

(b) (6), (b) (7)(C)

**Subject:** 3rd Quarter FY18 C1 & B1 Priorities Brief  
**Location:** USBP Conf RM (b)(7)(E)

**Start:** Wed 8/1/2018 12:00 PM  
**End:** Wed 8/1/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
SINGLETON, RUYNARD R; HOOVER, CRINLEY S; (b)(6);(b)(7)(C)  
HASTINGS, BRIAN S; (b)(6);(b)(7)(C)  
HUDSON, RICHARD M

**Optional Attendees:** (b)(6);(b)(7)(C)

**Resources:** USBP CONFERENCE ROOM (b)

UPDATE: Briefing Material Attached.....

(b) (5)

3<sup>rd</sup> Quarter FY18 C1 & B1 Priorities Brief

**What:** FY18—3<sup>rd</sup> Quarter Priorities Update

**Who:** B1, B2, all 4 Directorate Chiefs (or their deputy if they cannot attend), Director (b) (6), (b) (7)(C), Deputy Director (b) (6), (b) (7)(C), and myself. (Then, about 20 other Priority SMEs, who I can forward the calendar invite to at a later date).

**Venue:** Conference Room (b) (need space for around 35 people)

**Length of meeting:** 1 hour

**Read aheads:** Will not be available until a few days prior to the brief.

**POC:** (b) (6), (b) (7)(C)

(b) (5)

# Priorities Brief



## Strategic Planning and Analysis Directorate

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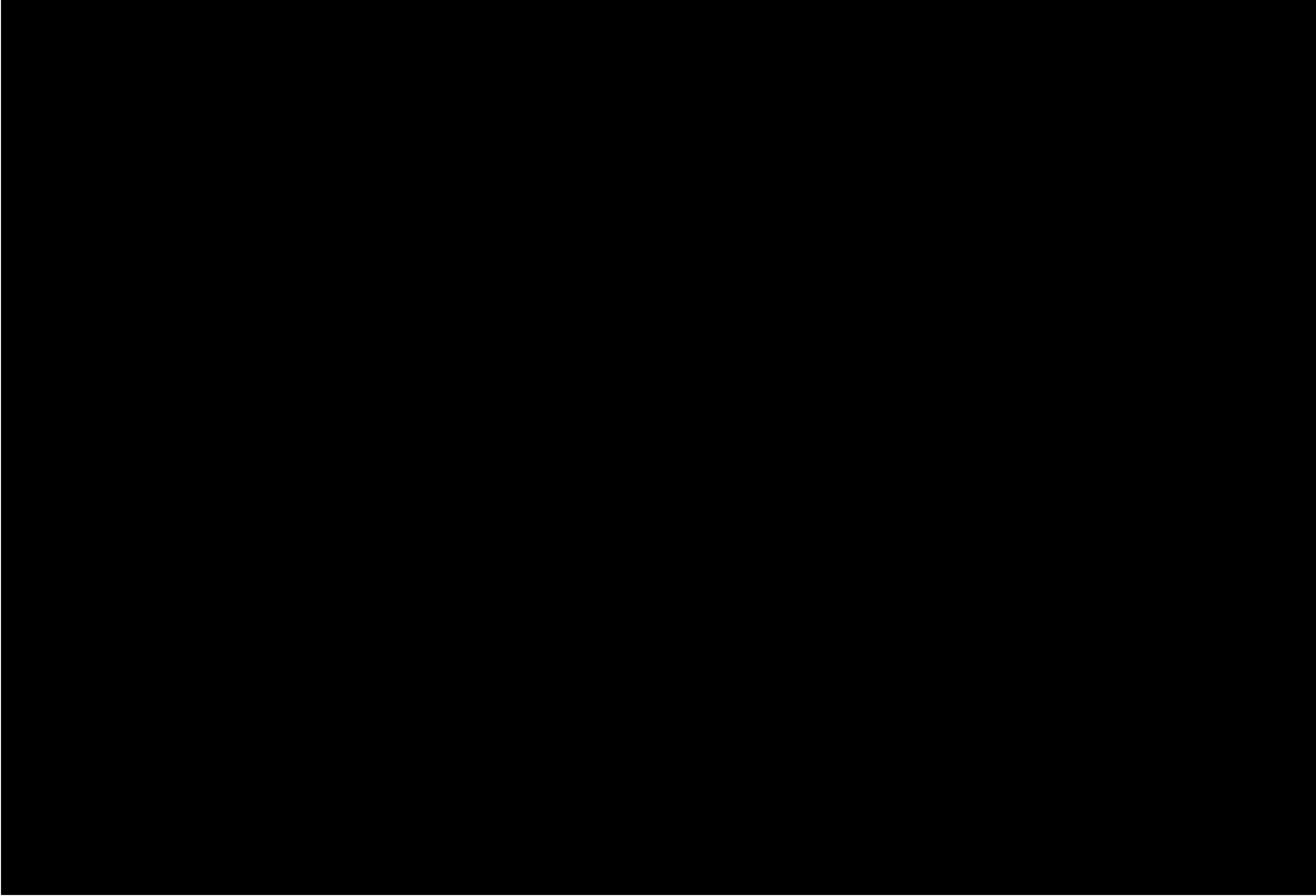
August 1, 2018

- *3<sup>rd</sup> Quarter—FY18 USBP Priorities update* -
- *Potential FY19 USBP Priorities* -



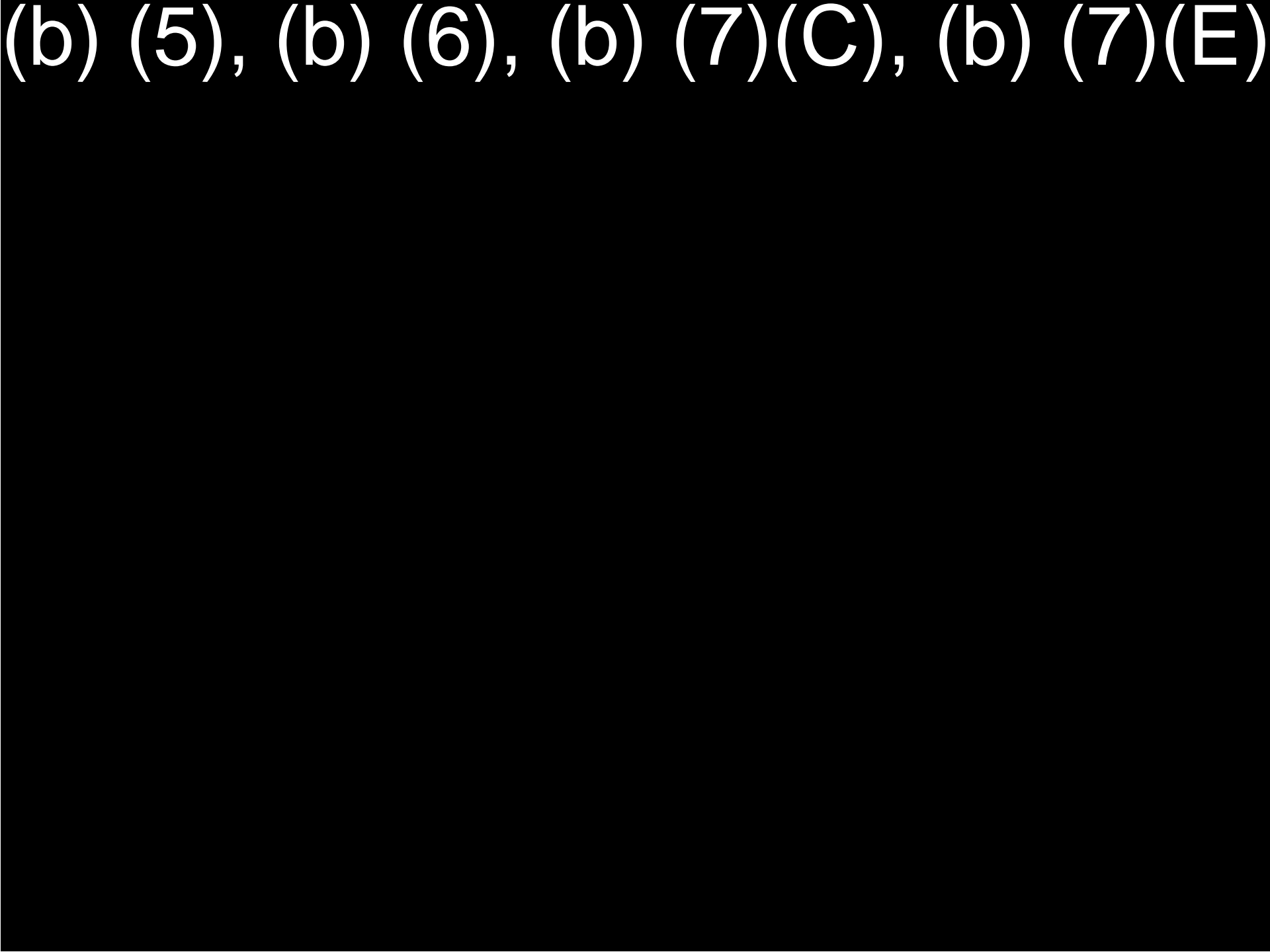
U.S. Customs and  
Border Protection

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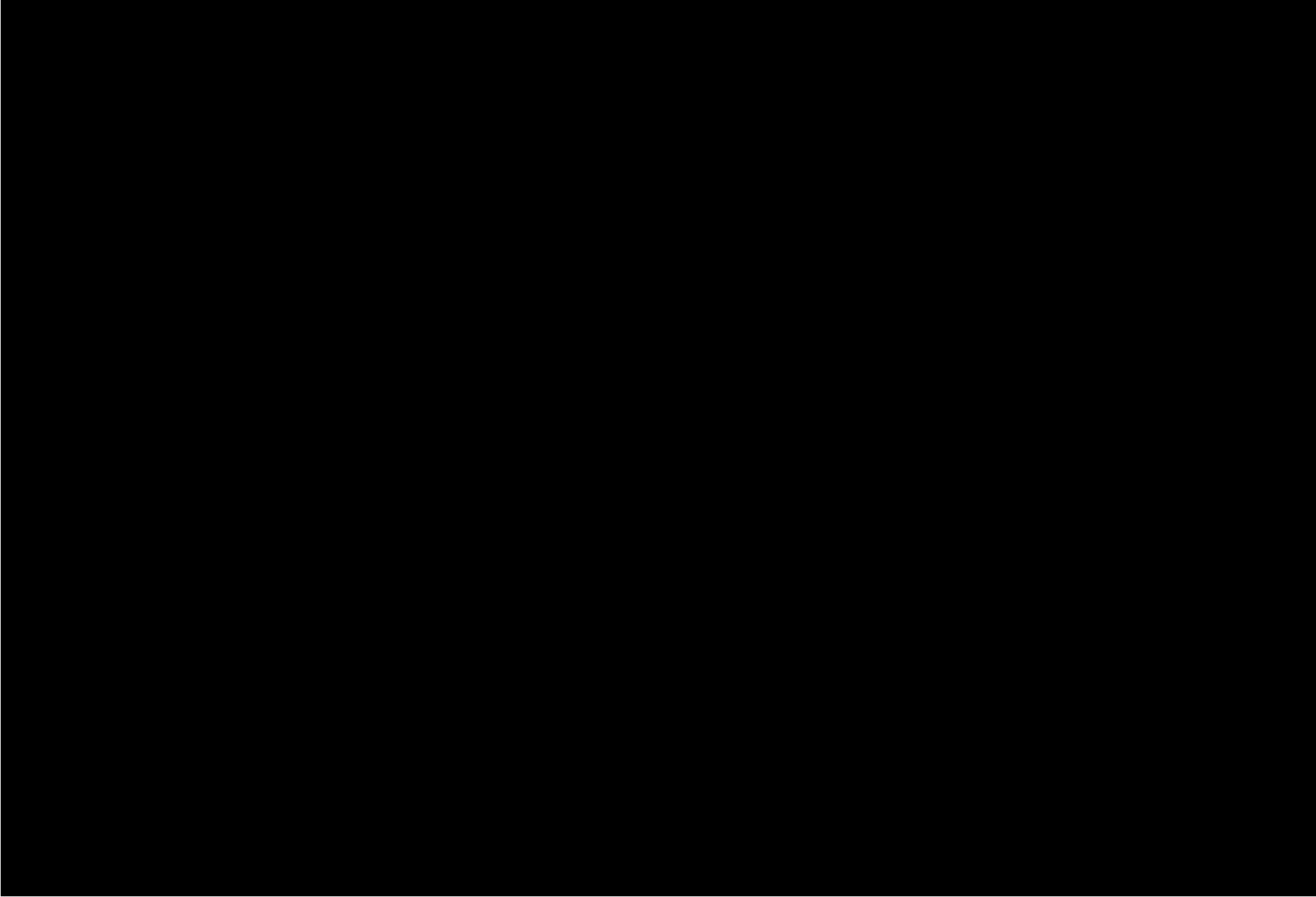




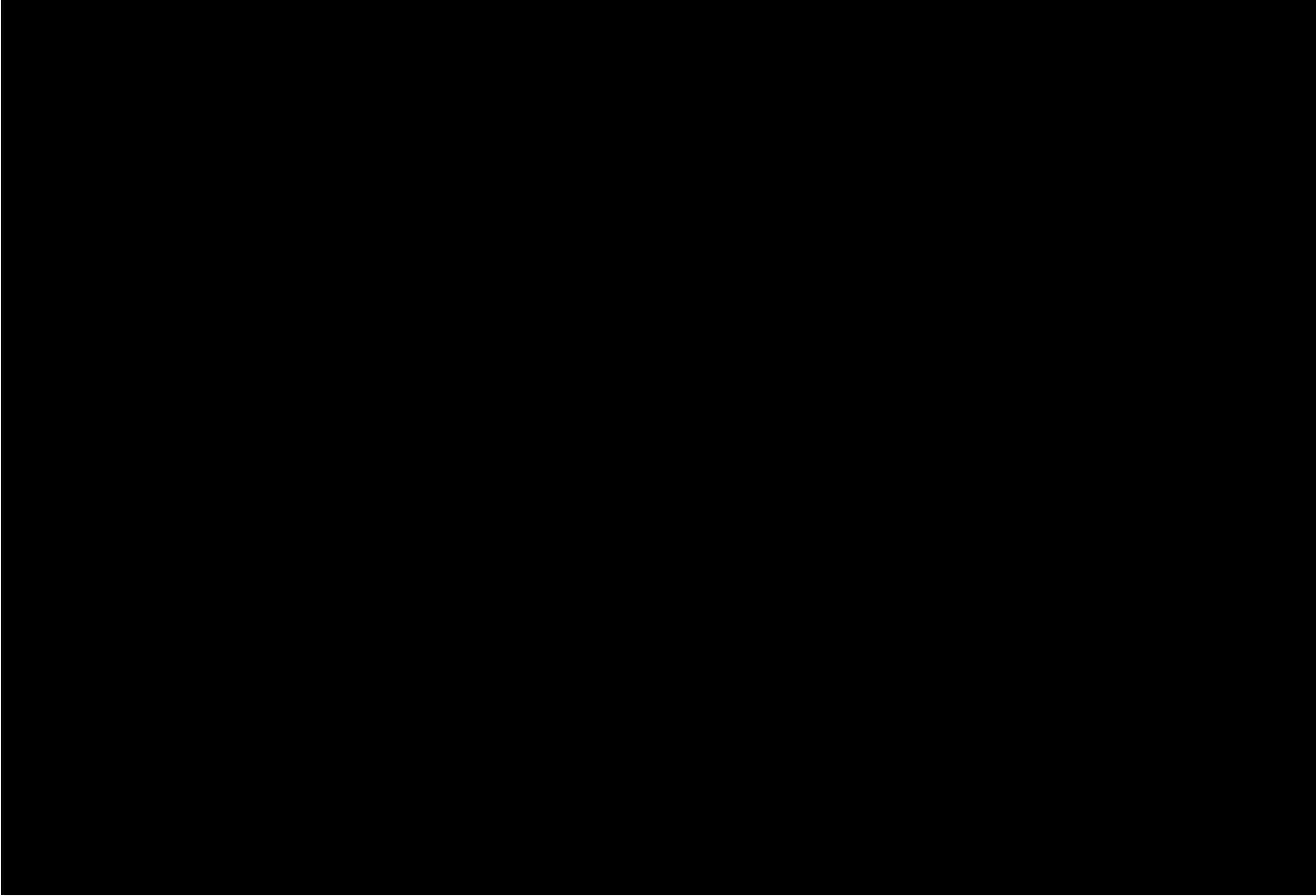
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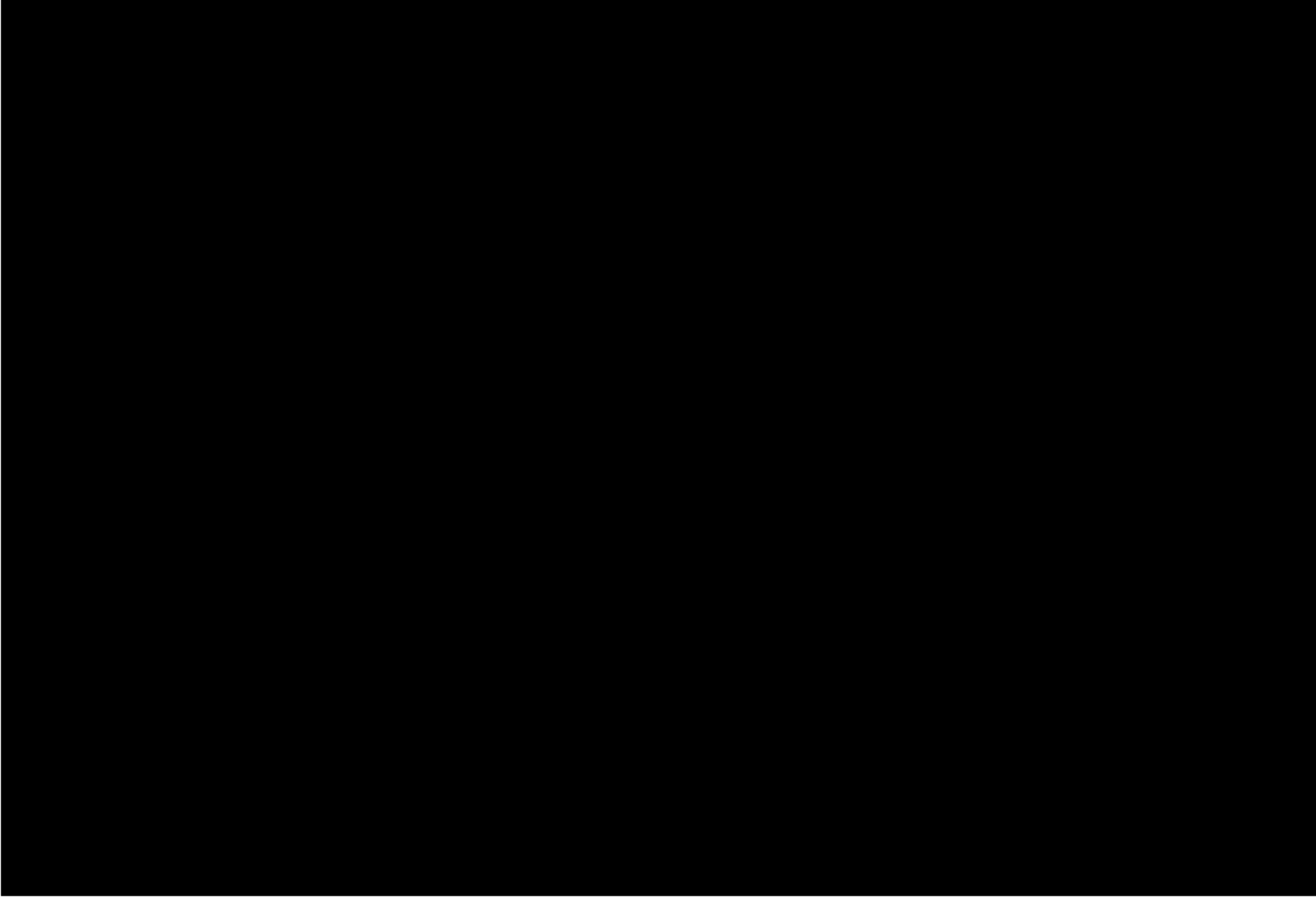
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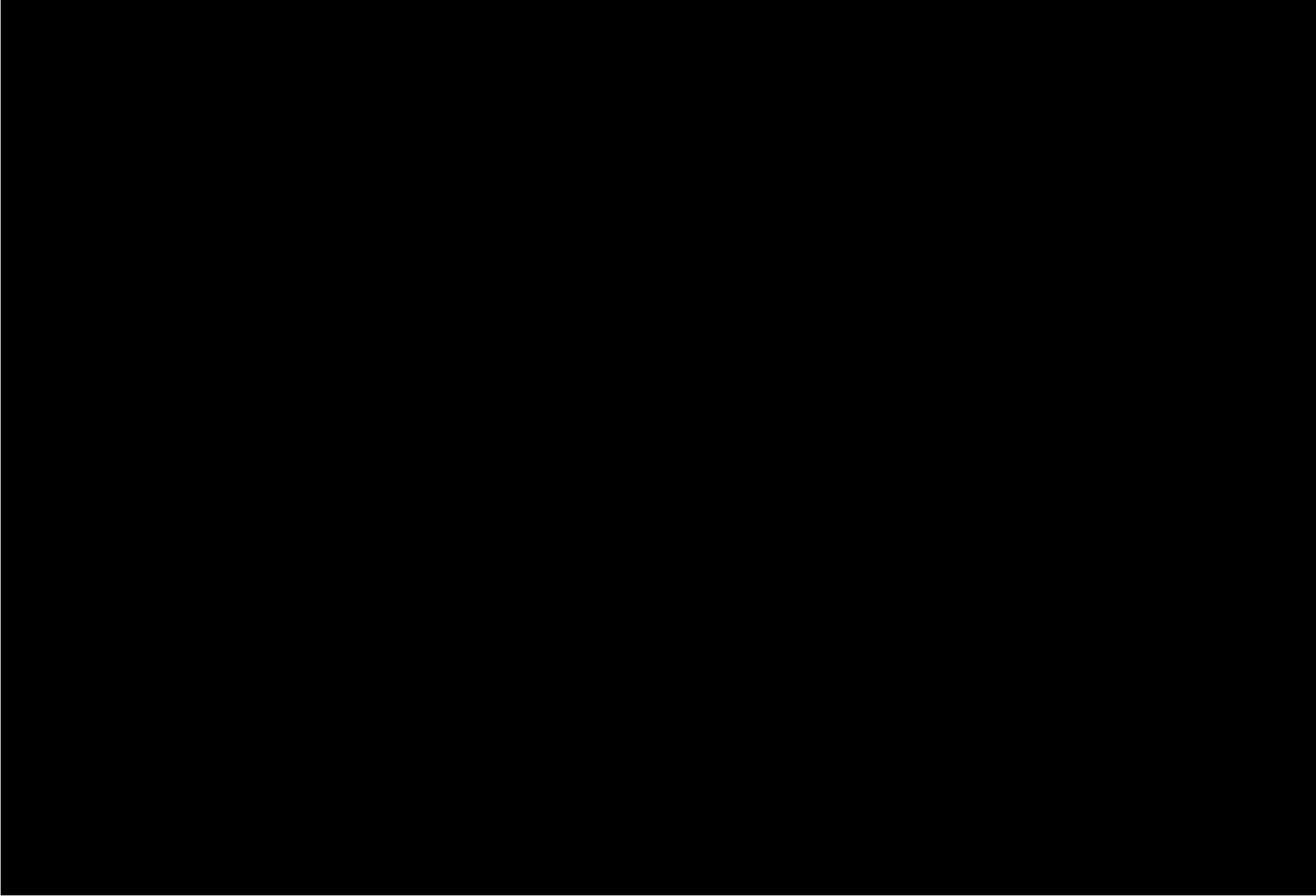
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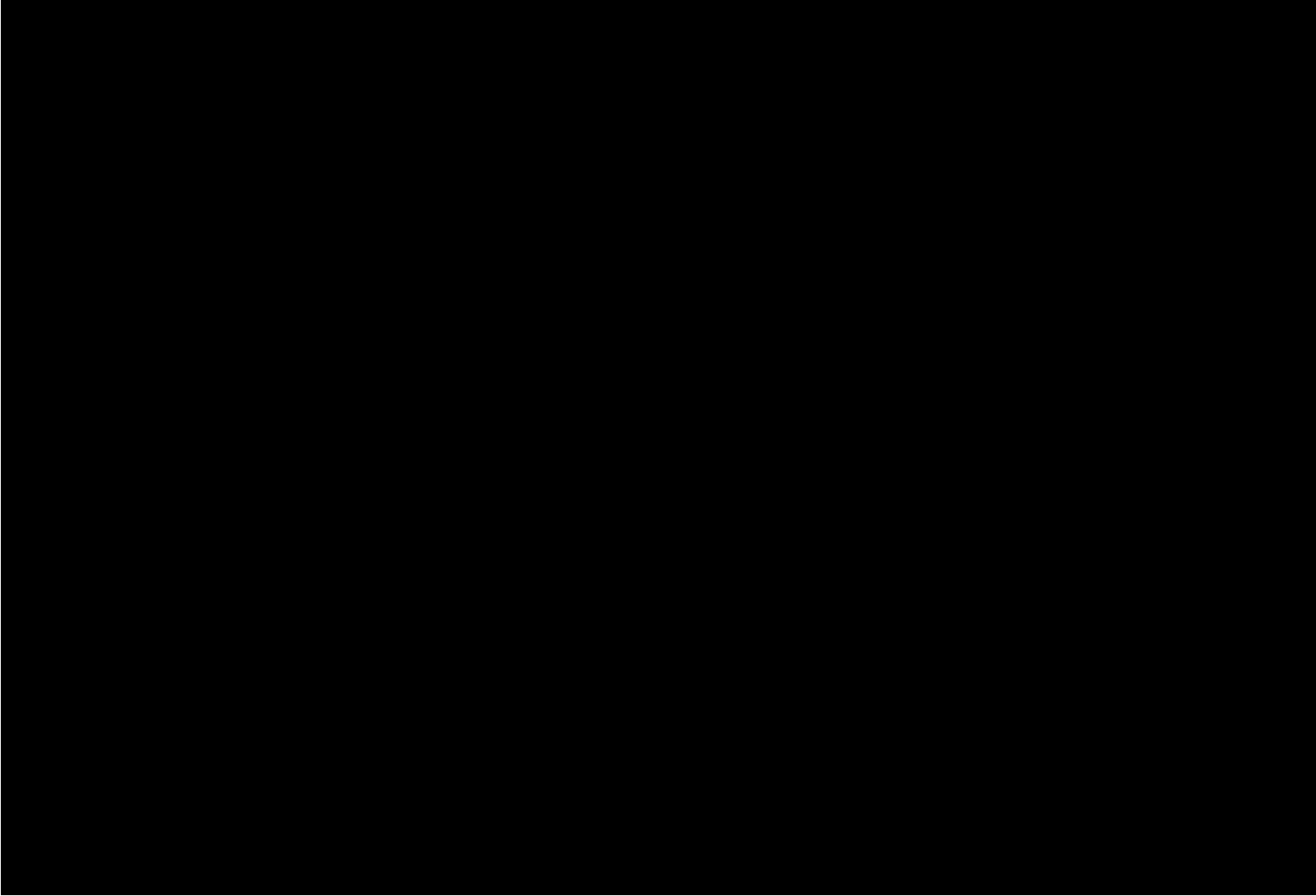
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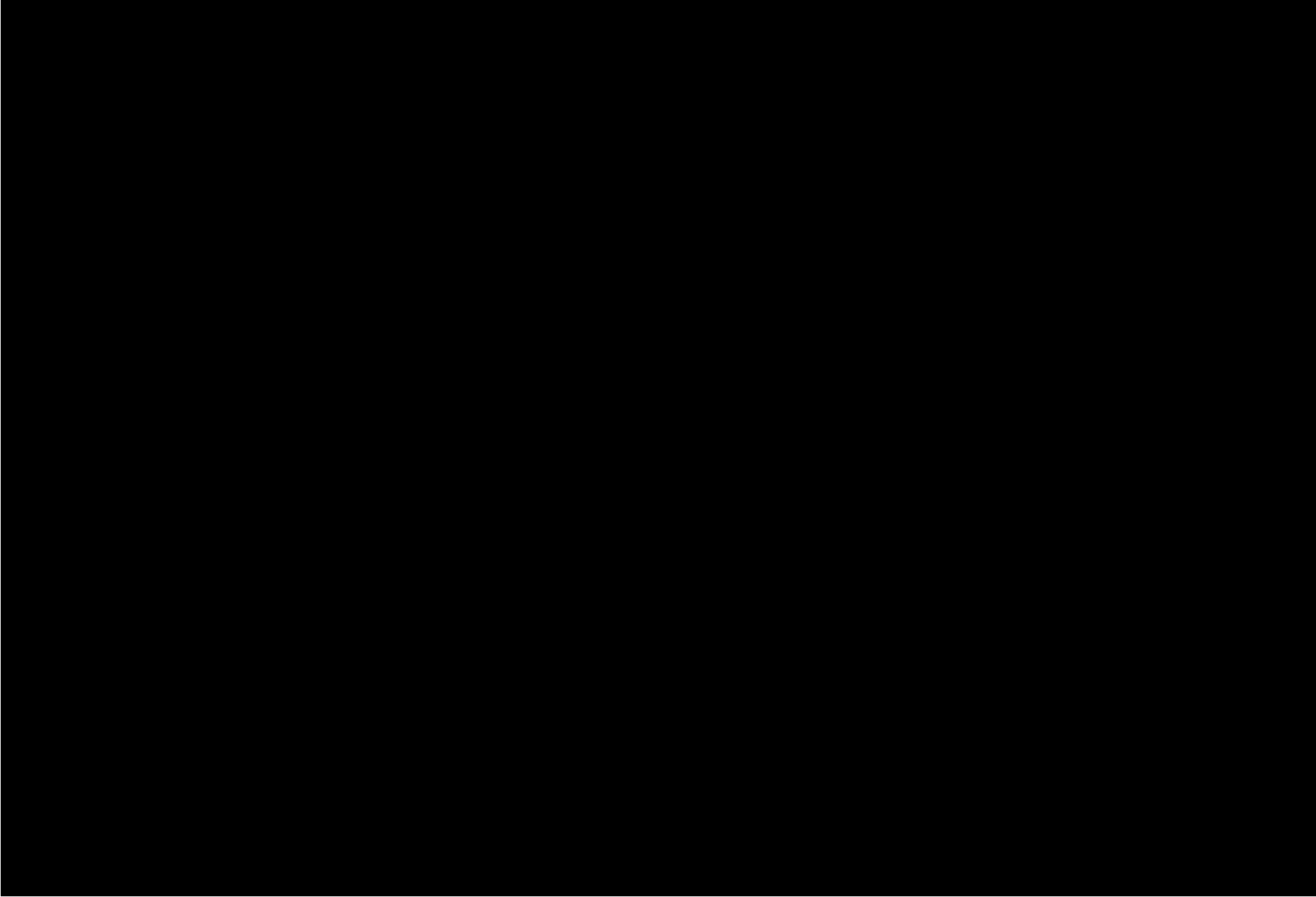
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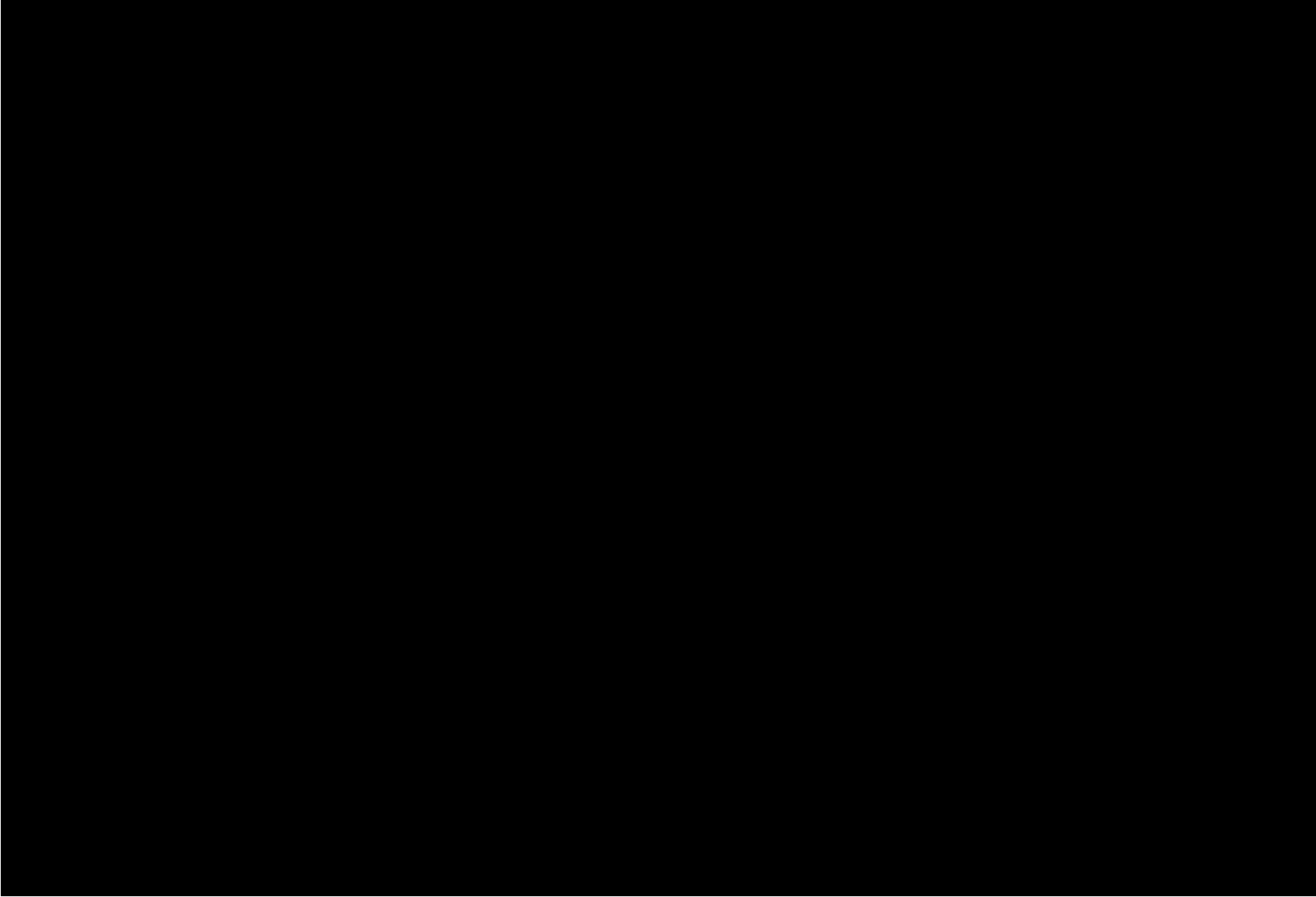
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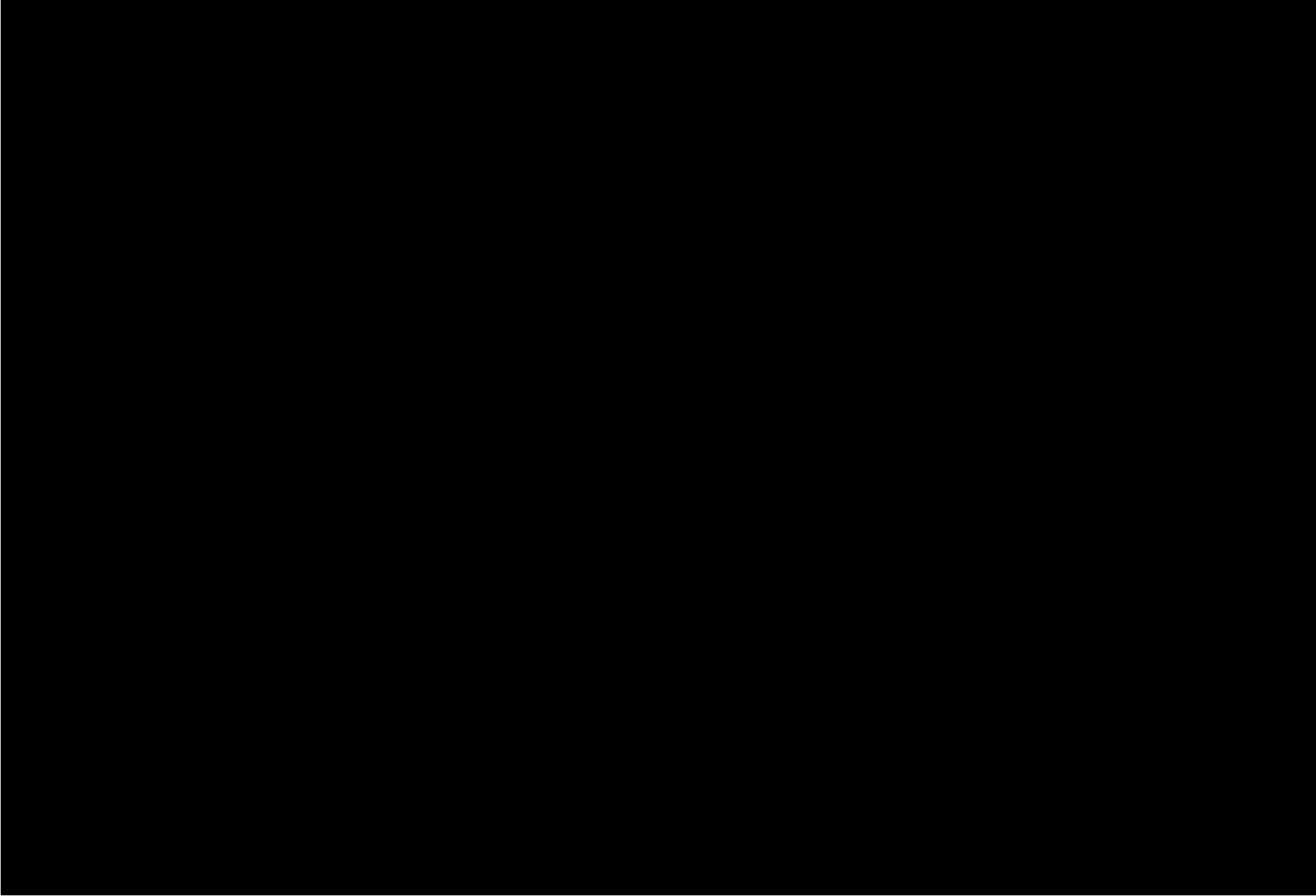


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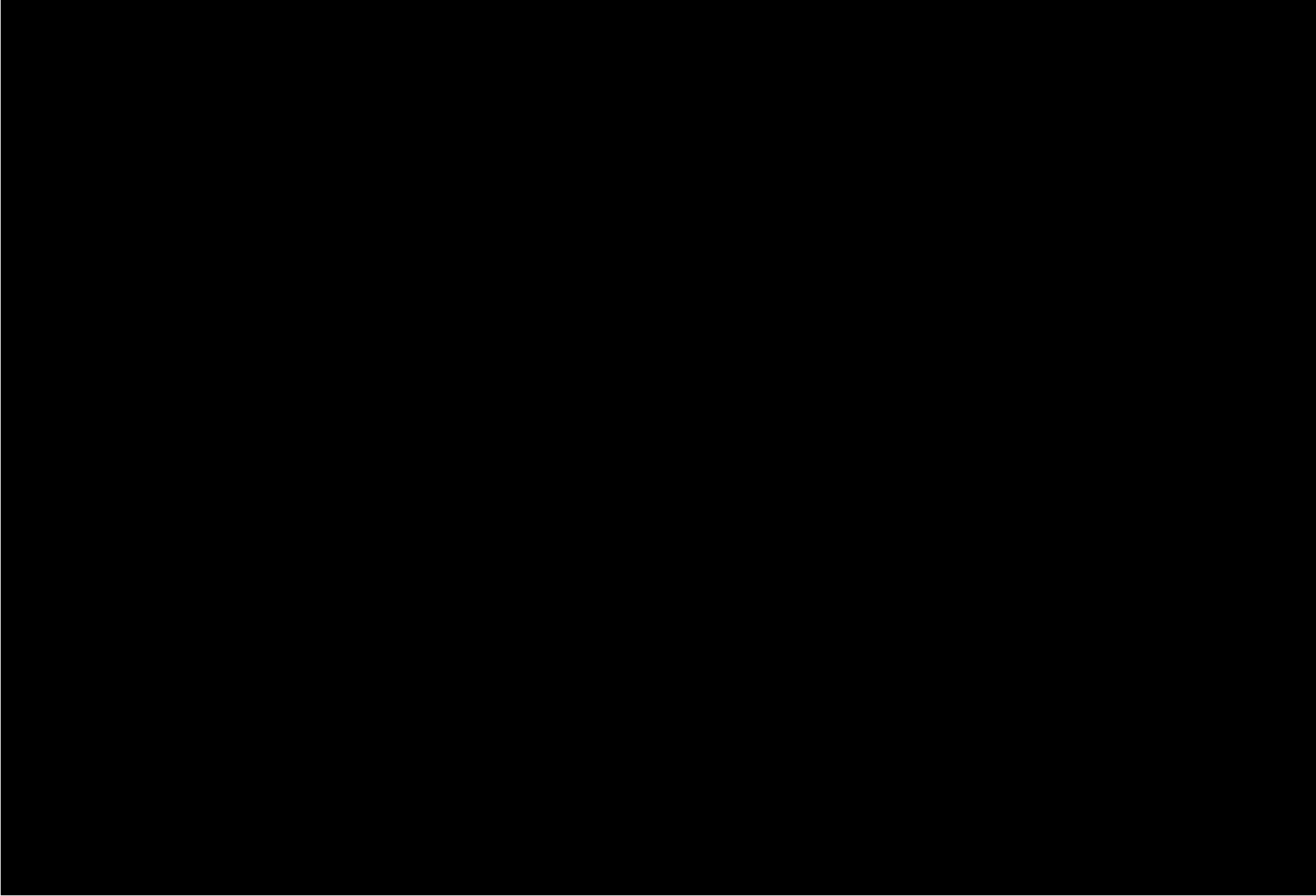




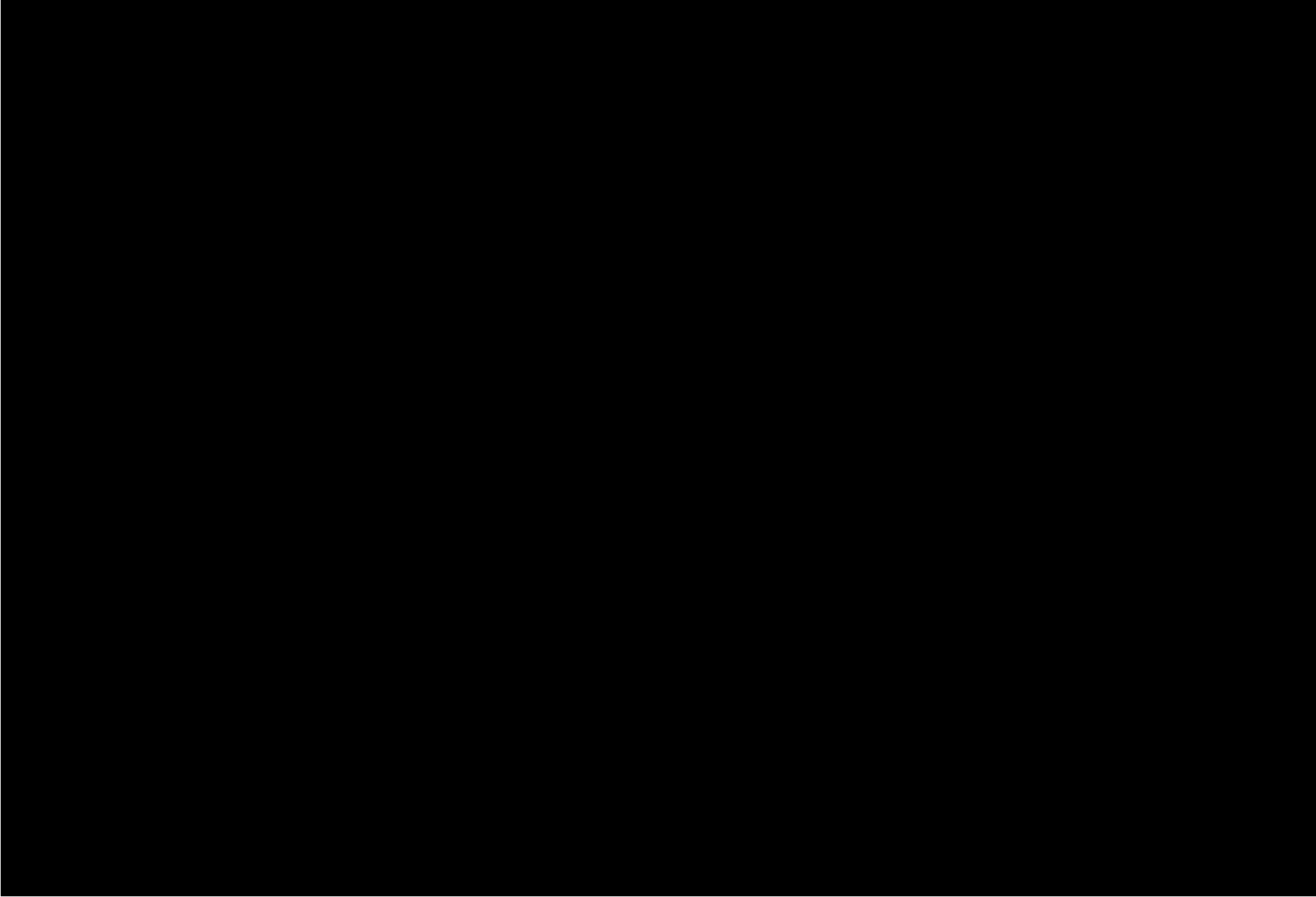
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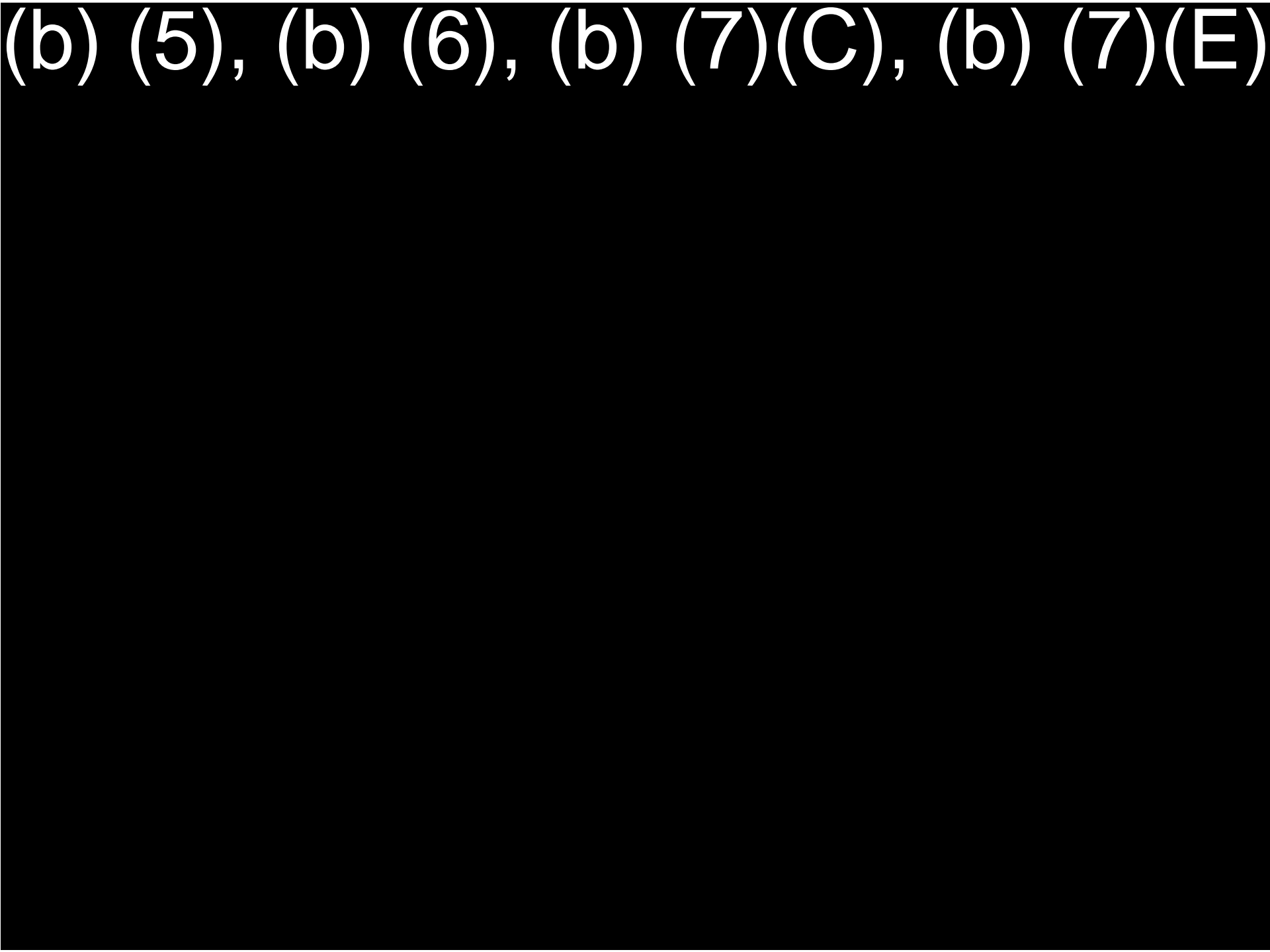
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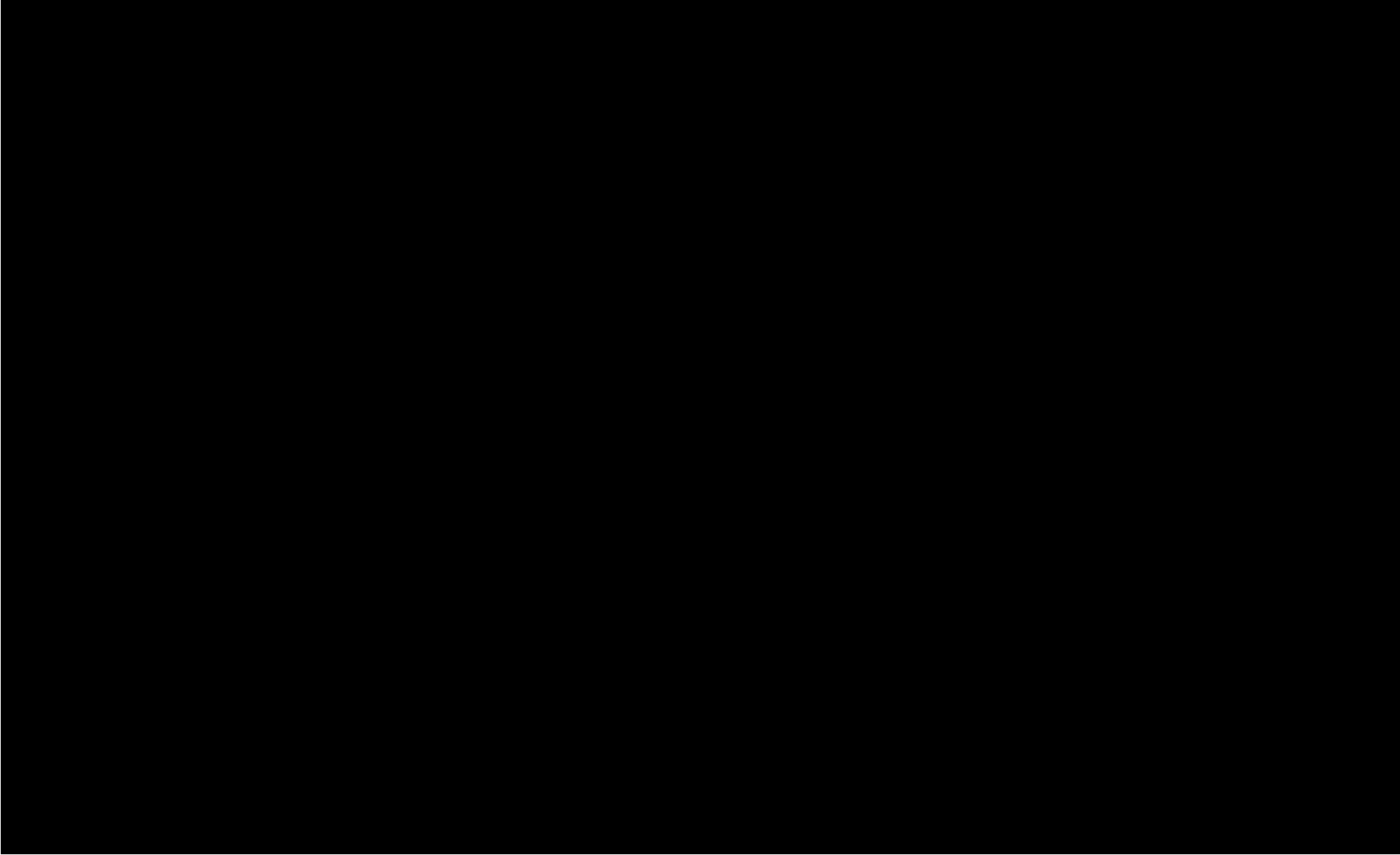
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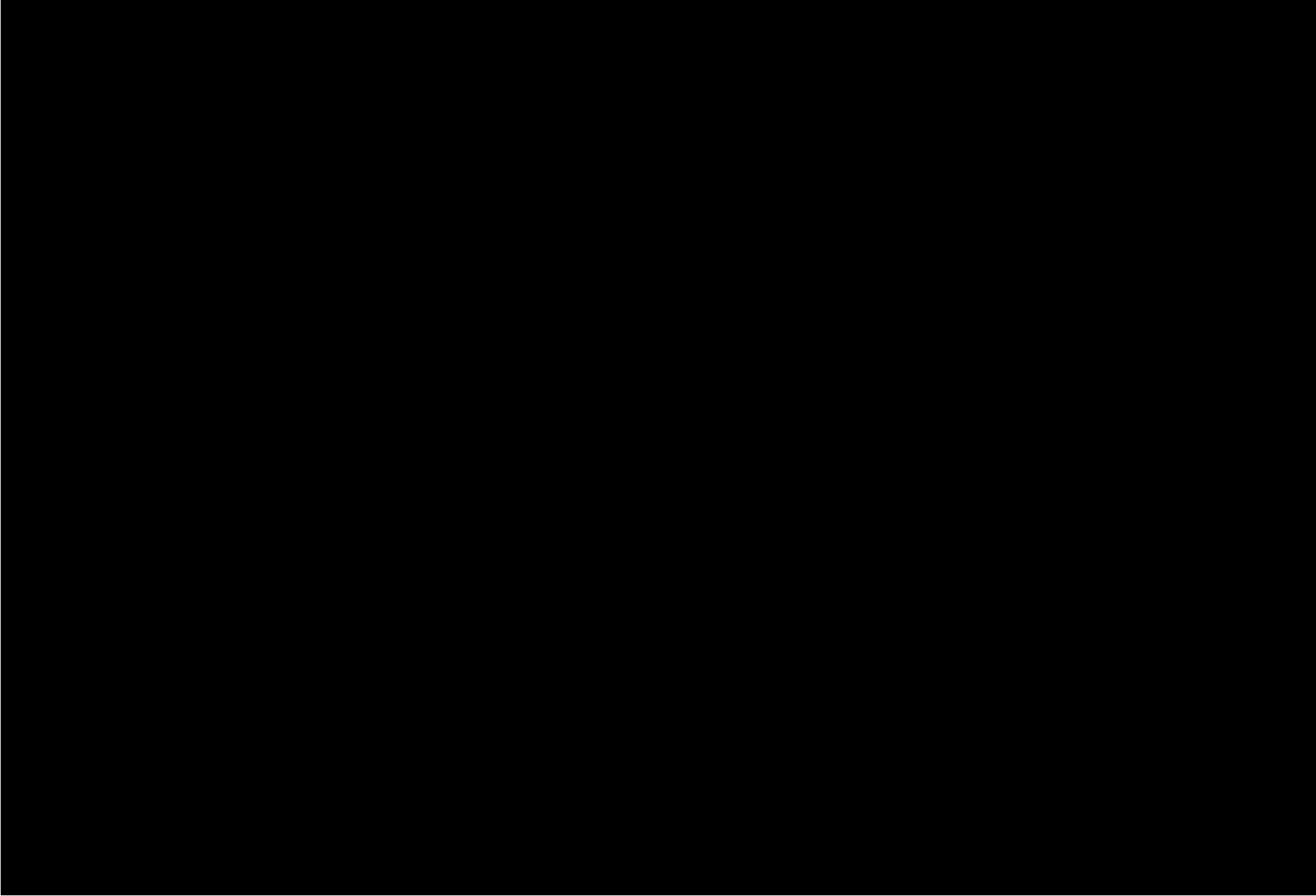


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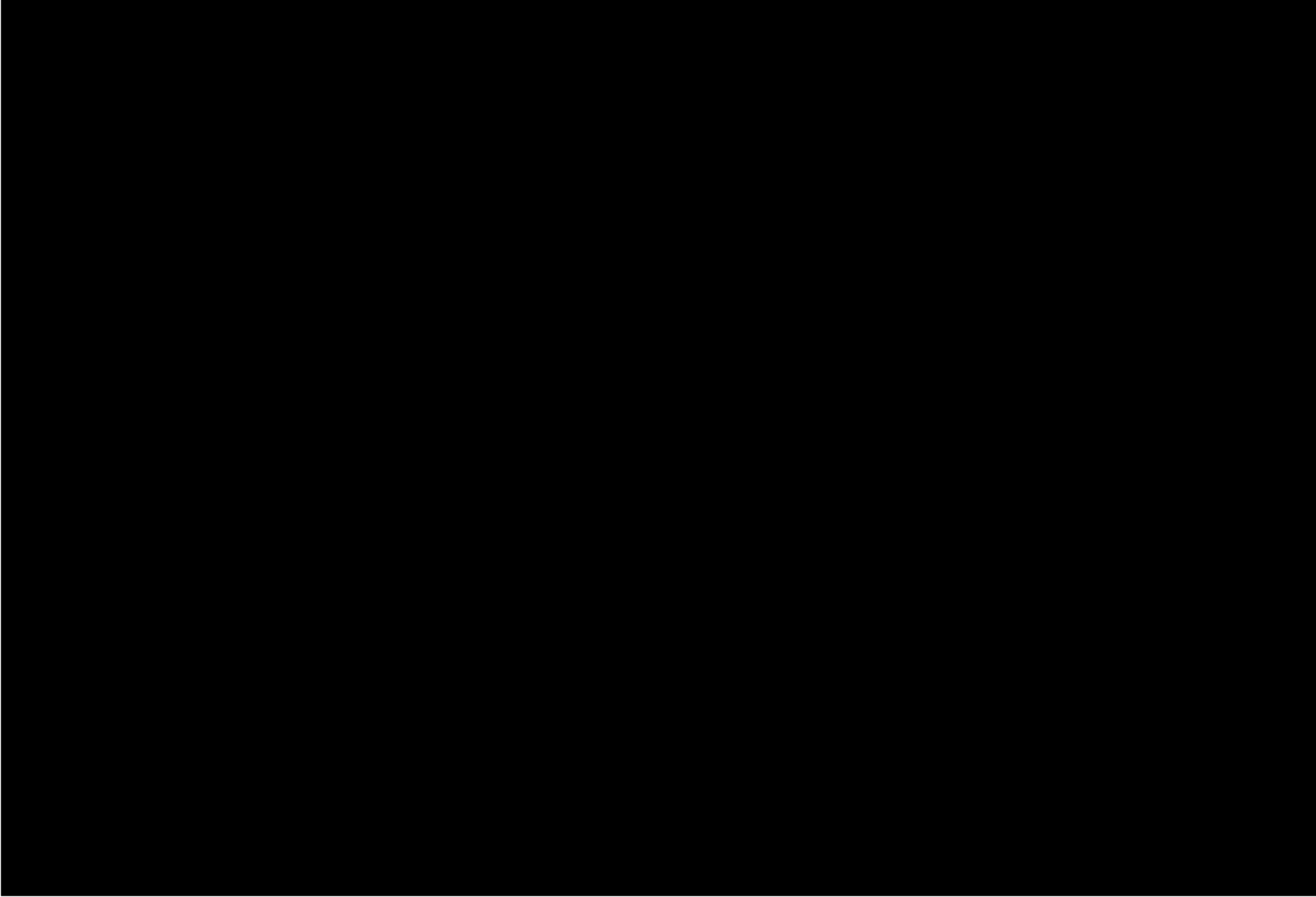


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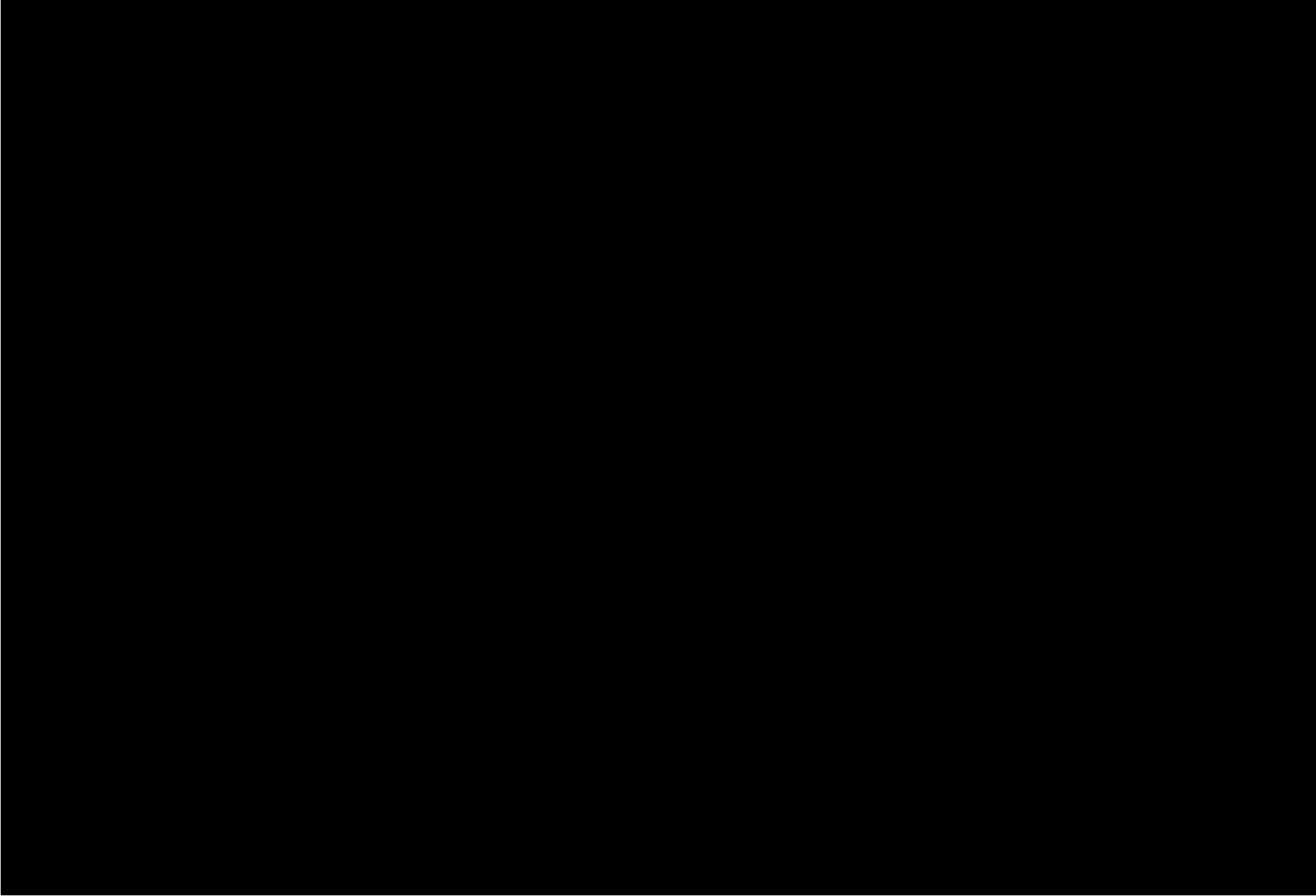


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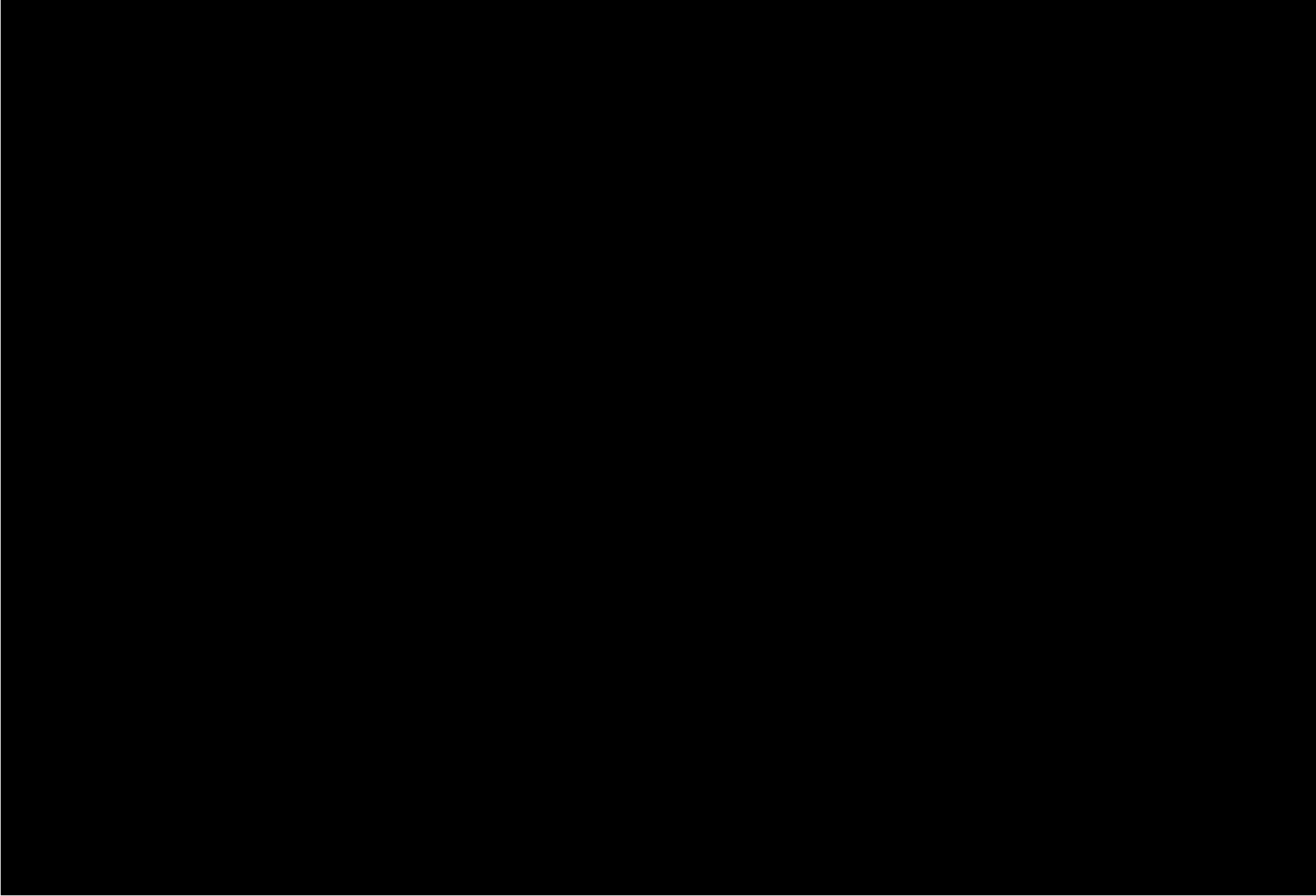




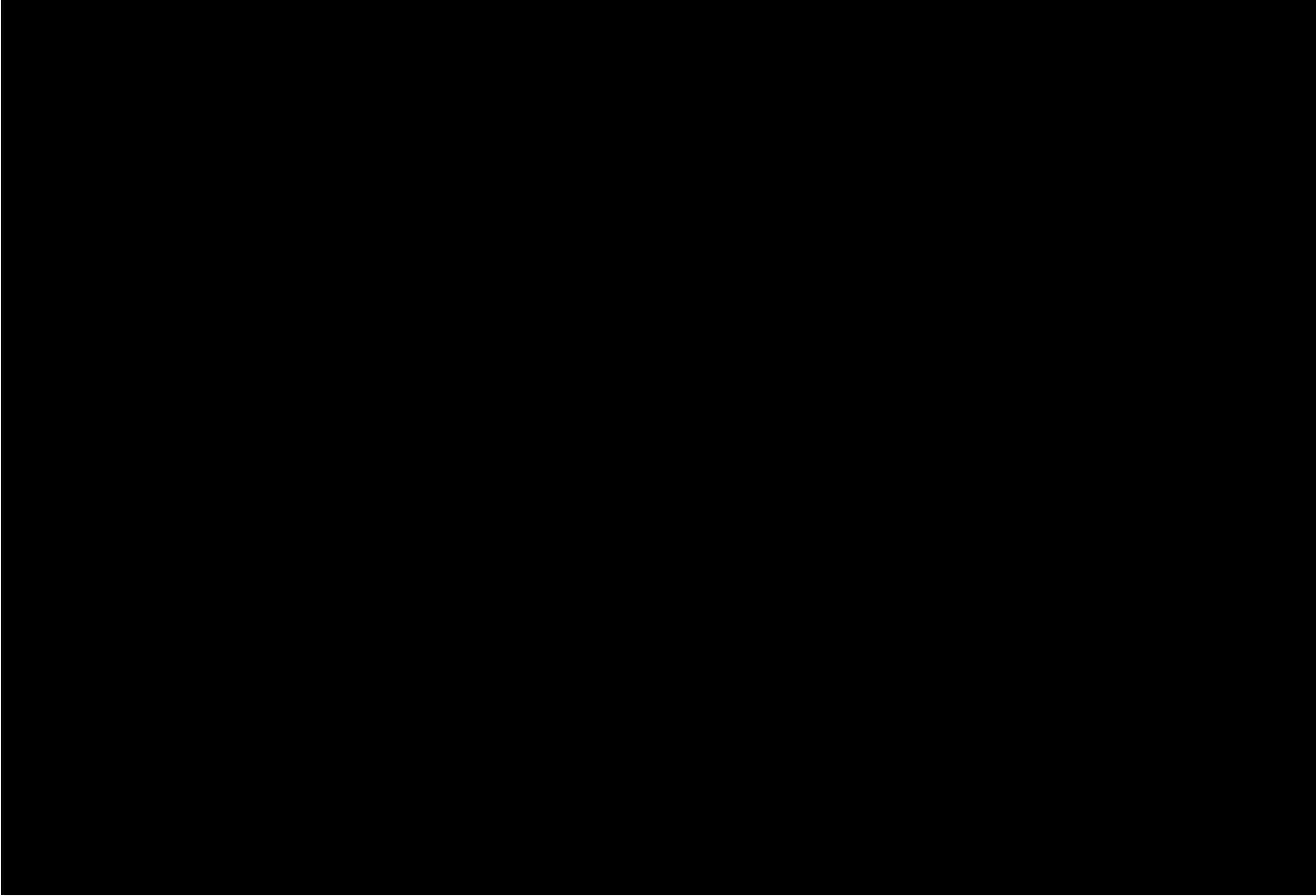
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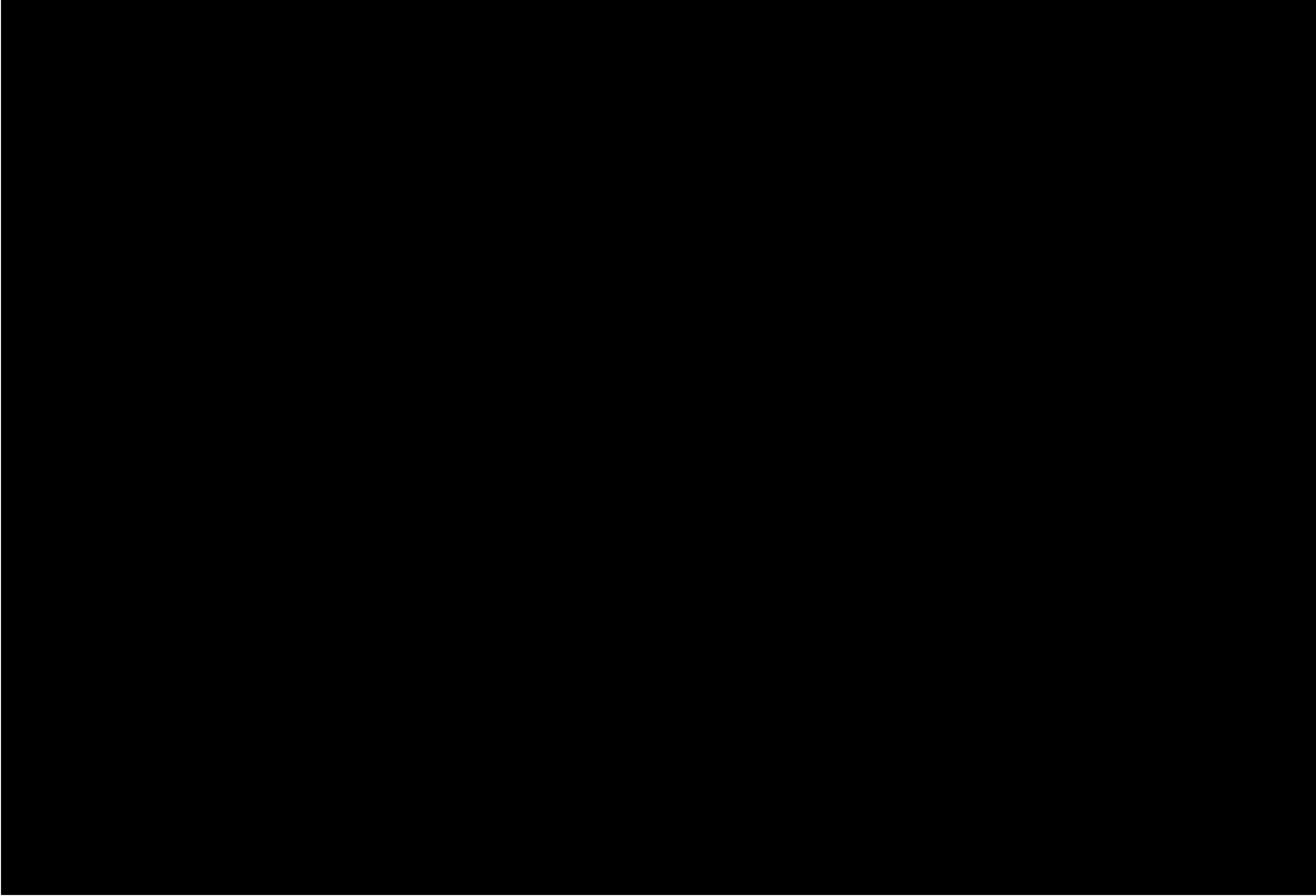
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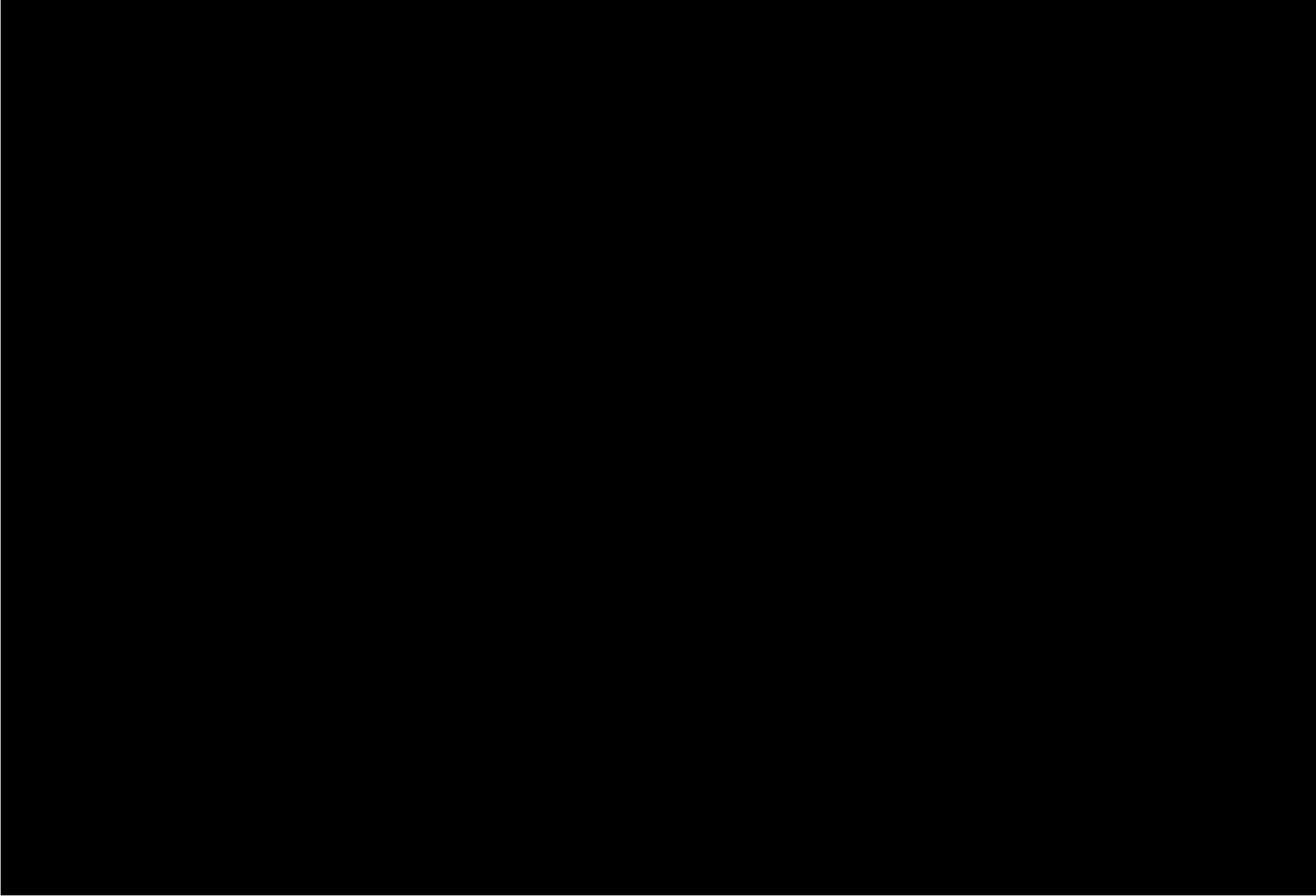
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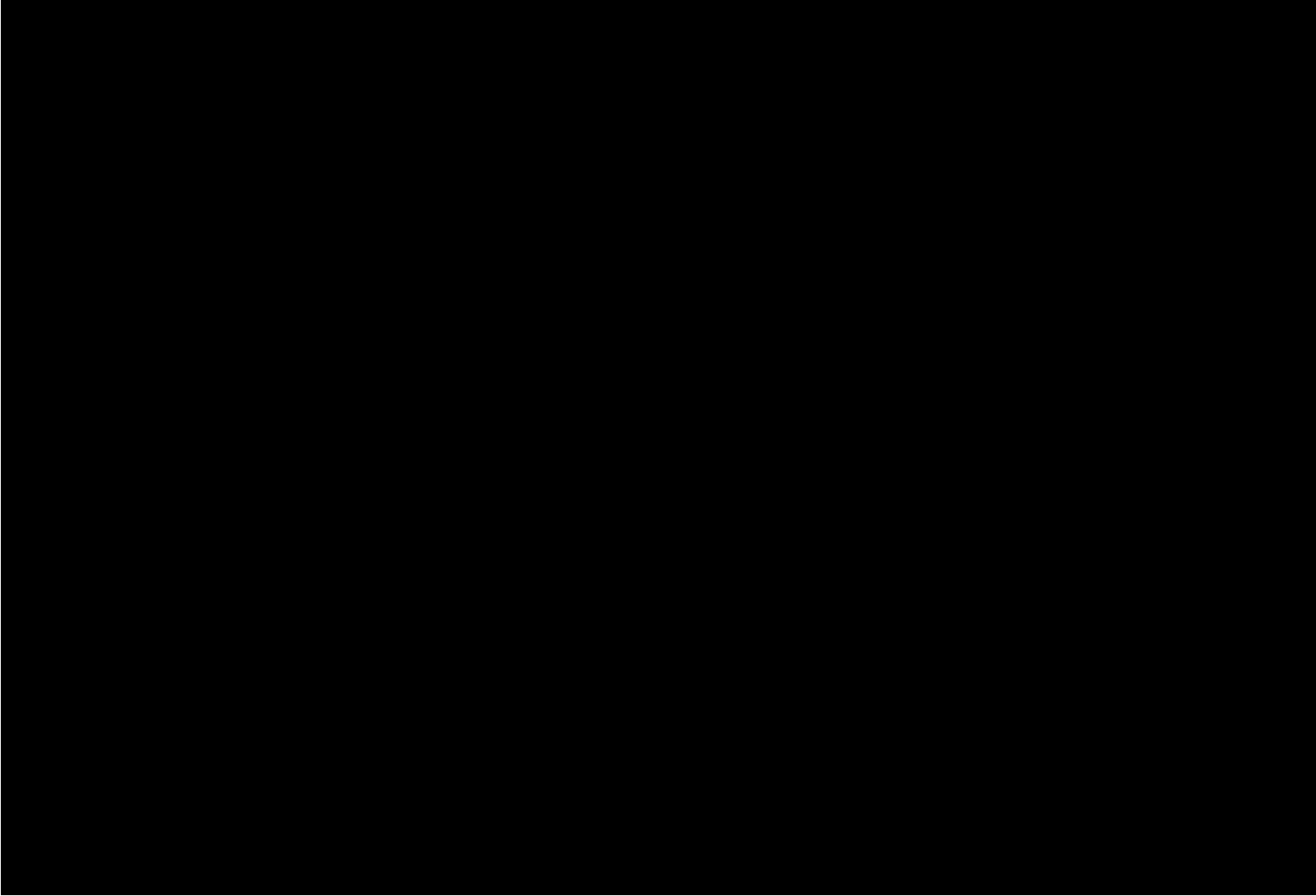
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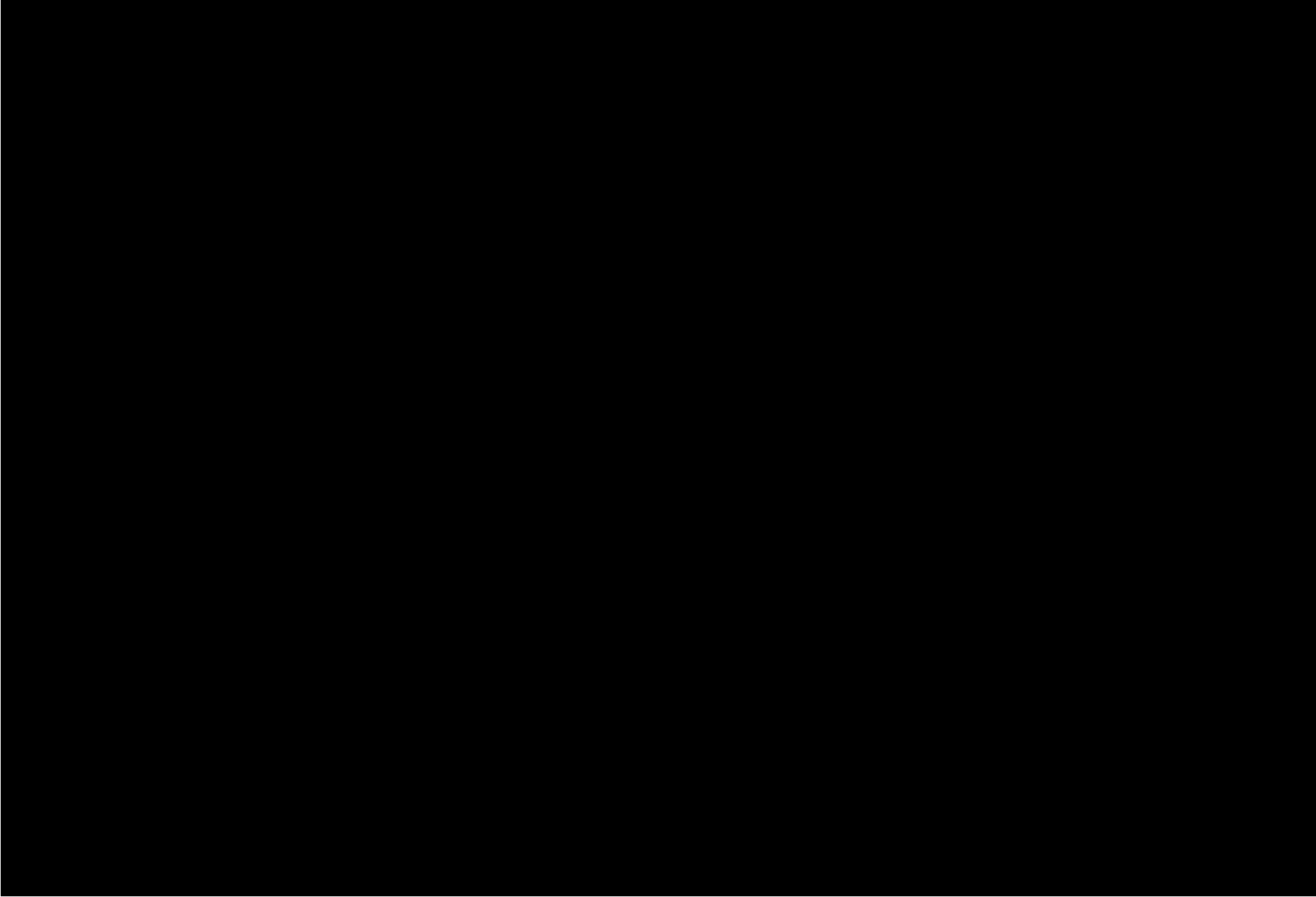
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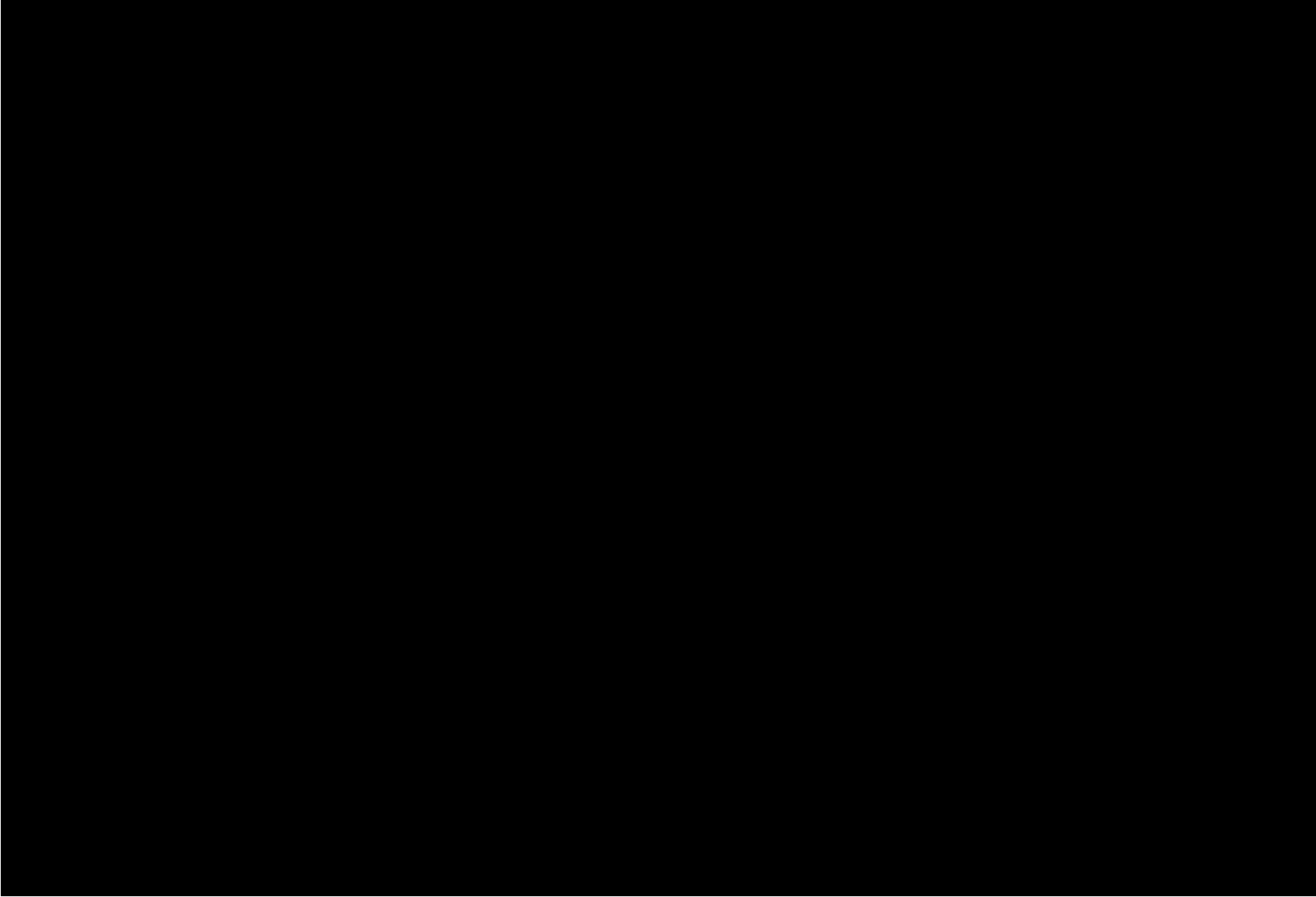
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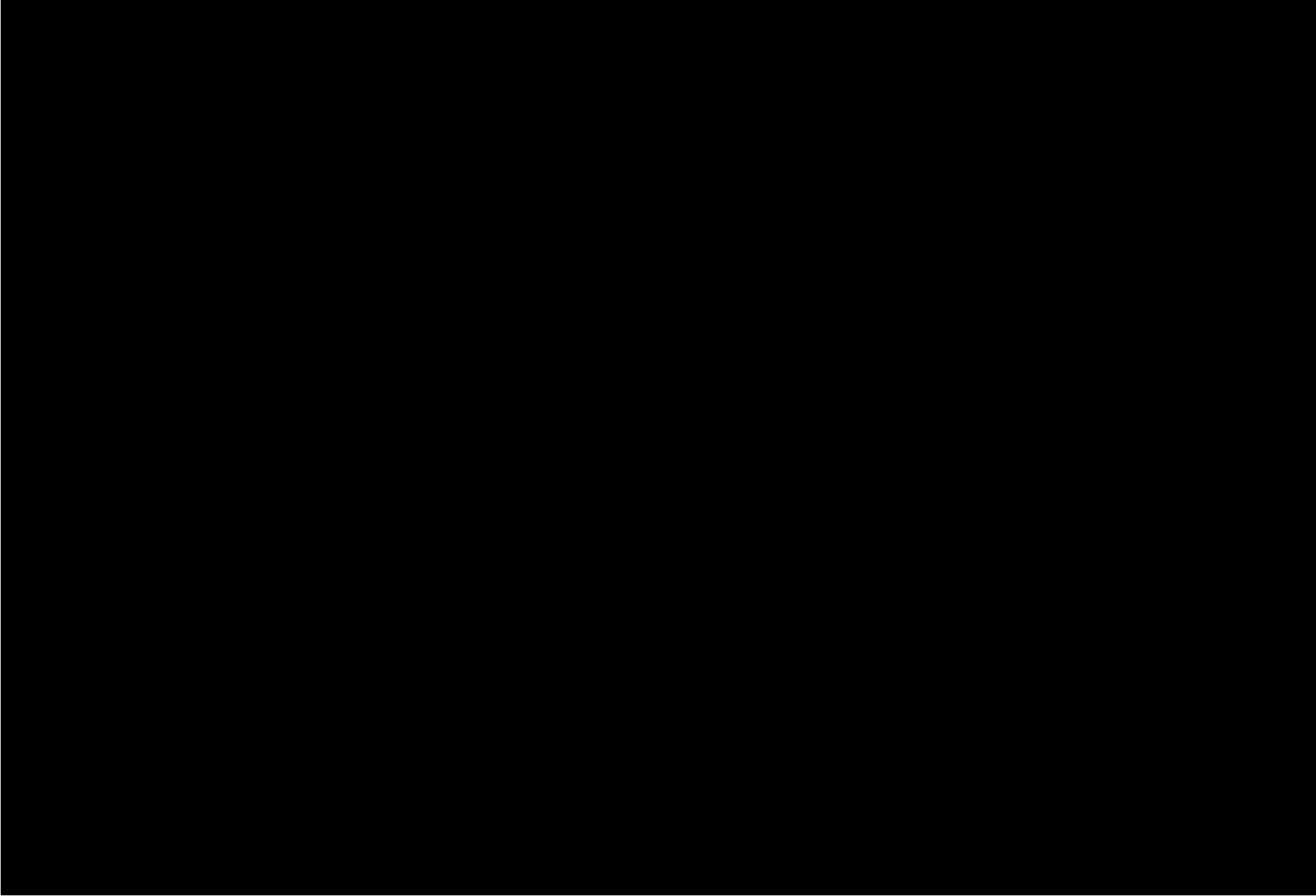


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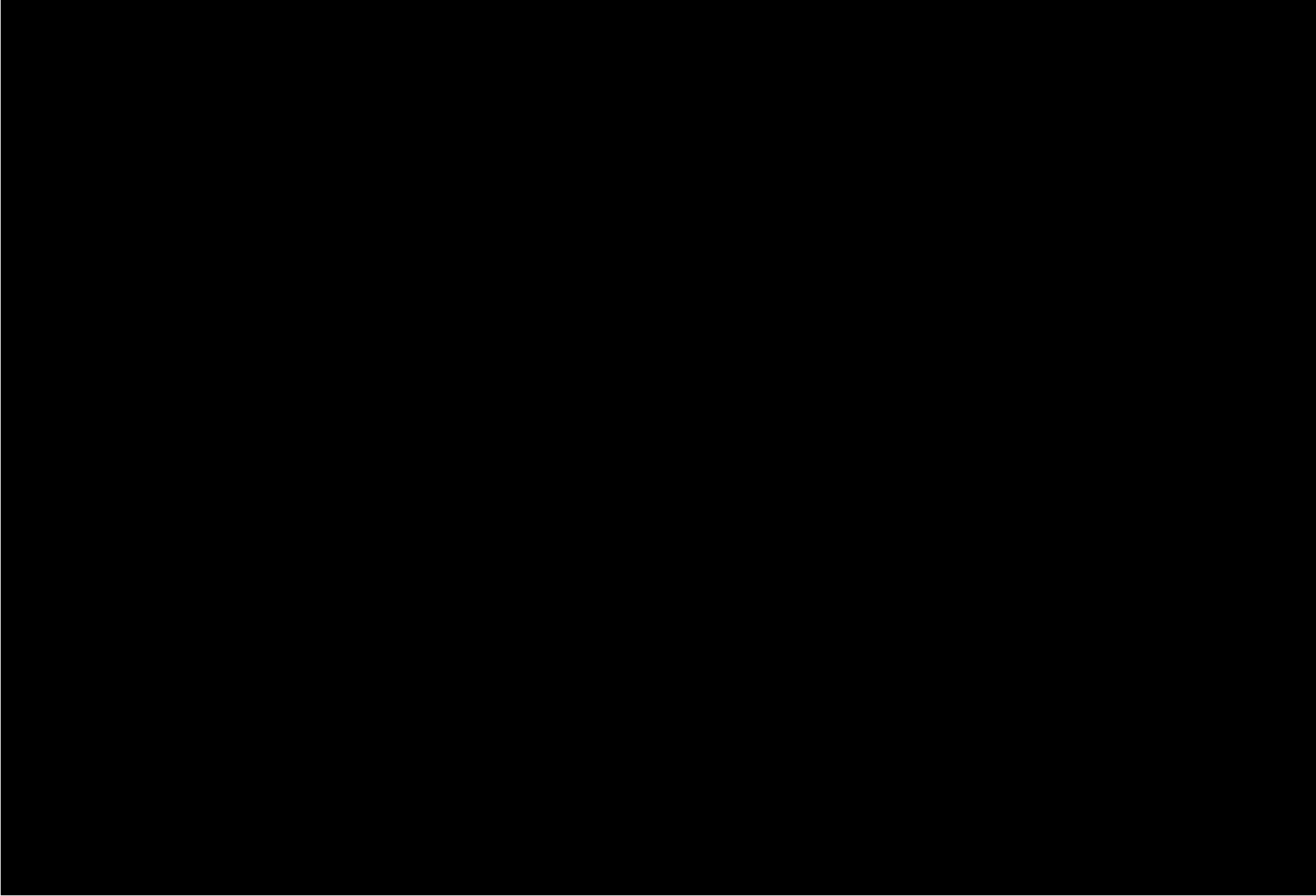




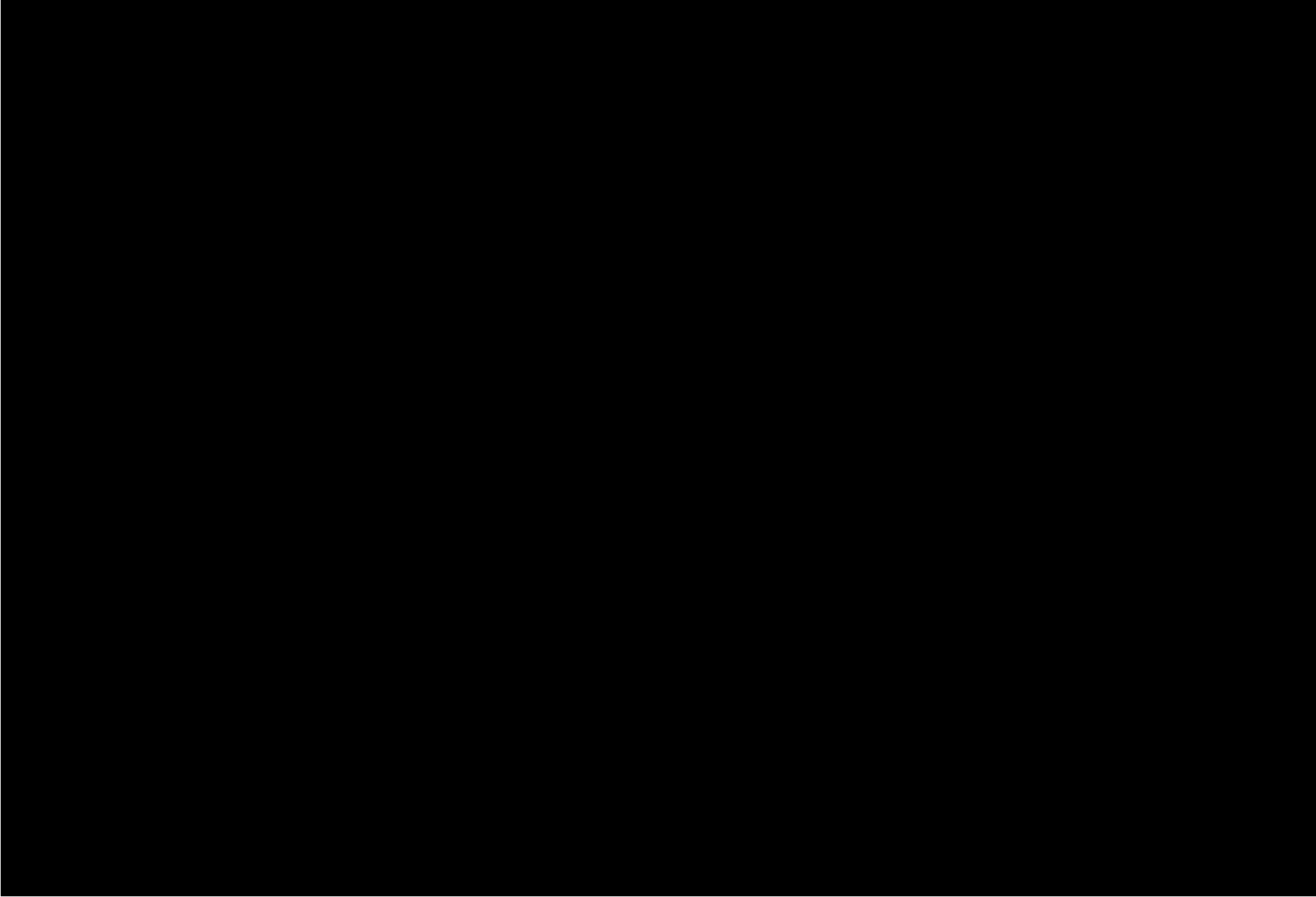
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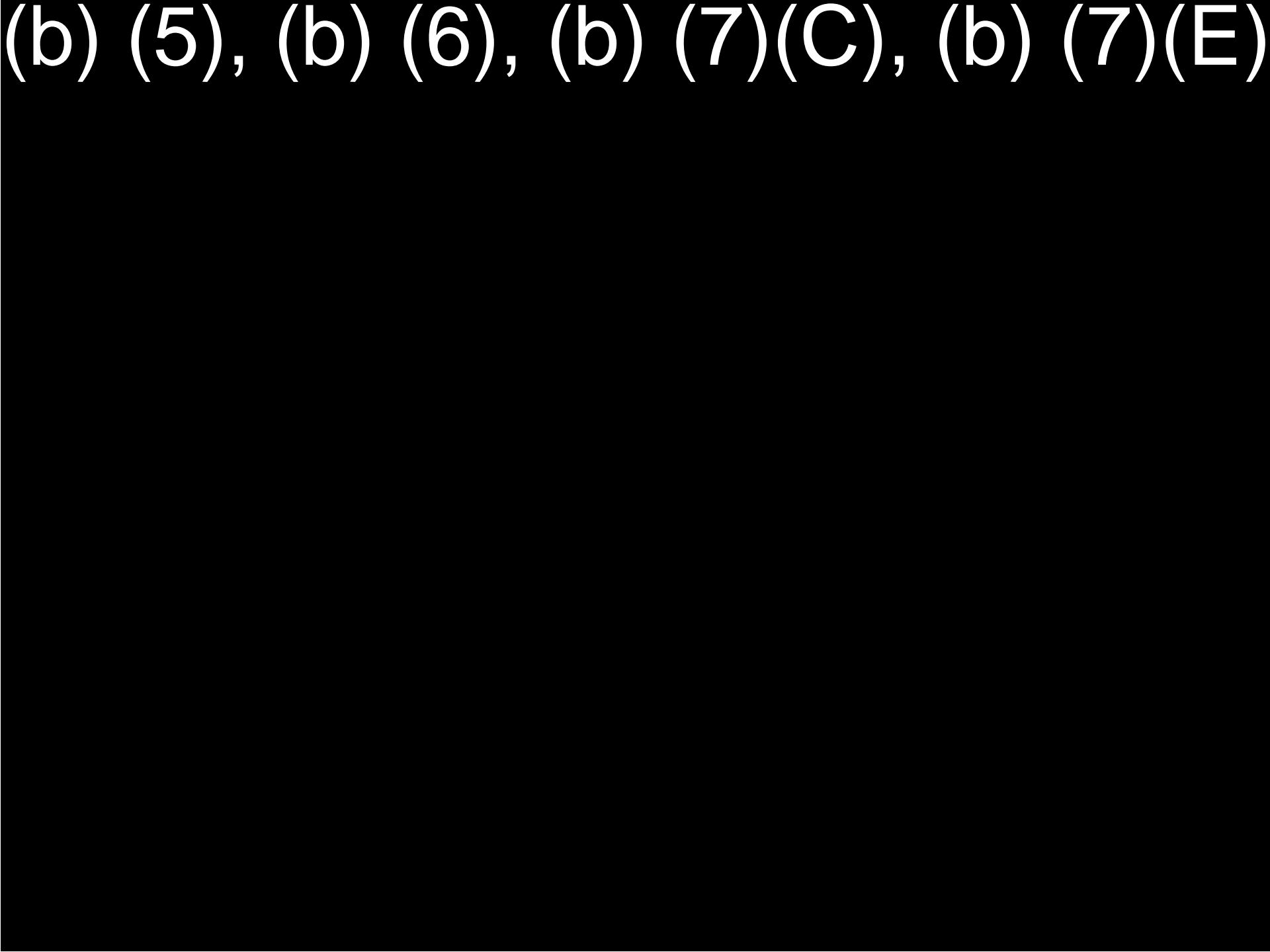
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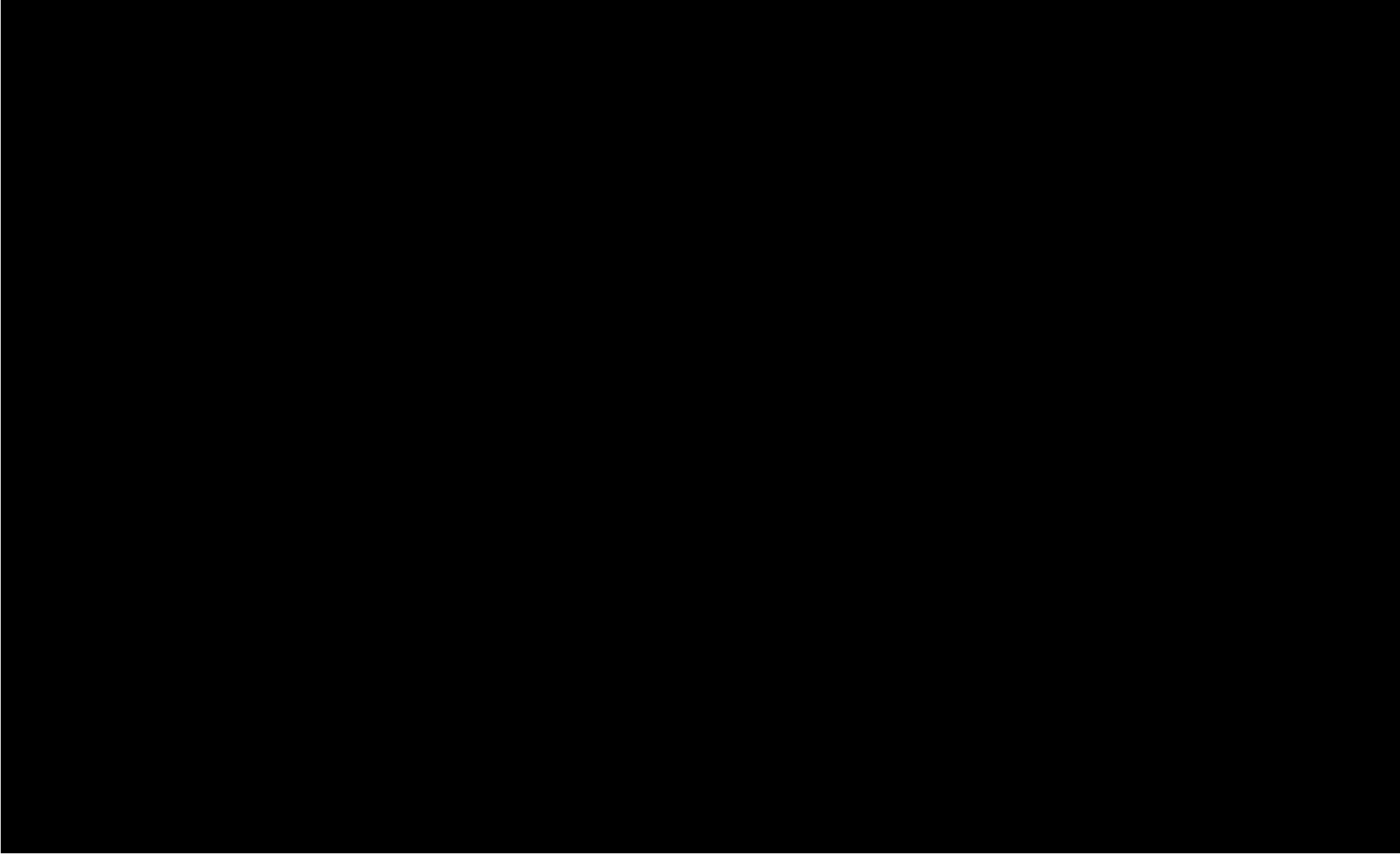
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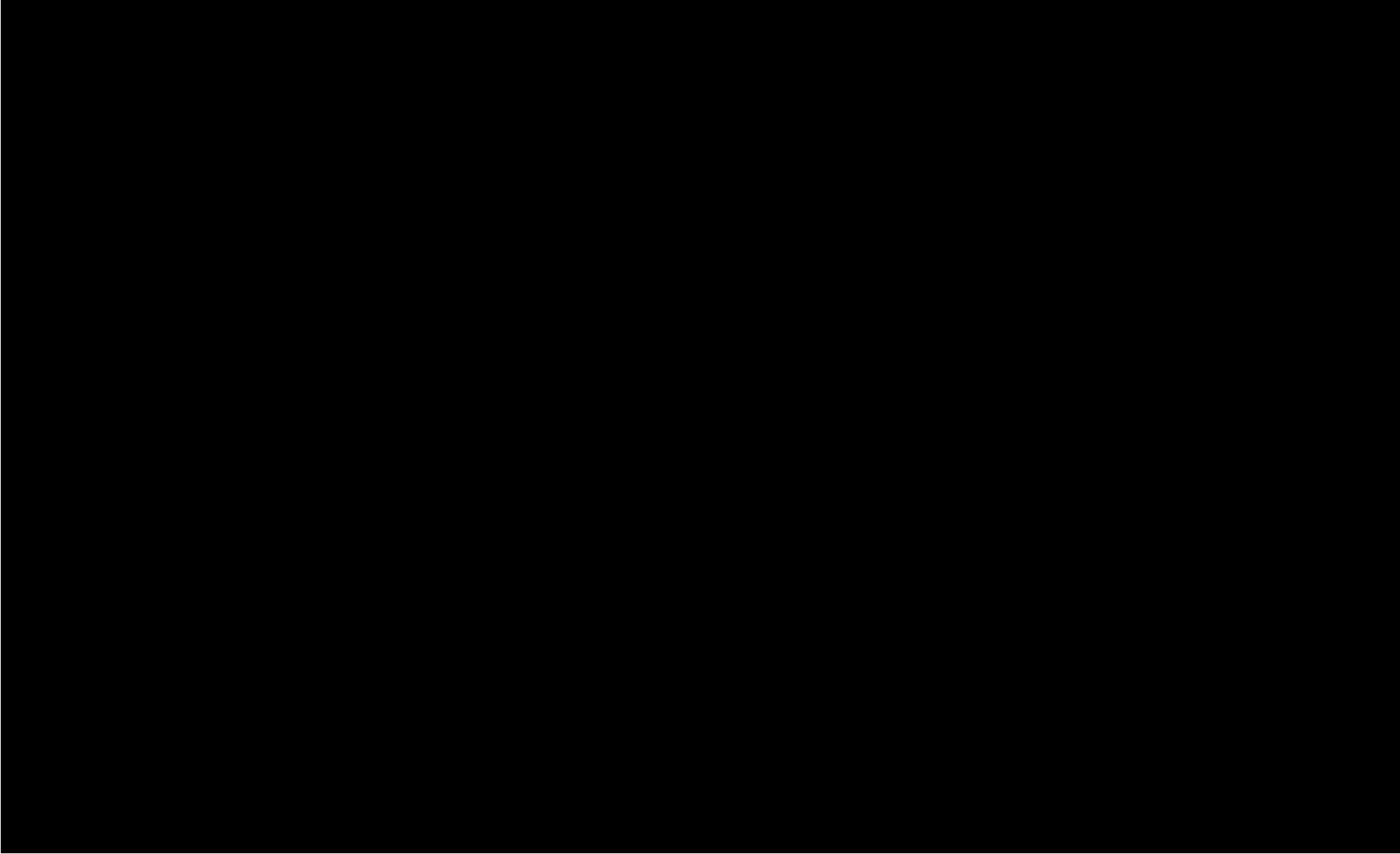
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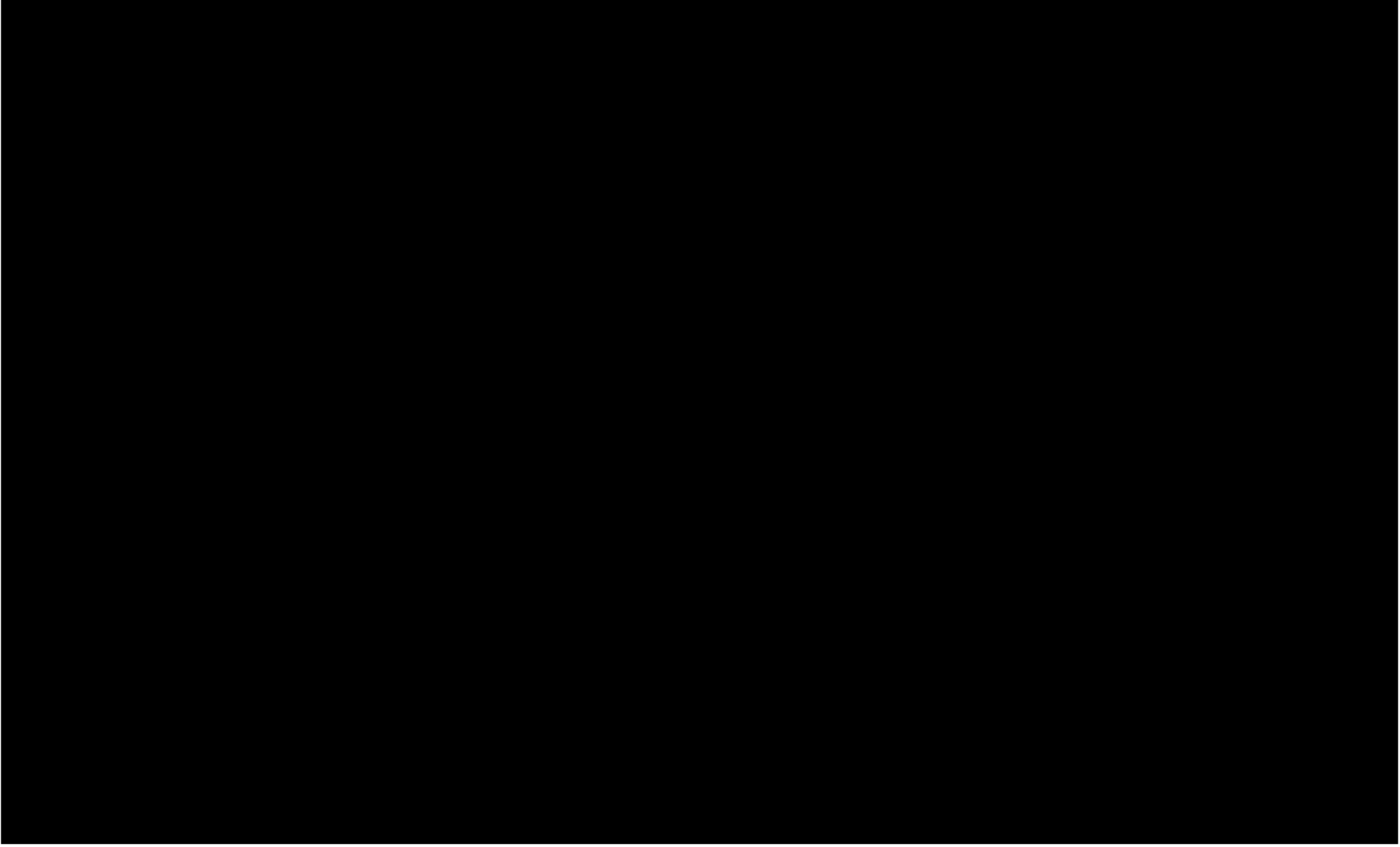
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (6), (b) (7)(C)

**Subject:** 2018 CBP Valor Memorial and Wreath Laying Ceremony Luncheon  
**Location:** 1717 H Street, NW, Washington, DC on the 7th floor

**Start:** Wed 5/16/2018 12:30 PM  
**End:** Wed 5/16/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** ASSISTANT COMMISSIONER HRM  
**Required Attendees:** CALVO, KARL H.; YOUNG, EDWARD E; Owen, Todd C (AC OFO); SAUNDERS, IAN C.; PEREZ, ROBERT E; SMITH, BRENDA BROCKMAN; JACKSTA, LINDA L (DEAC OS); QUINN, TIMOTHY; BORKOWSKI, MARK S; LOWRY, KIM M; FALK, SCOTT K (OCC); LANDFRIED, PHIL A; FRIEL, MICHAEL J; HALL, CHRISTOPHER J; (b) (6), (b) (7)(C) SALAZAR, REBEKAH A.; PROVOST, CARLA (USBP); WAGNER, JOHN P; GRABLE, SAMUEL D; KLEIN, MATTHEW (OPR); LADOWICZ, JOHN P; LEY, JENNIFER E.; (b) (6), (b) (7)(C) HARRIS, MELVIN; KOLBE, KATHRYN; KOUMANS, MARK; GARCIA-TOMCHICK, HONOR; (b) (6), (b) (7)(C)

Good afternoon colleagues,

U.S. Customs and Border Protection (CBP) will hold its Valor Memorial and Wreath Laying Ceremony on May 16, 2018 in honor of those agents and officers who sacrificed their lives in the line of duty. The Agency will be hosting a luncheon for surviving family members at 12:30 p.m. following the ceremony.

You are cordially invited to attend the luncheon; it will take place at 1717 H Street, NW, Washington, DC on the 7th floor.

Please RSVP to Shawna Walker at (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) at (b) (6), (b) (7)(C) by April 27, 2018 and they will send additional details.

If you have any questions, please do not hesitate to contact me. I hope each of you are able to make it.

Sincerely,  
Melvin

Melvin Harris  
Acting Assistant Commissioner  
Office of Human Resources Management



(b) (6), (b) (7)(C)

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**Subject:** Active Shooter Training

**Start:** Tue 6/5/2018 9:30 AM  
**End:** Tue 6/5/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

I am available right at 0930.

Thanks!

(b) (6), (b) (7)(C)

**Subject:** Agency Priority Goals Meeting \*new day/time\*  
**Location:** NAC 1, 044

**Start:** Wed 6/6/2018 3:00 PM  
**End:** Wed 6/6/2018 4:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Tentatively accepted

**Organizer:** Grady.Scheduler

**Required Attendees:** S2 Internal (b) (7)(E) (b) (6)  
PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C)

**Optional Attendees:**

(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6)

**Attendees:**

Acting Deputy Secretary Claire Grady

(b) (6) Counselor to the Secretary/ Acting Director, Strategy Coordination & Management, Office Cybersecurity & Communications, NPPD

(b) (6) Deputy Under Secretary for Management  
Acting CFO

Carla Provost, Acting Chief, USBP

Scott Luck, Acting Deputy Chief, USBP

Carey Huffman, Chief, Strategic Planning and Analysis Directorate (SPAD), USBP

(b) (6), (b) (7)(C)

**Briefing Materials:**

Yes

**Notes:**

This meeting is an opportunity for the APG leads (NPPD and USBP) to discuss with DHS leadership the progress and challenges of the implementation of the new APGs.

(b) (6), (b) (7)(C)

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**Subject:** AL

**Start:** Tue 5/29/2018 12:00 AM  
**End:** Wed 5/30/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

**Subject:** ARB: Biometric Entry-Exit \*materials added\*  
**Location:** NAC Large CR NAC 01-044

**Start:** Wed 5/2/2018 3:00 PM  
**End:** Wed 5/2/2018 4:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Scheduler2, OUSM

**Required Attendees:** Grady, Claire; Grady.Scheduler; (b) (6)  
(b) (6) MCALEENAN, KEVIN K;  
VITIELLO, RONALD D (USBP); BORKOWSKI, MARK S; LANDFRIED, PHIL A; ISBELL,  
VALERIE S; SAHAKIAN, DIANE V; GRABLE, SAMUEL D; PROVOST, CARLA (USBP);  
MANAHER, COLLEEN M; (b) (6), (b) (7)(C)  
(b) (6)  
Members; (b) (7)(E) (b) (6) WAGNER, JOHN P; (b) (6), (b) (7)(C)  
Standing ARB

**Optional Attendees:**

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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If there are any questions, or you would like to request someone be added to this appointment -  
please contact (b) (6)



Microsoft Office  
Exchange Email Appointments

**Participants:**

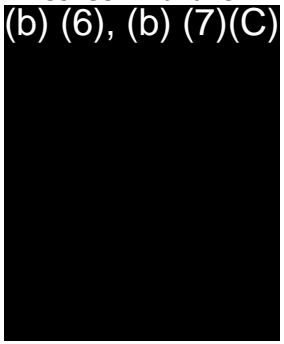
Claire Grady

(b) (6), (b) (7)(C)

Kevin McAleenan

Ronald Vitiello  
Mark Borkowski  
Phil Landfried  
Valerie Isbell  
Diane Sahakian  
Samuel D. Grable  
Carla L. Provost  
Colleen Manaher

(b) (6), (b) (7)(C)



# **Biometric Entry-Exit Program Acquisition Review Board ADE-2A**

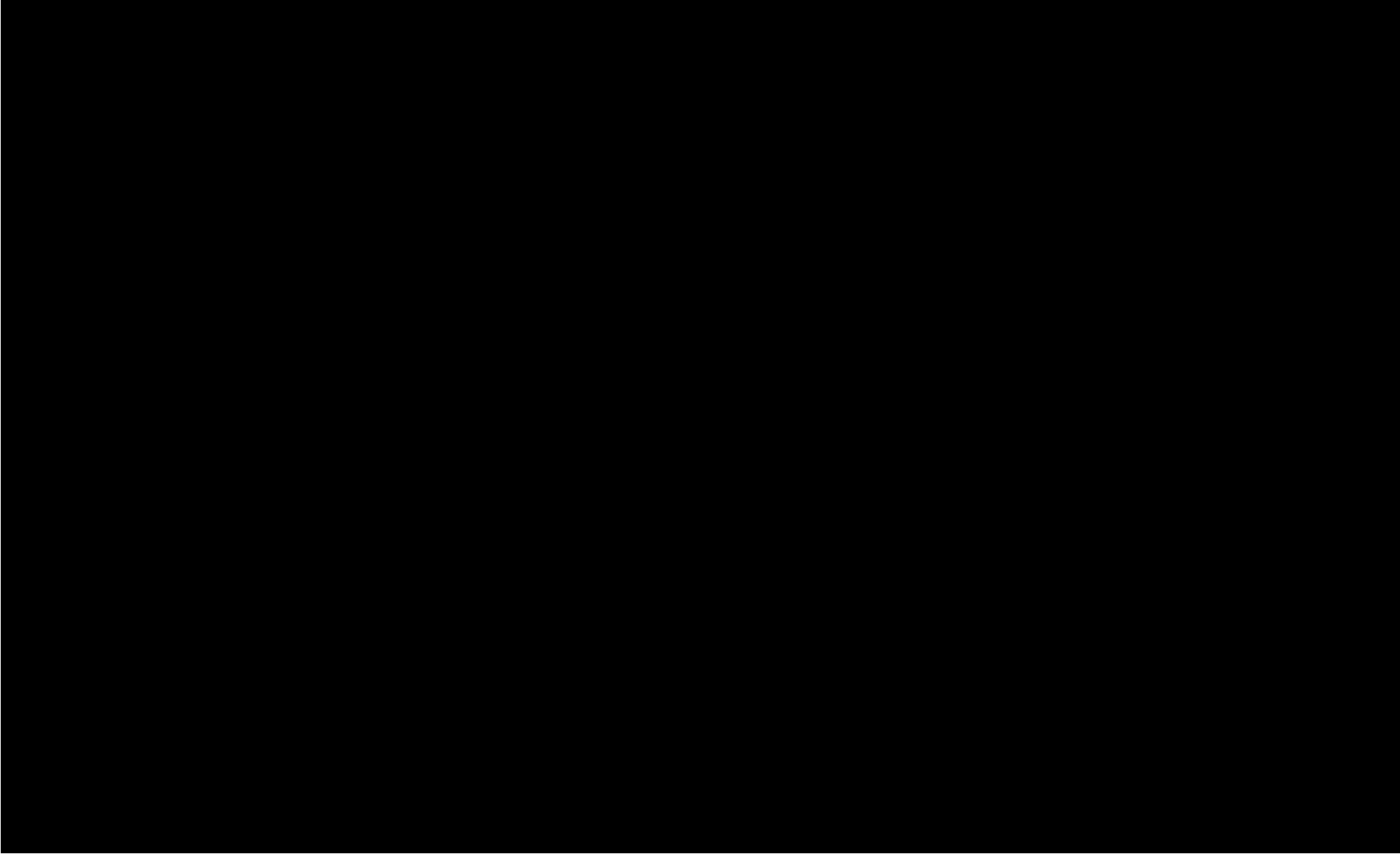
**May 2, 2018**

**Program Manager: Colleen Manaher**



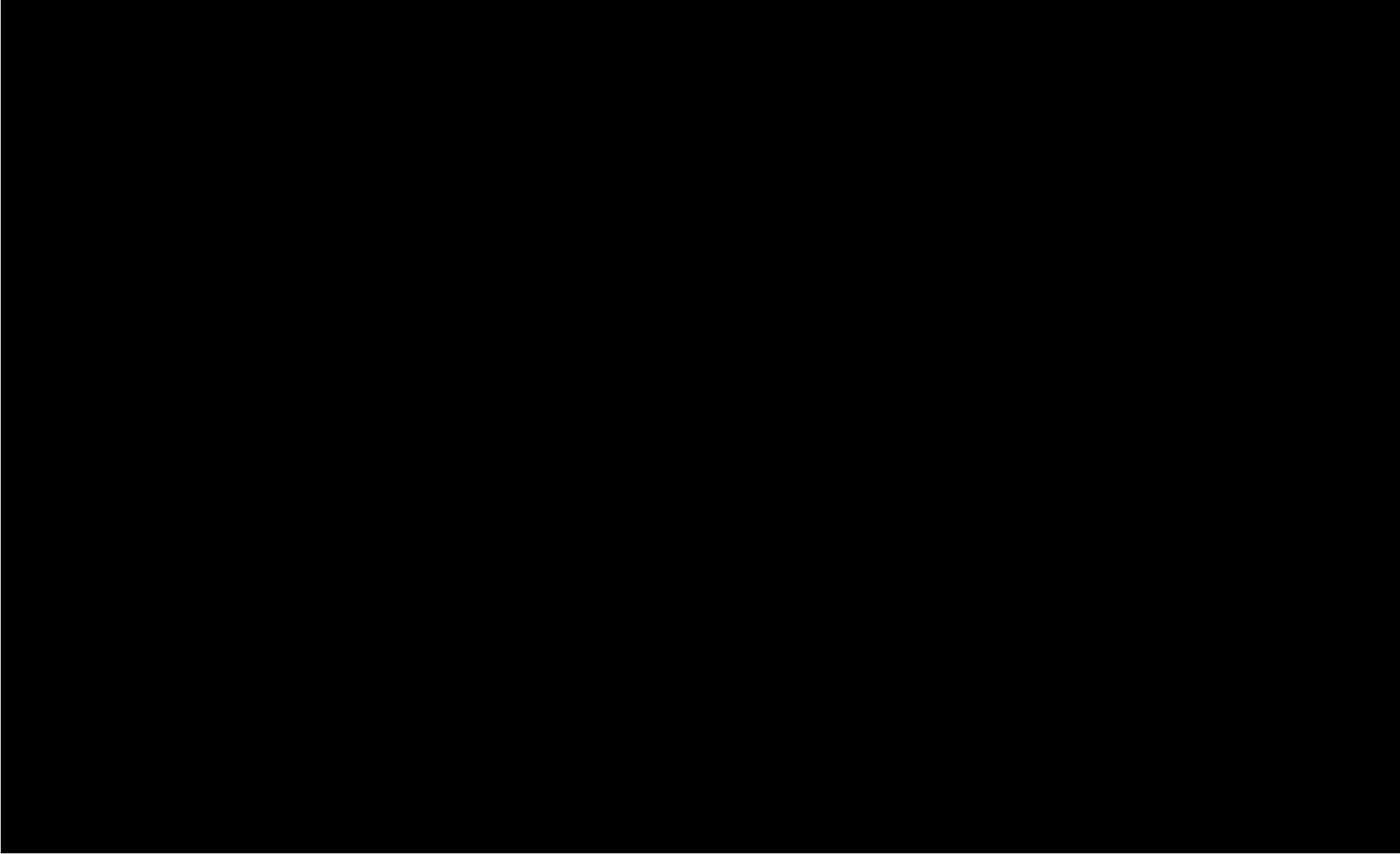
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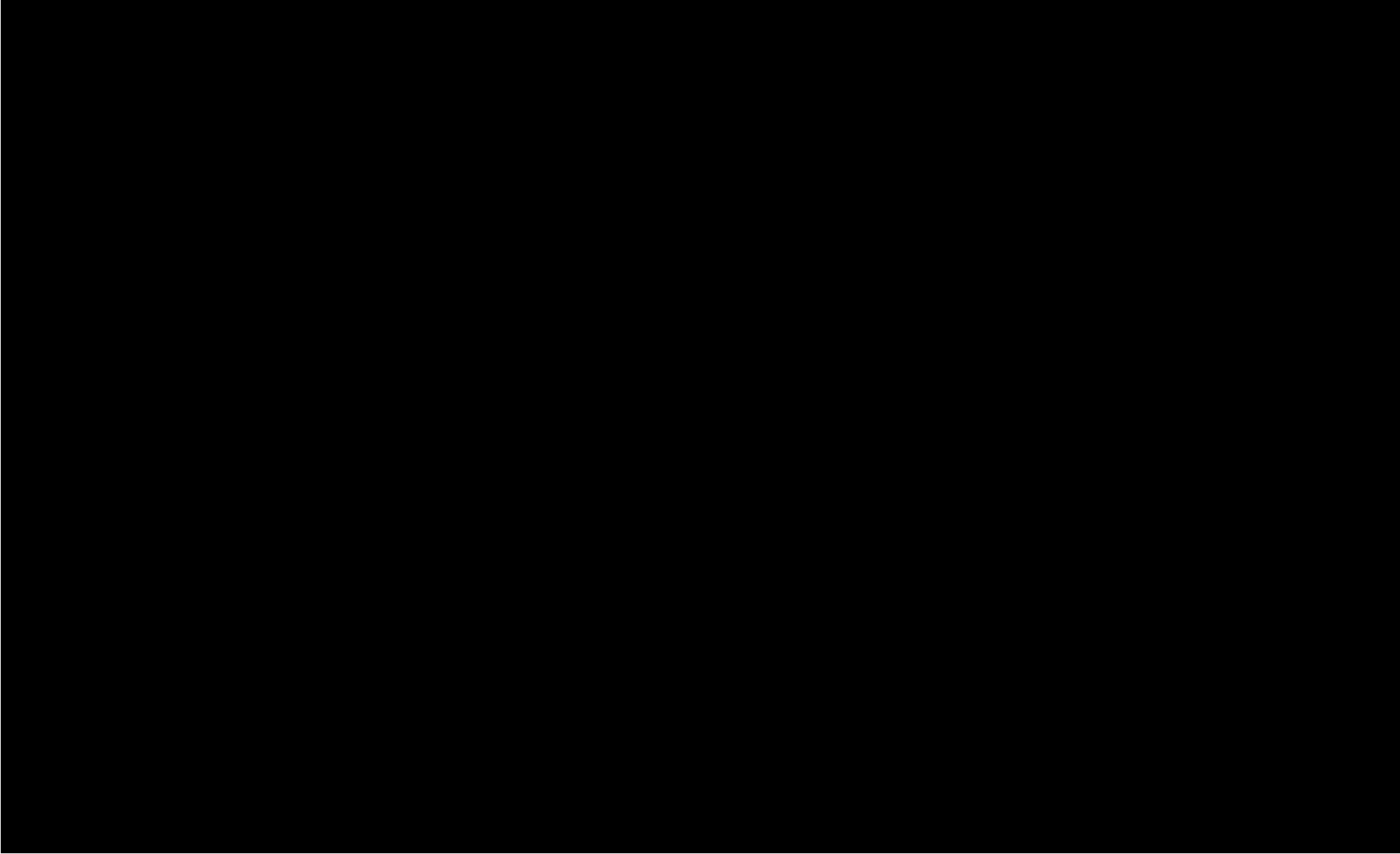




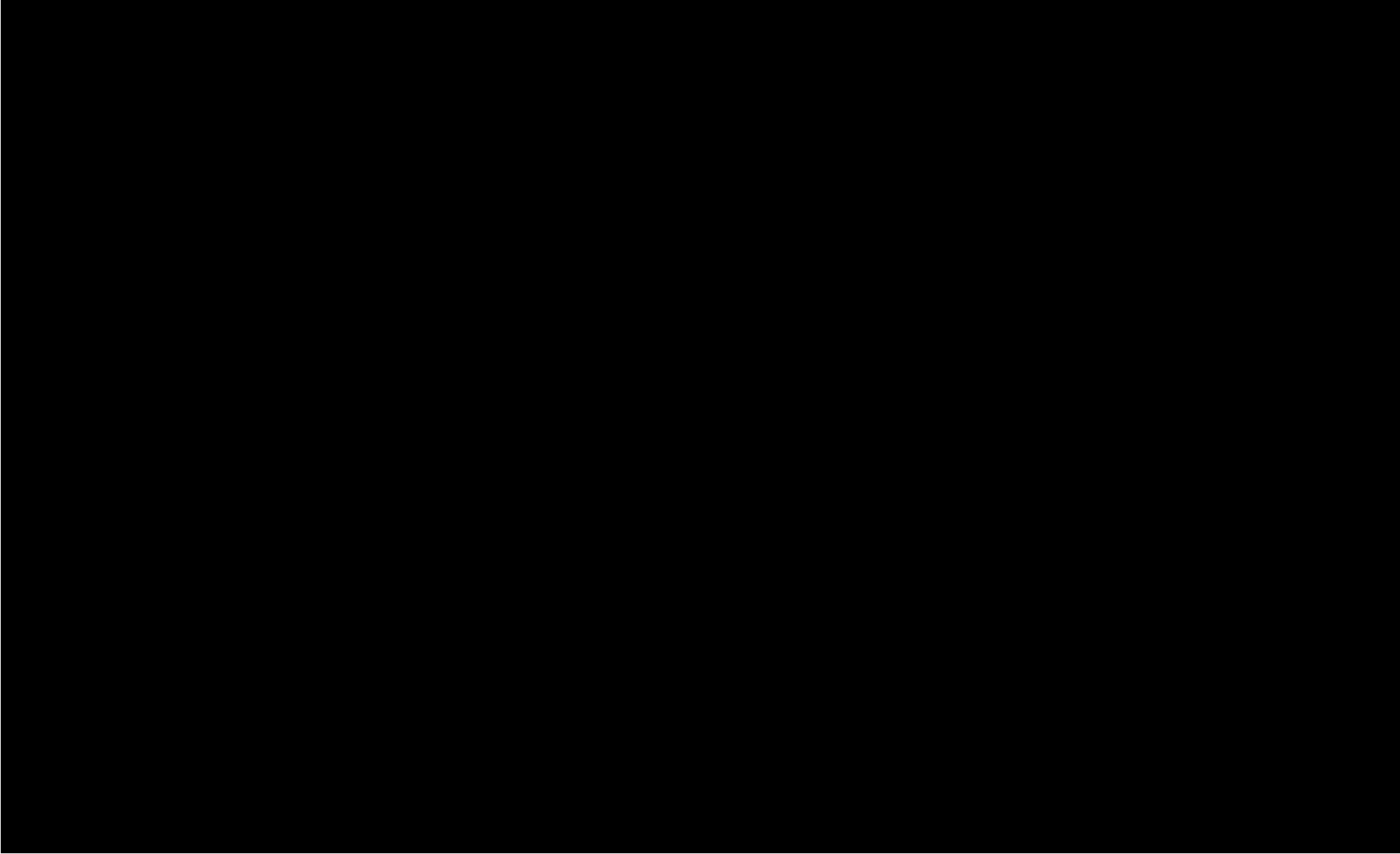
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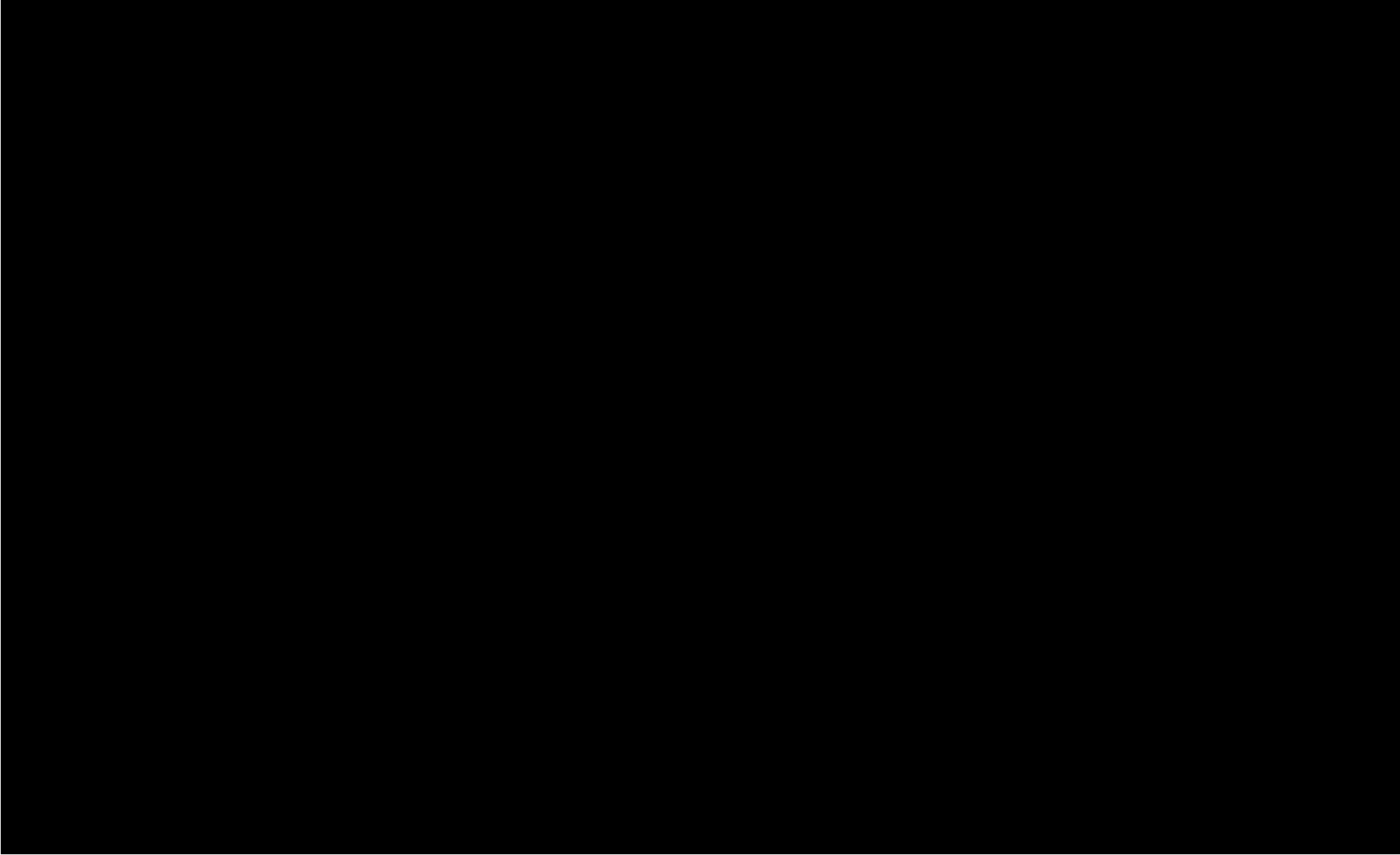
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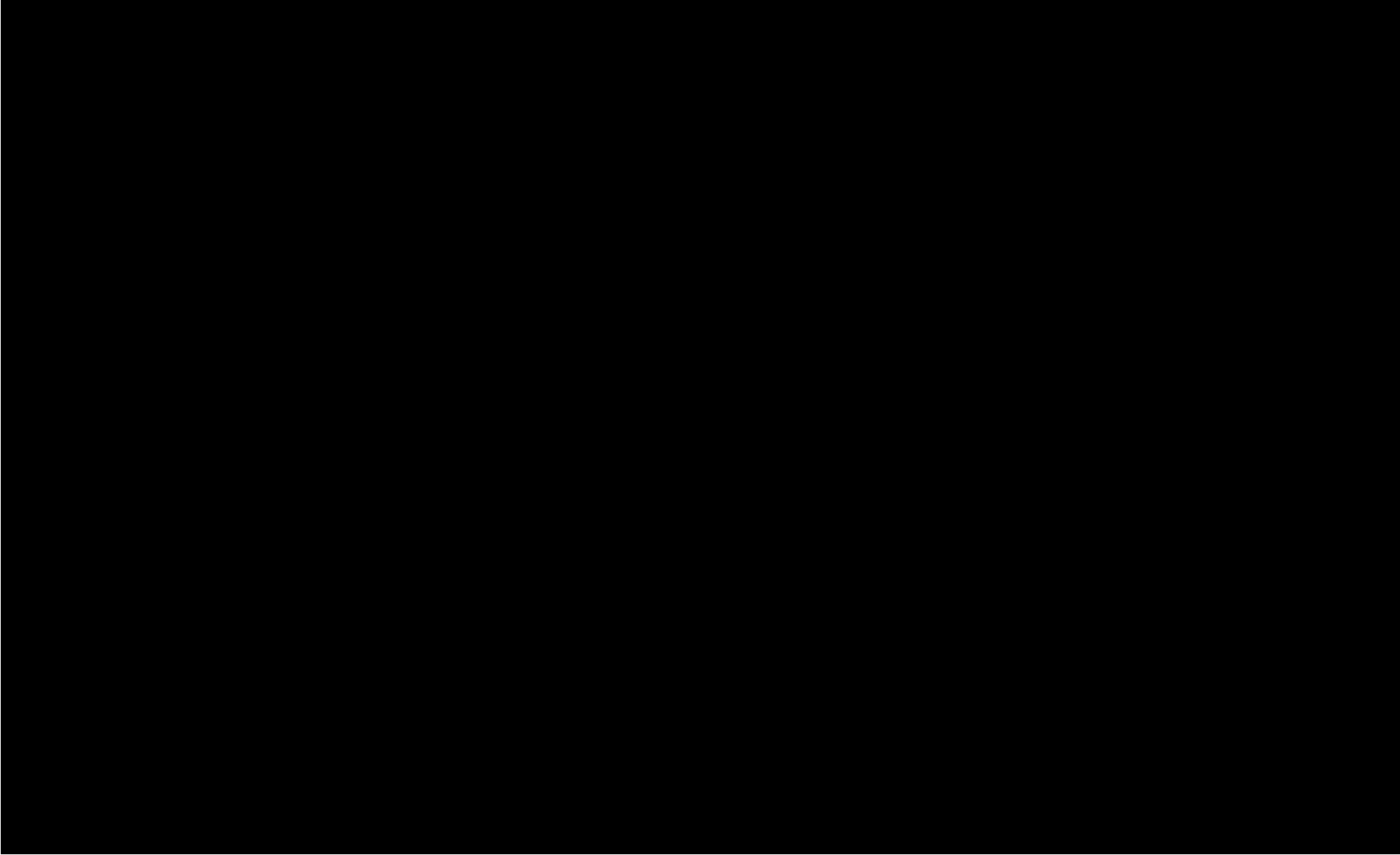
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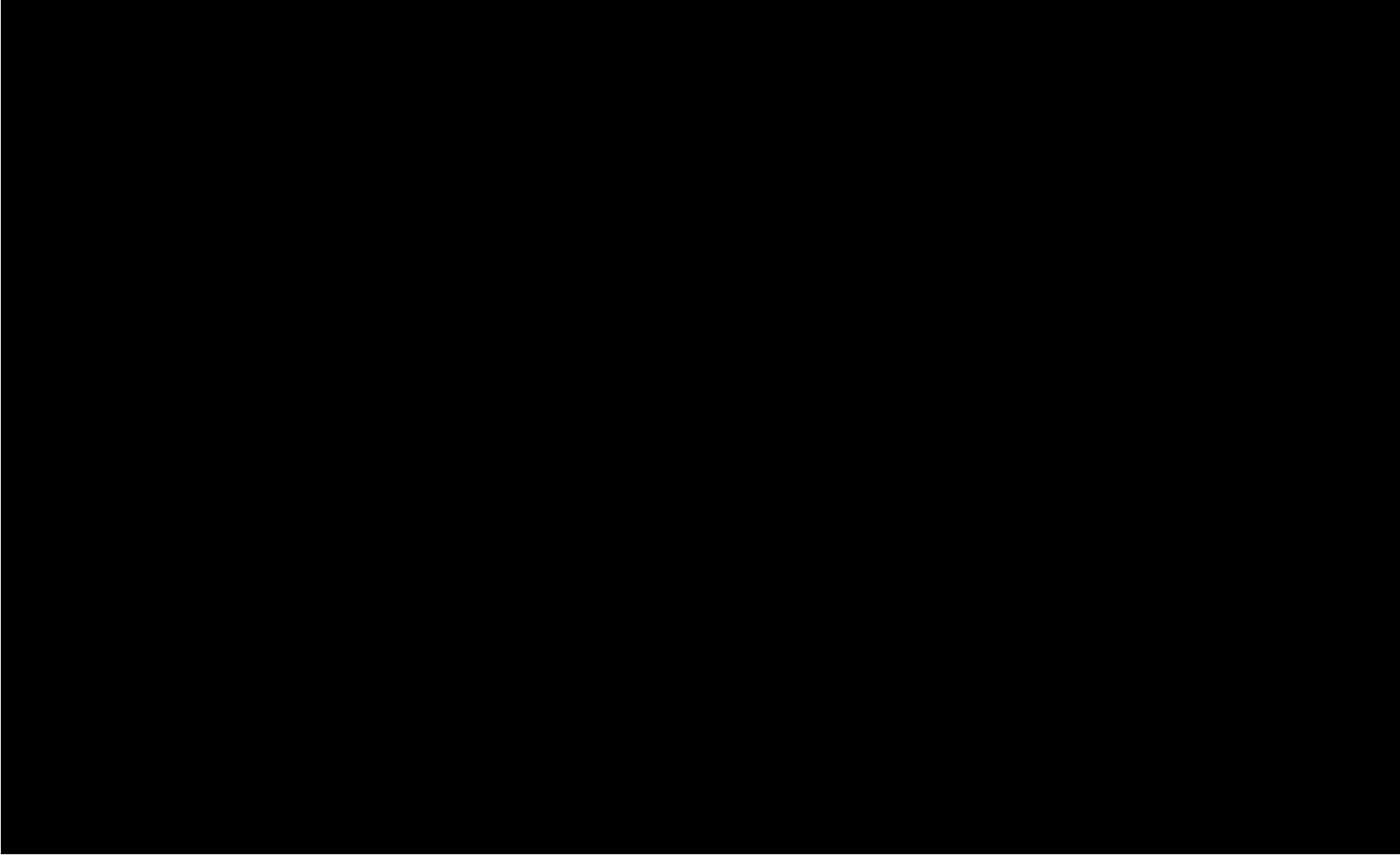
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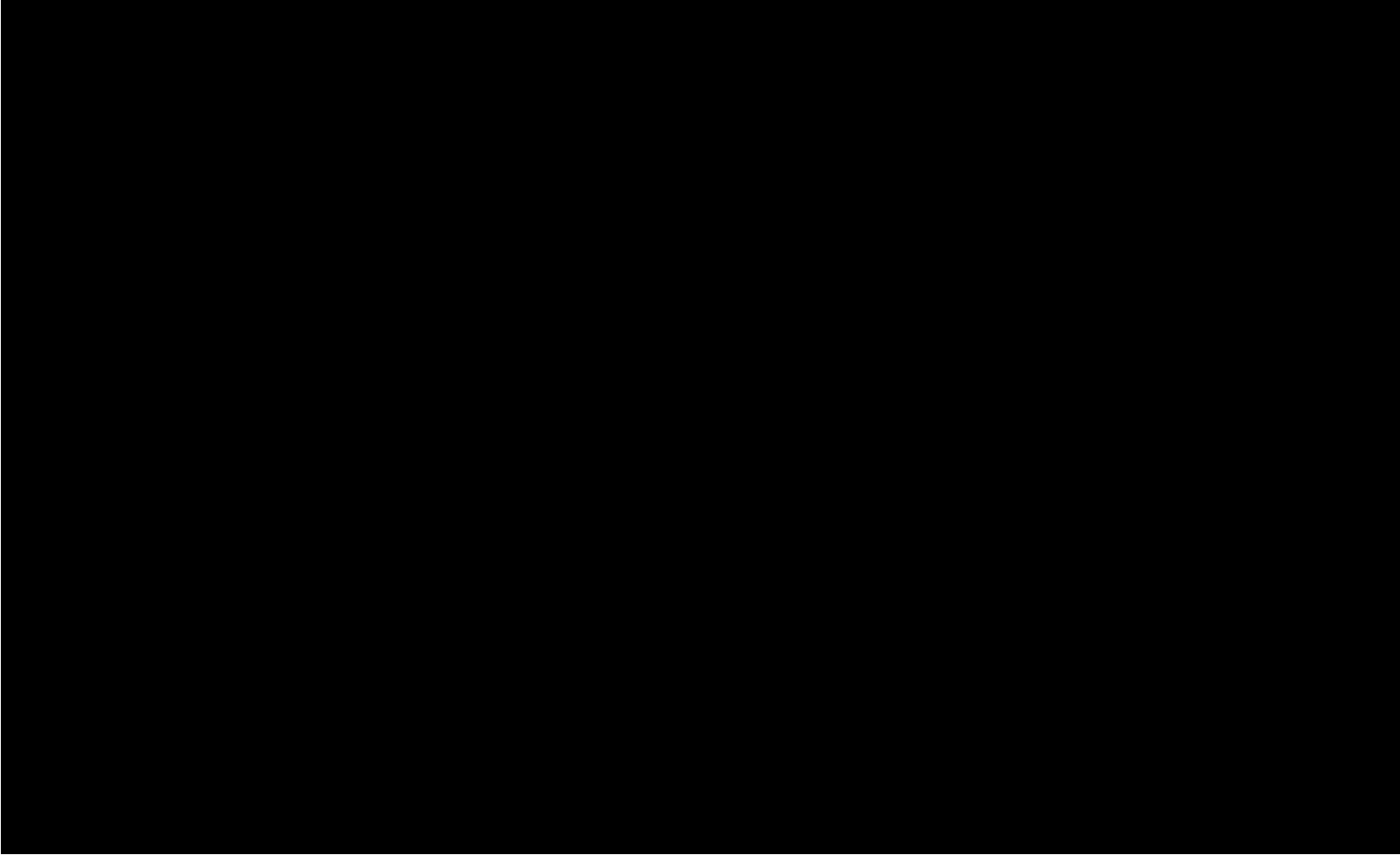
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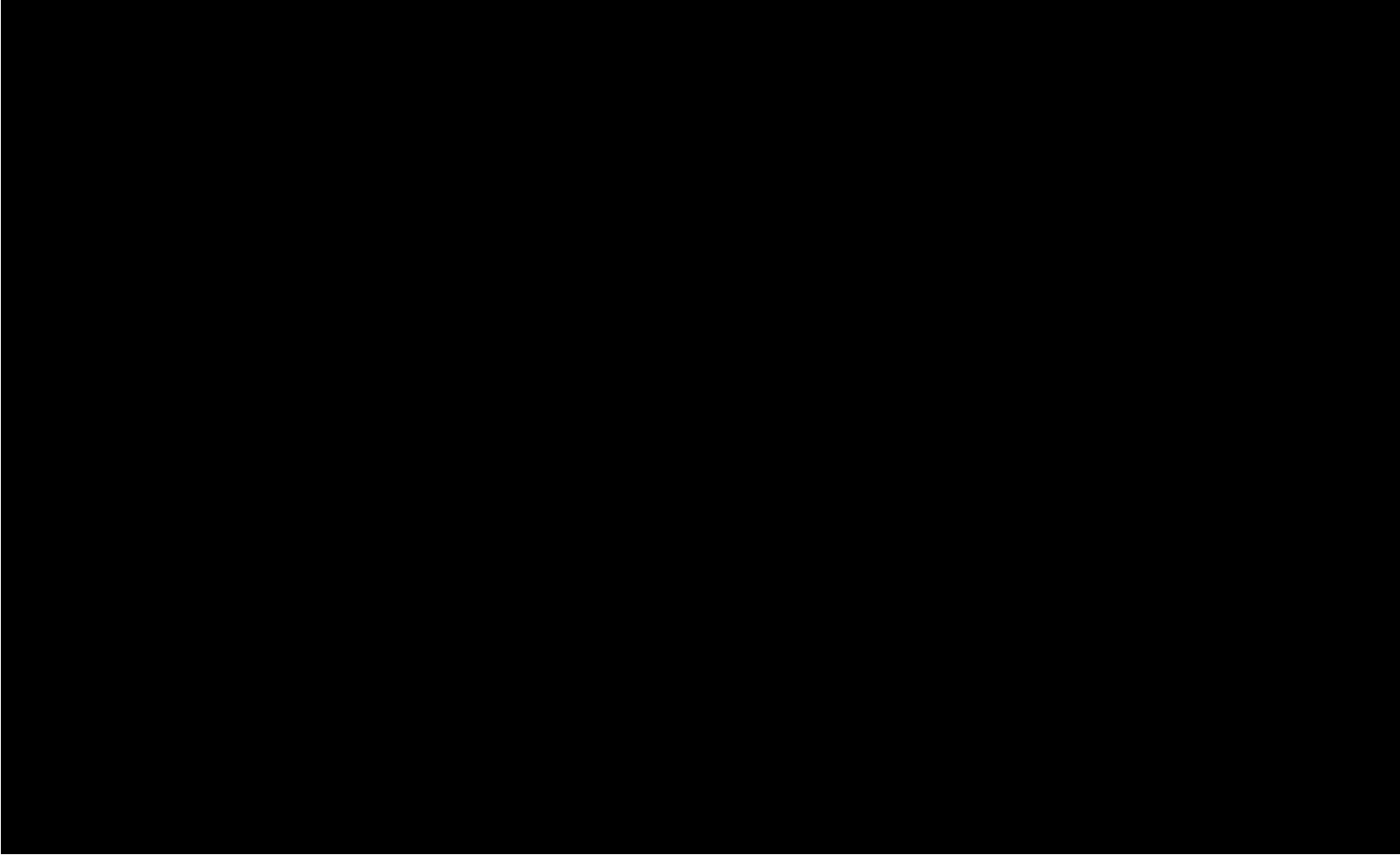
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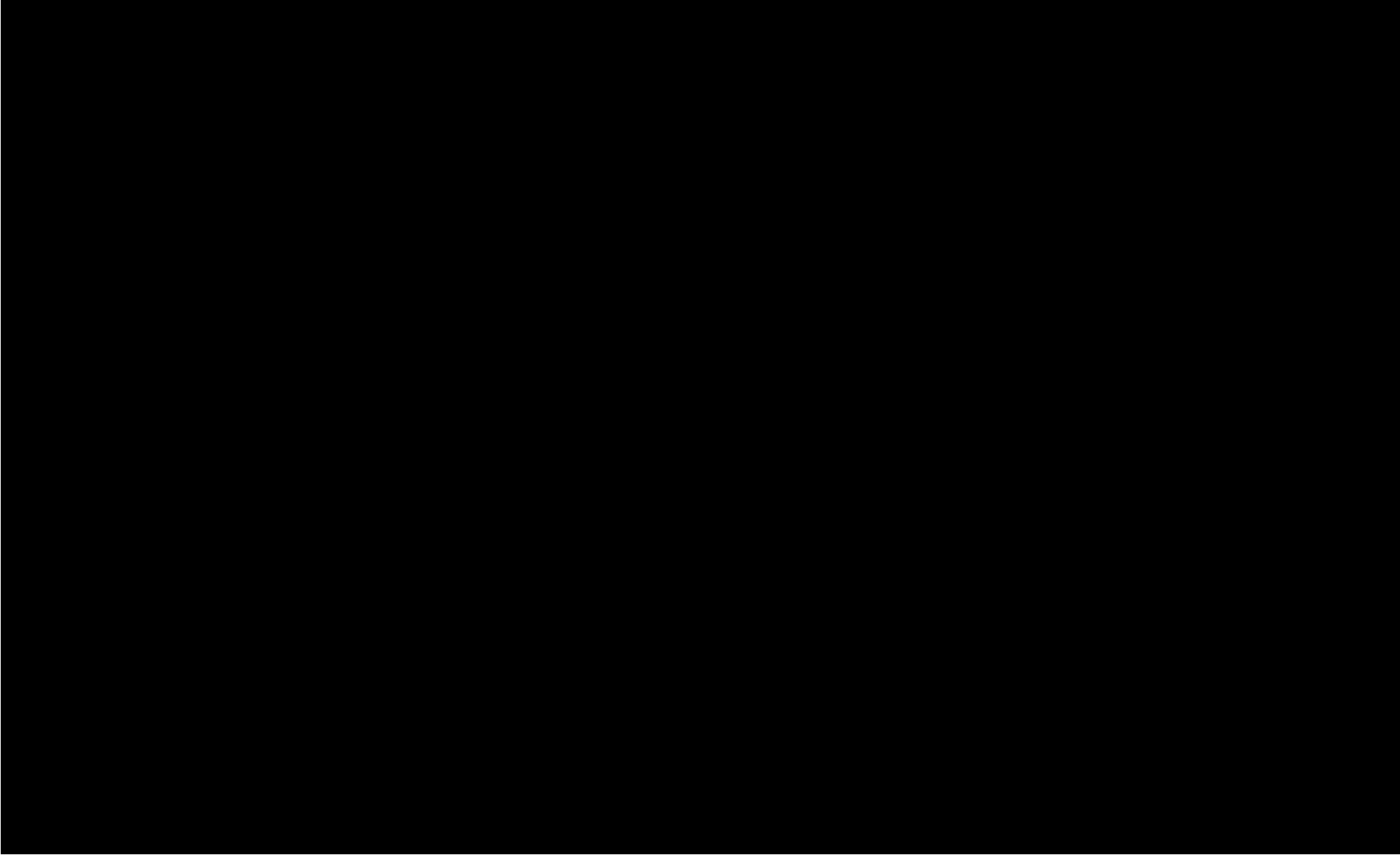


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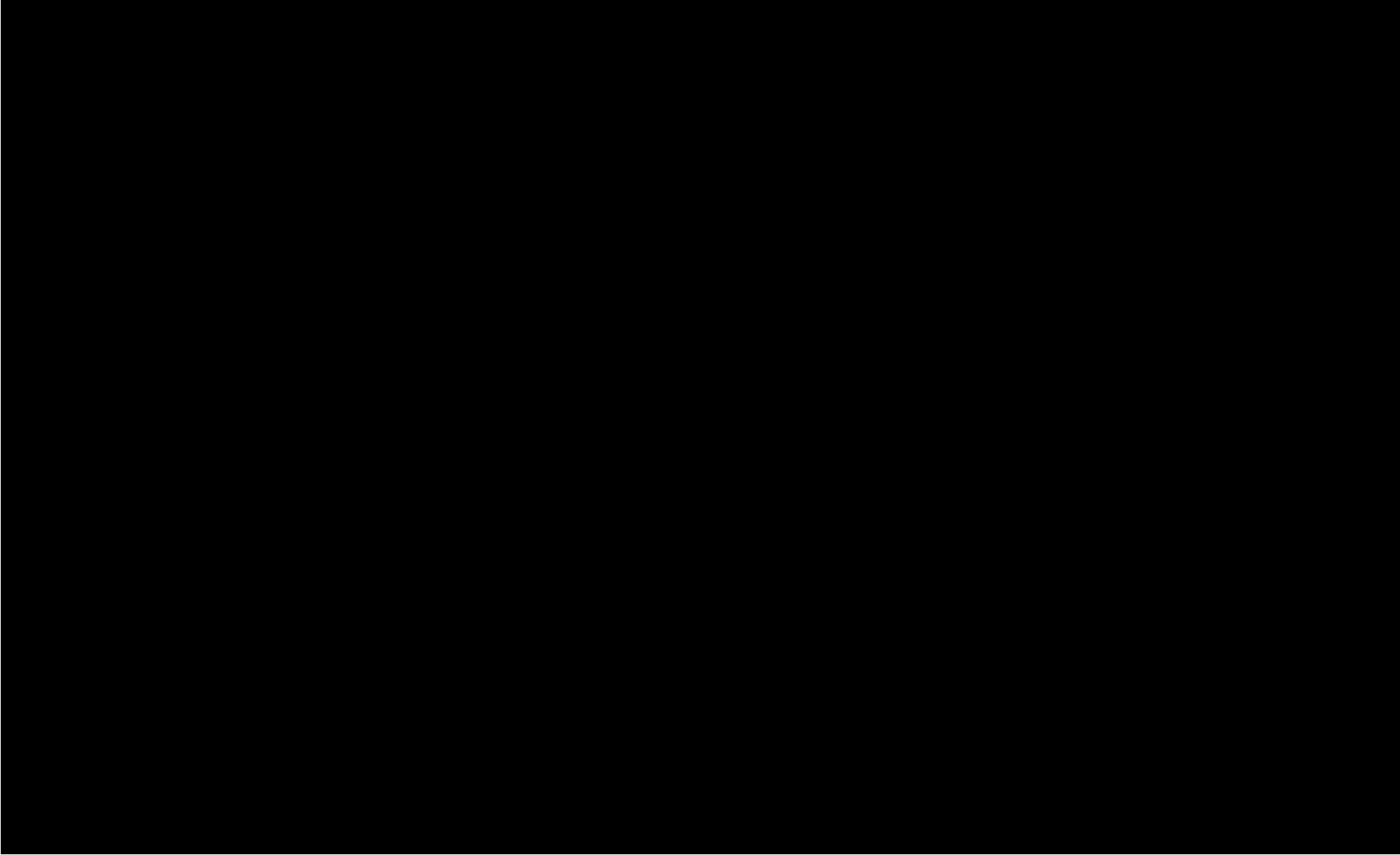




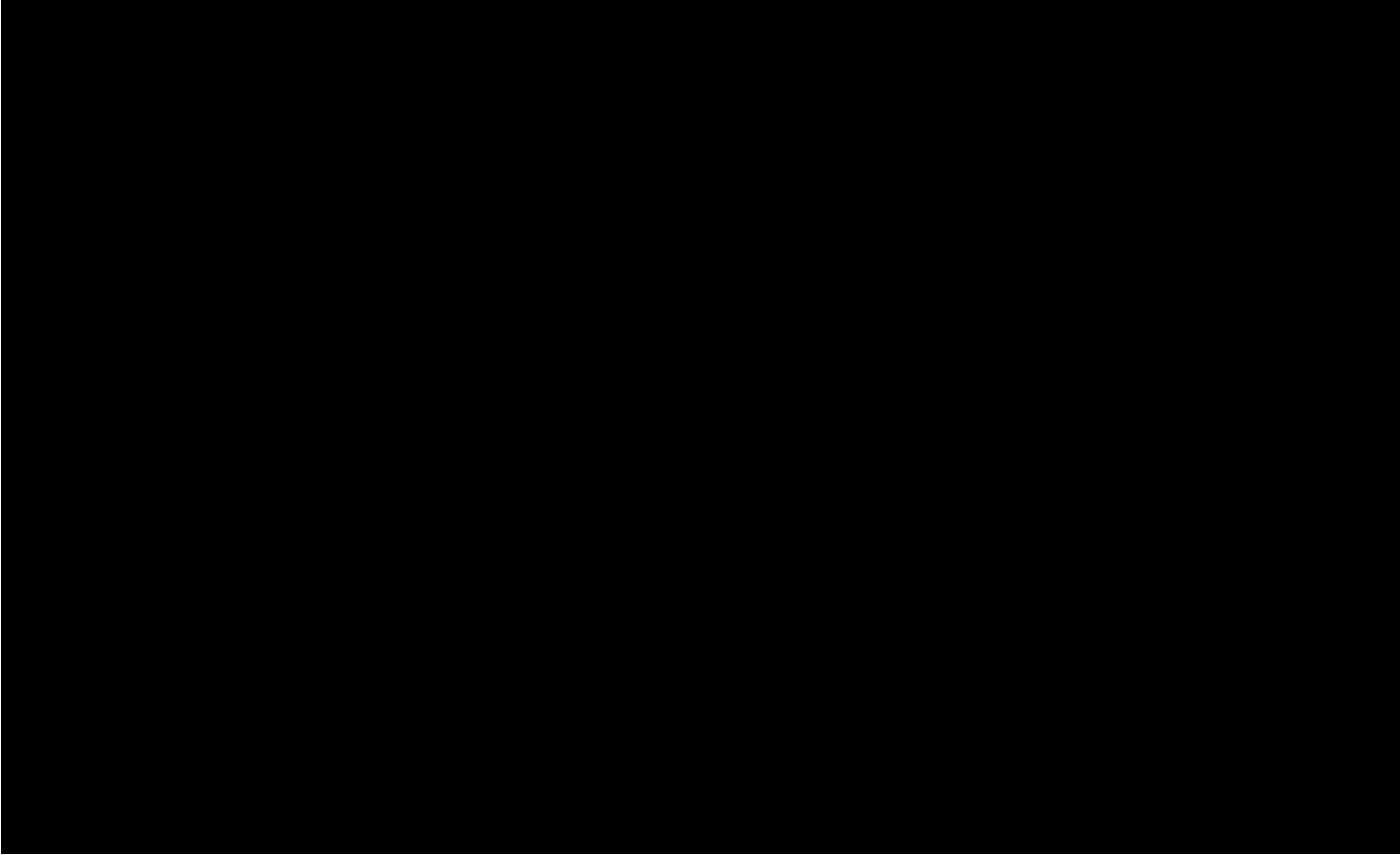
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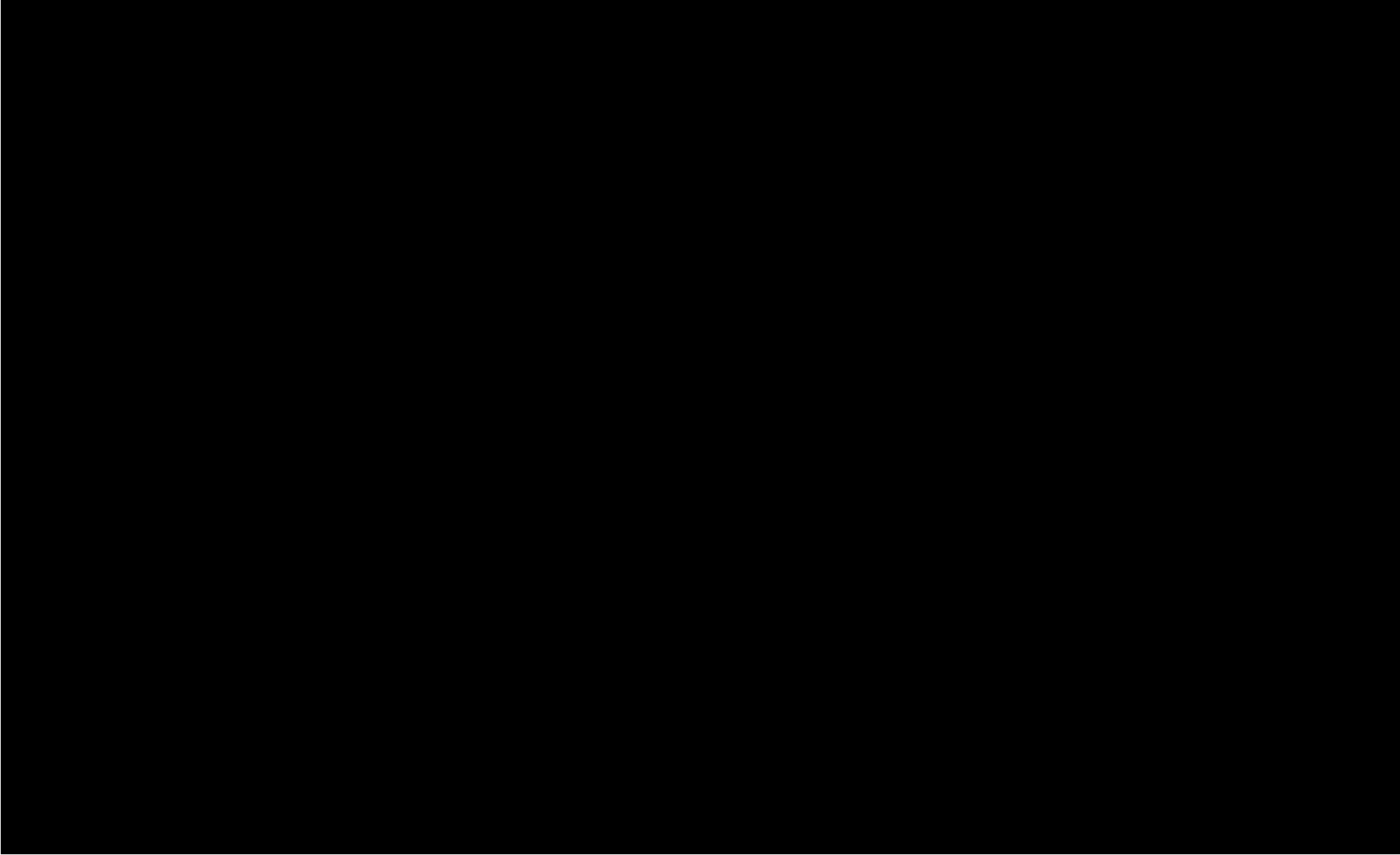
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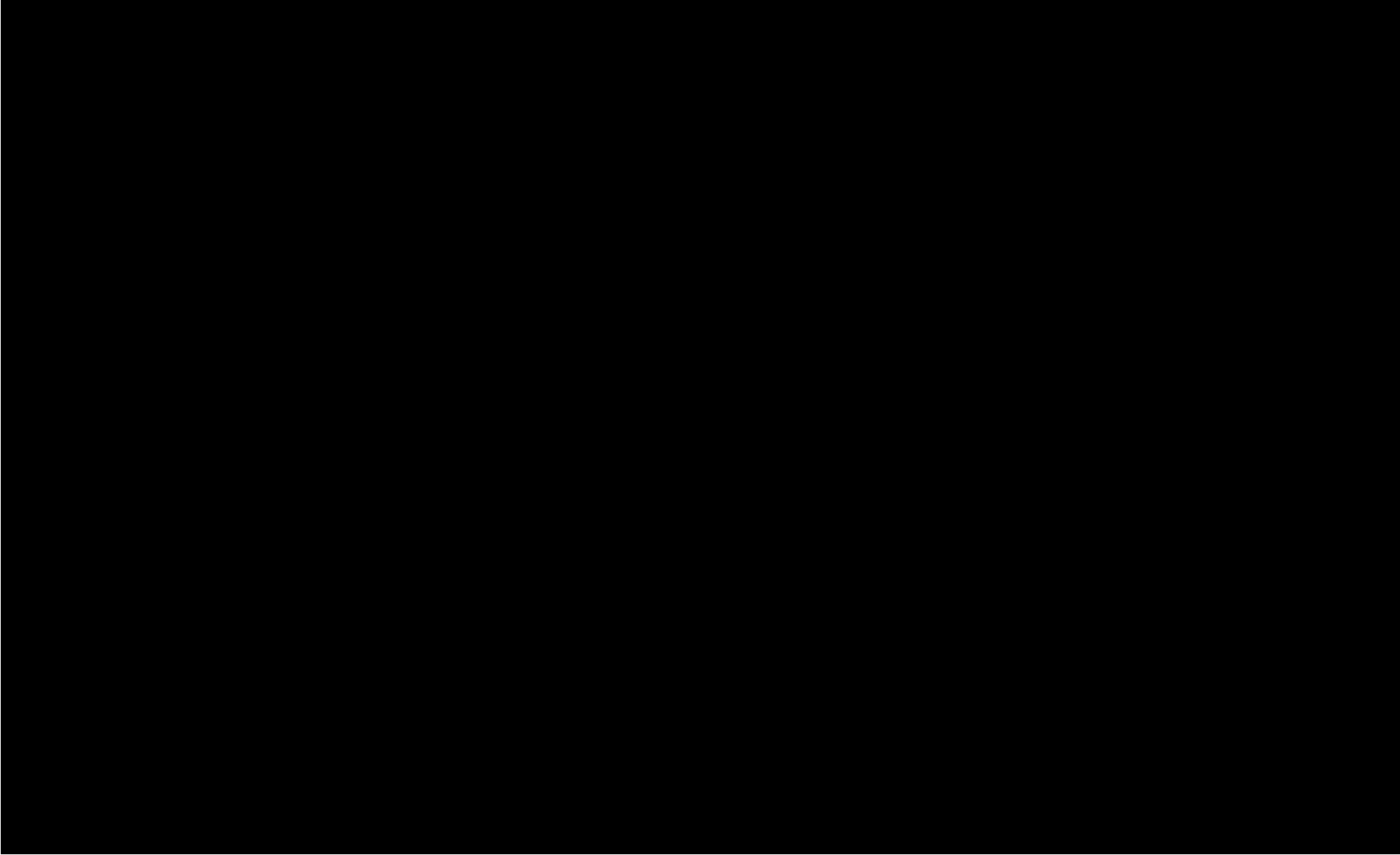
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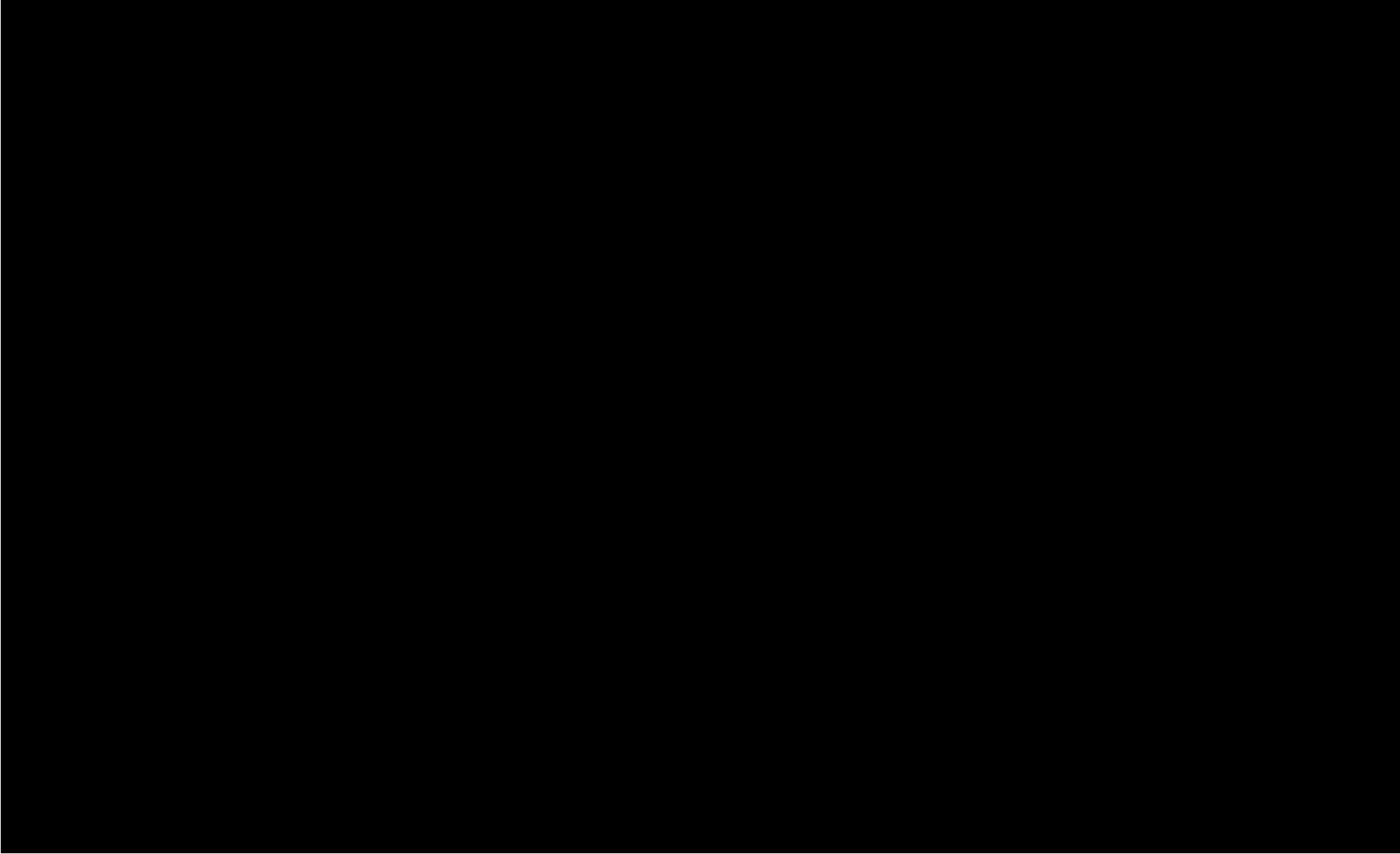
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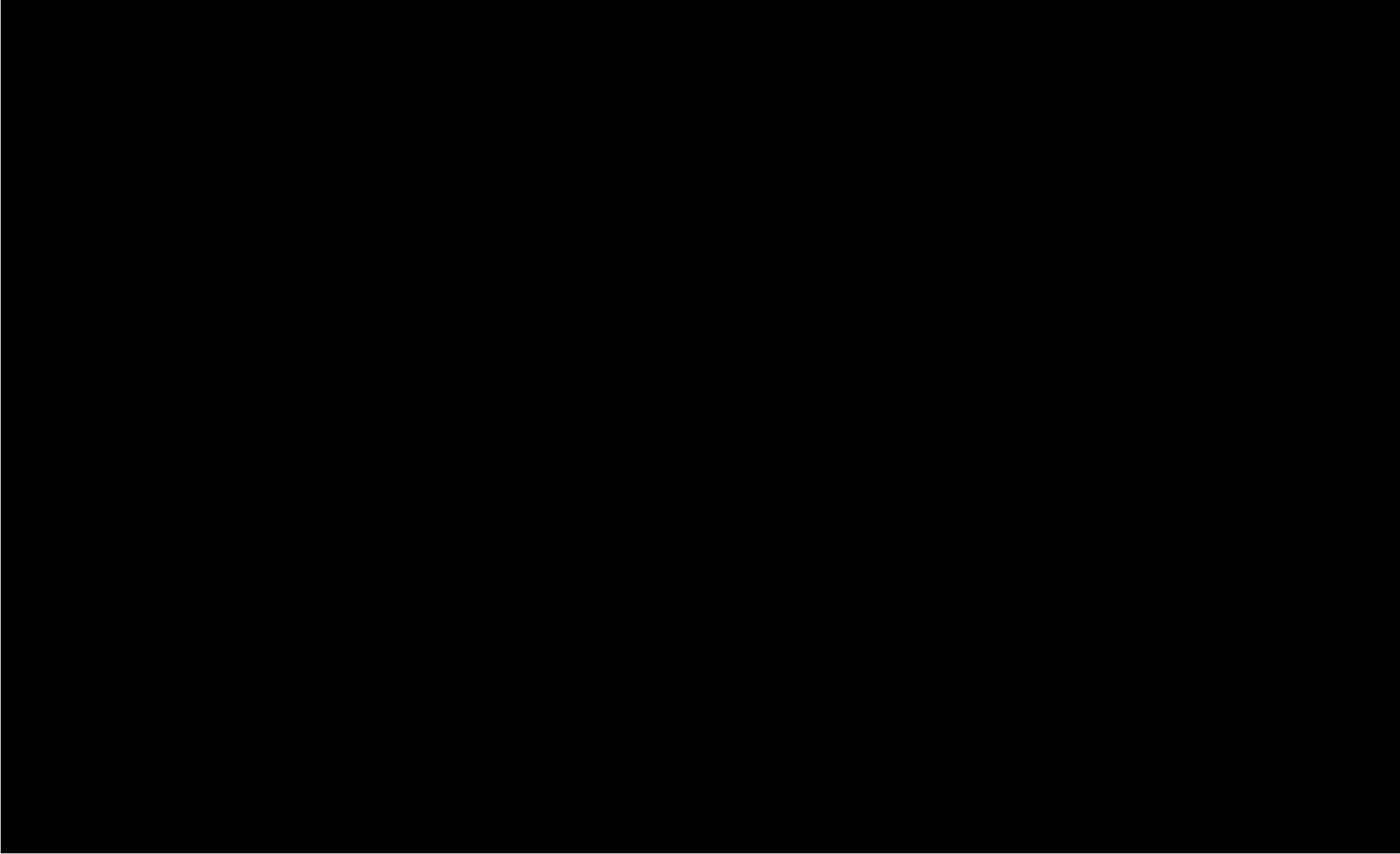
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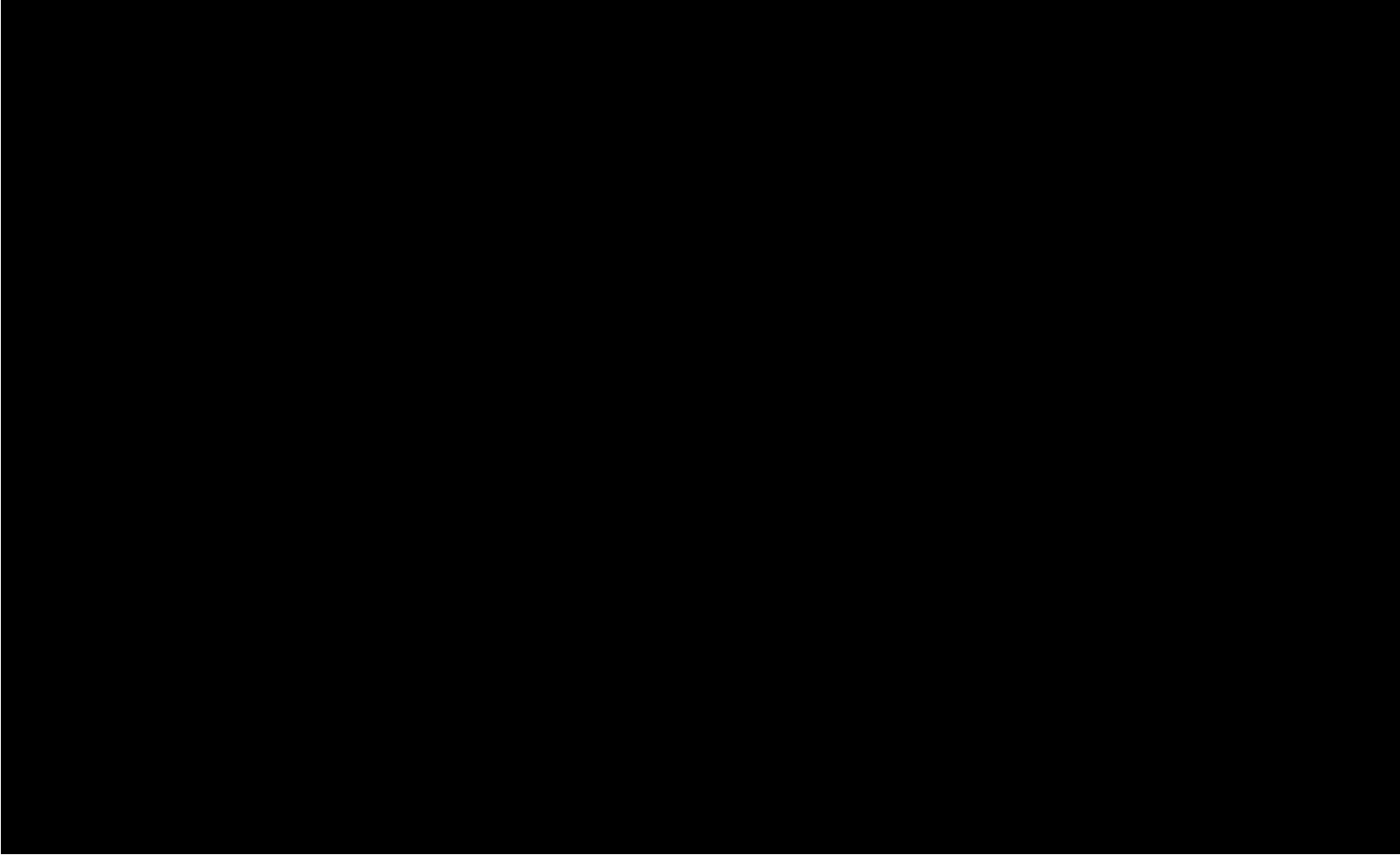
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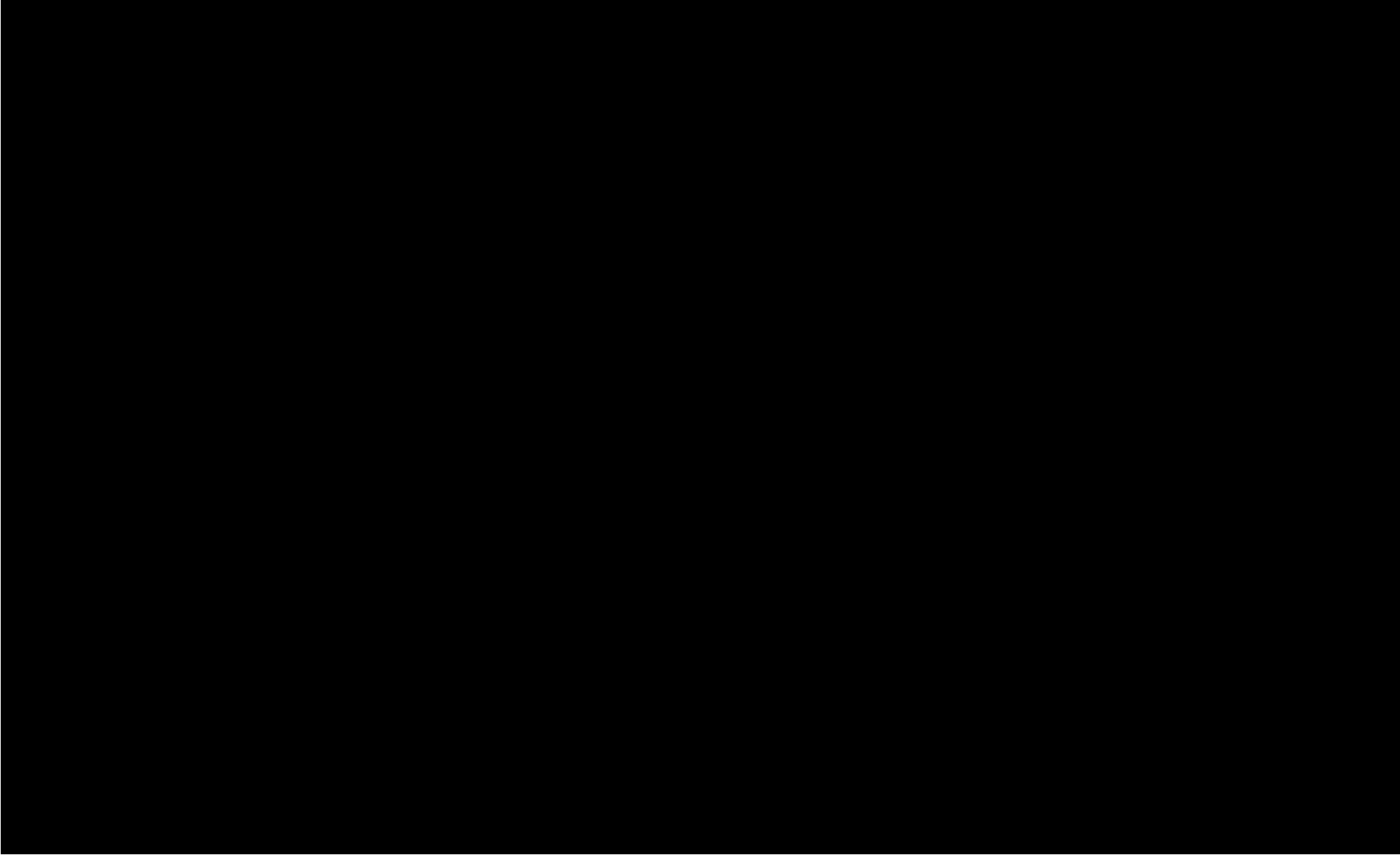


(b) (5), (b) (7)(E)

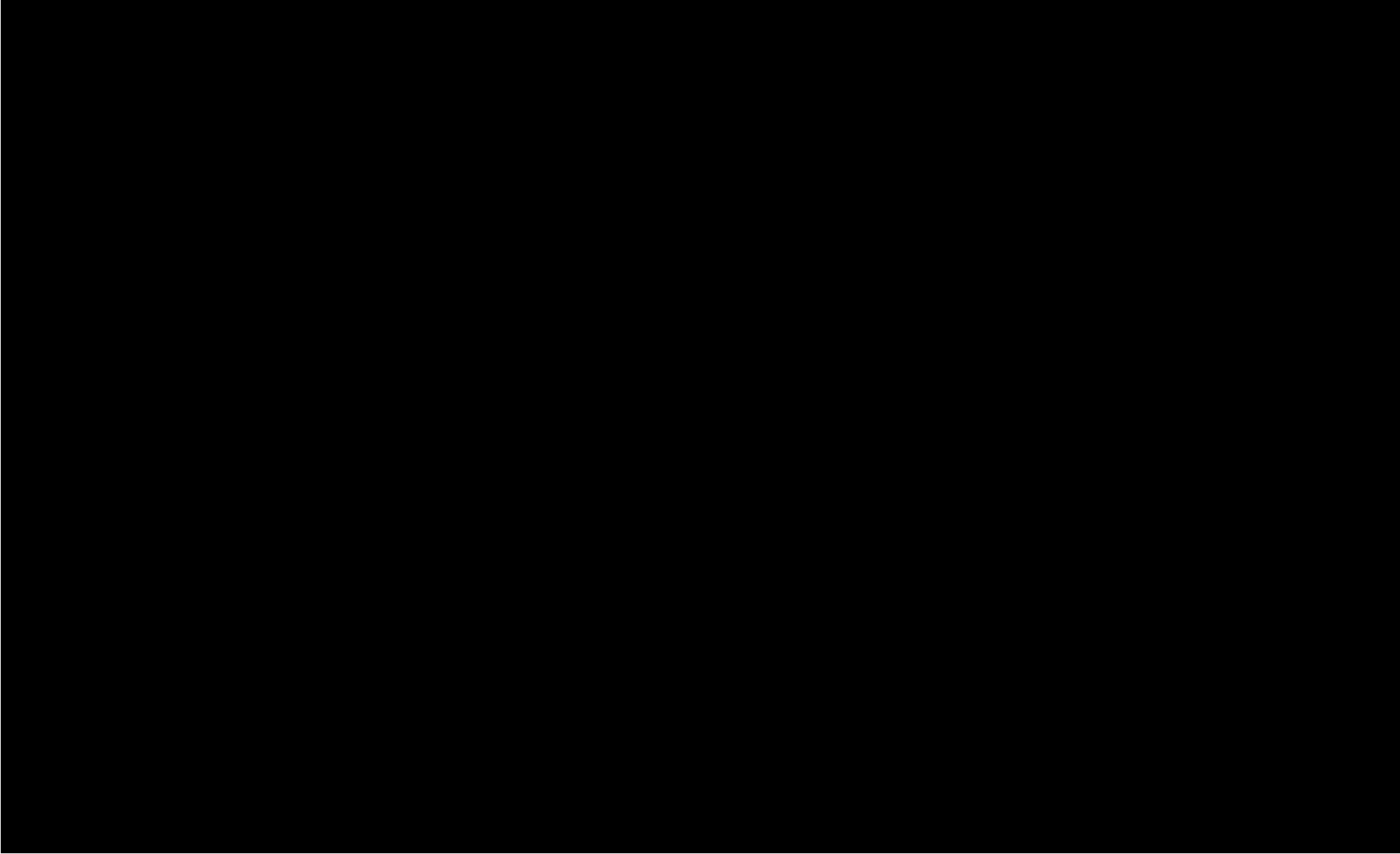




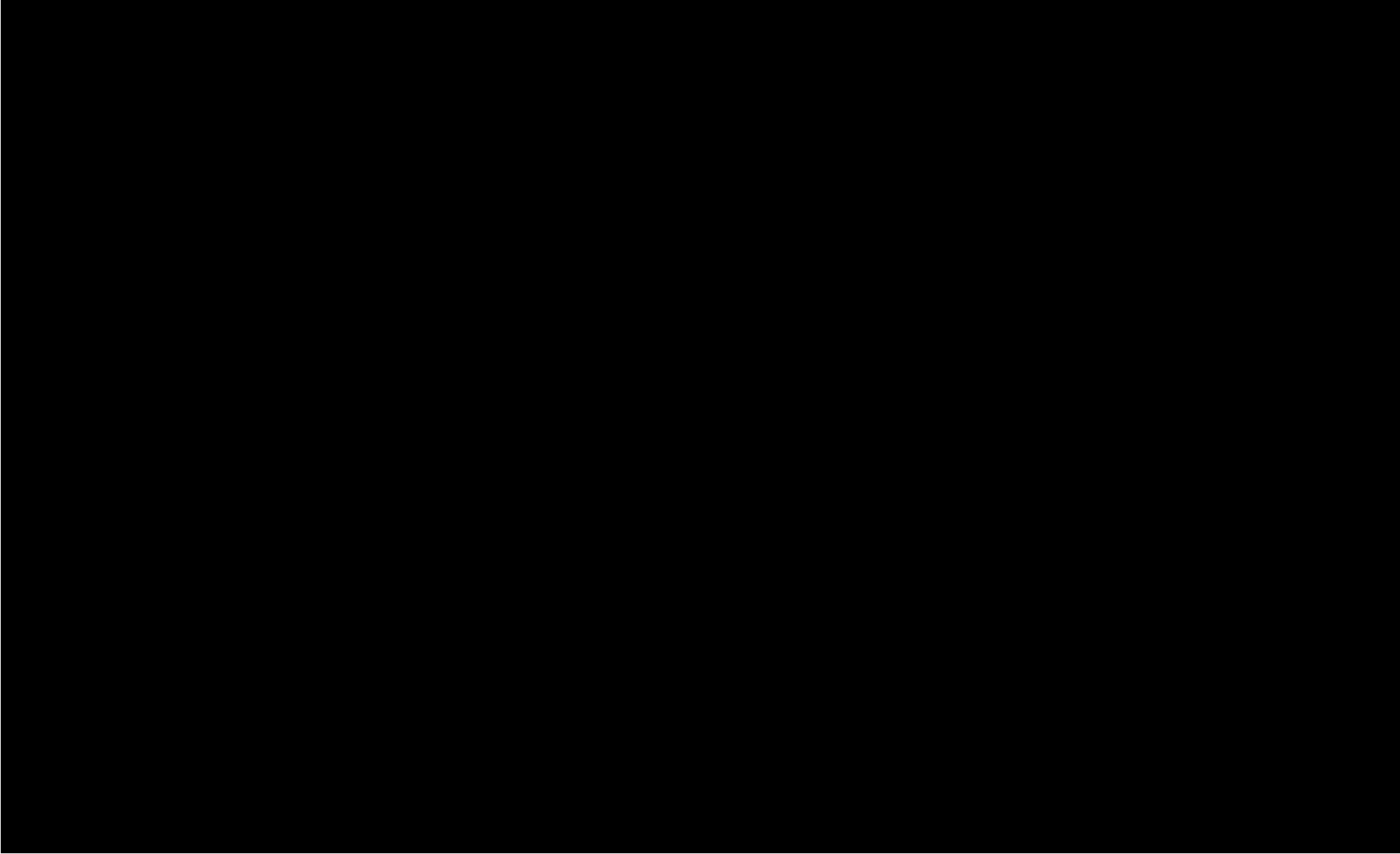
(b) (5), (b) (7)(E)



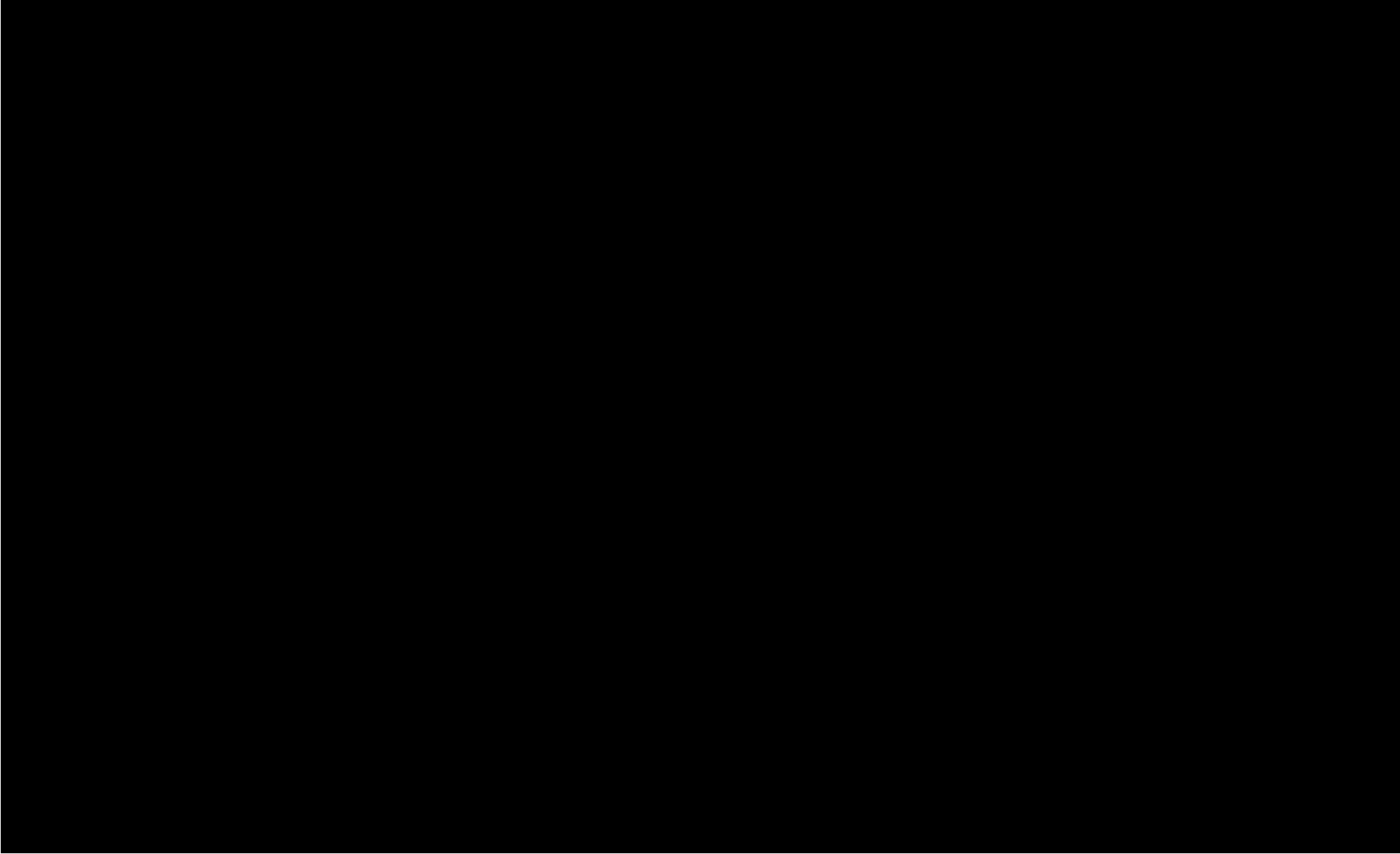
(b) (5), (b) (7)(E)



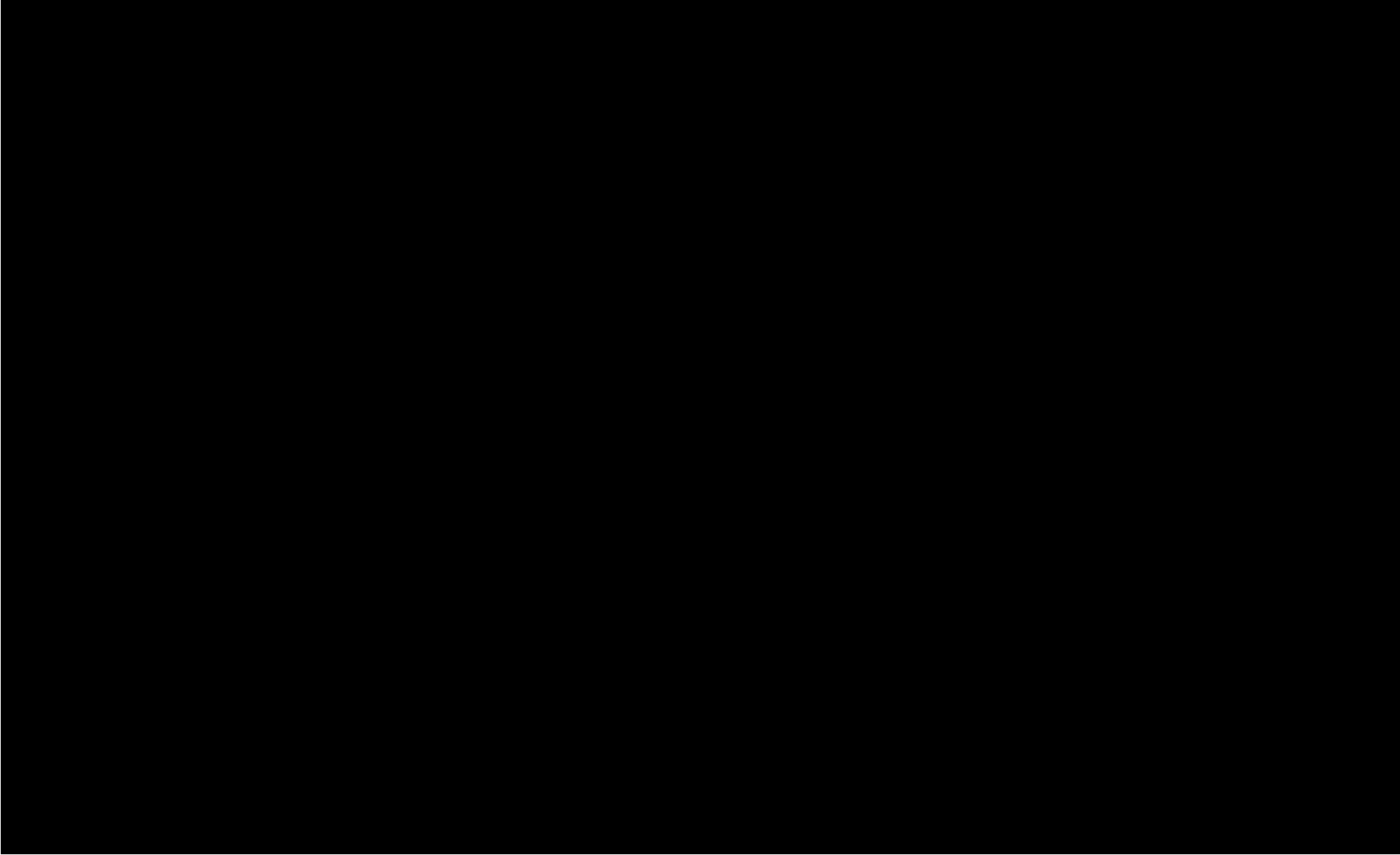
(b) (5), (b) (7)(E)



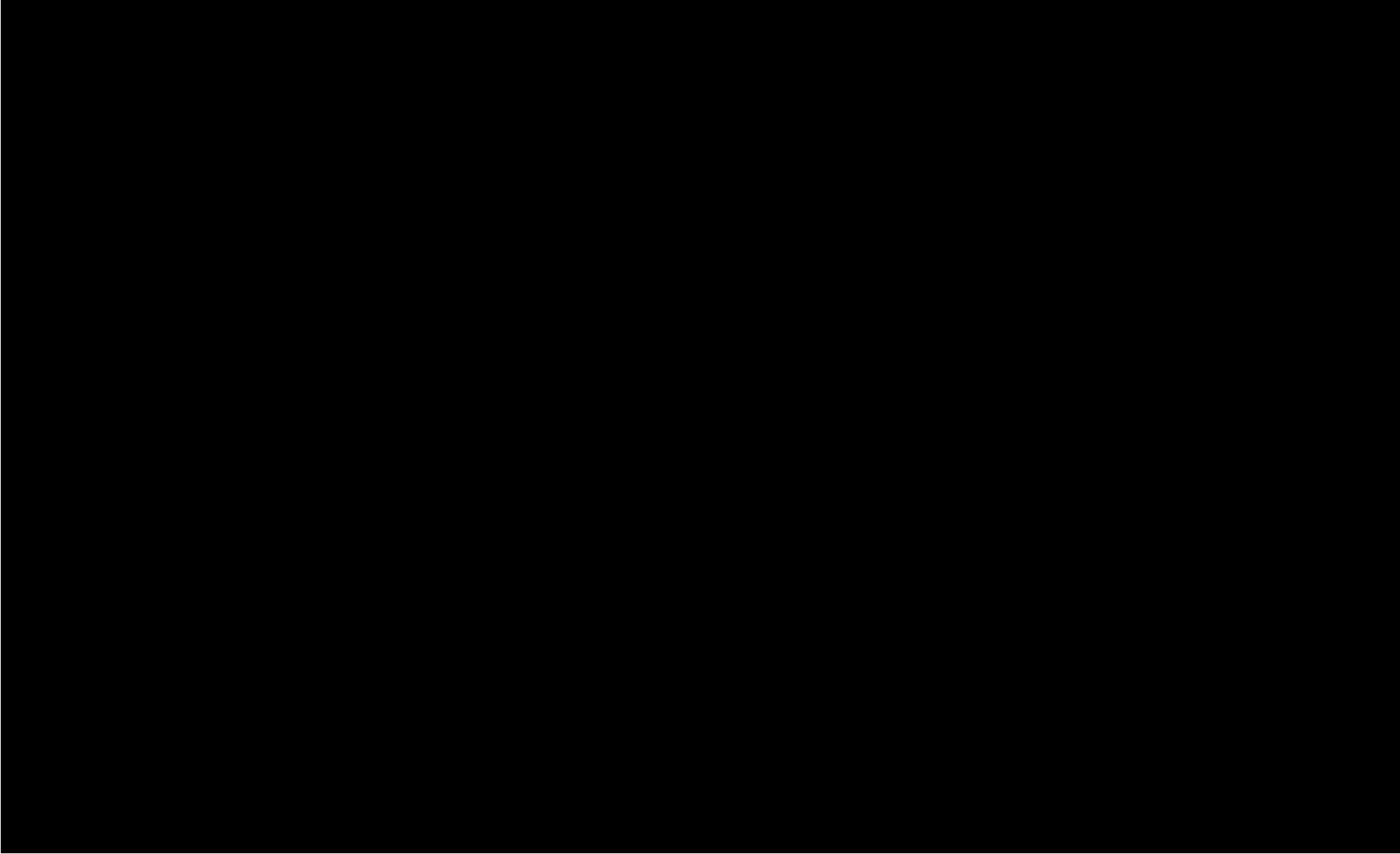
(b) (5), (b) (7)(E)



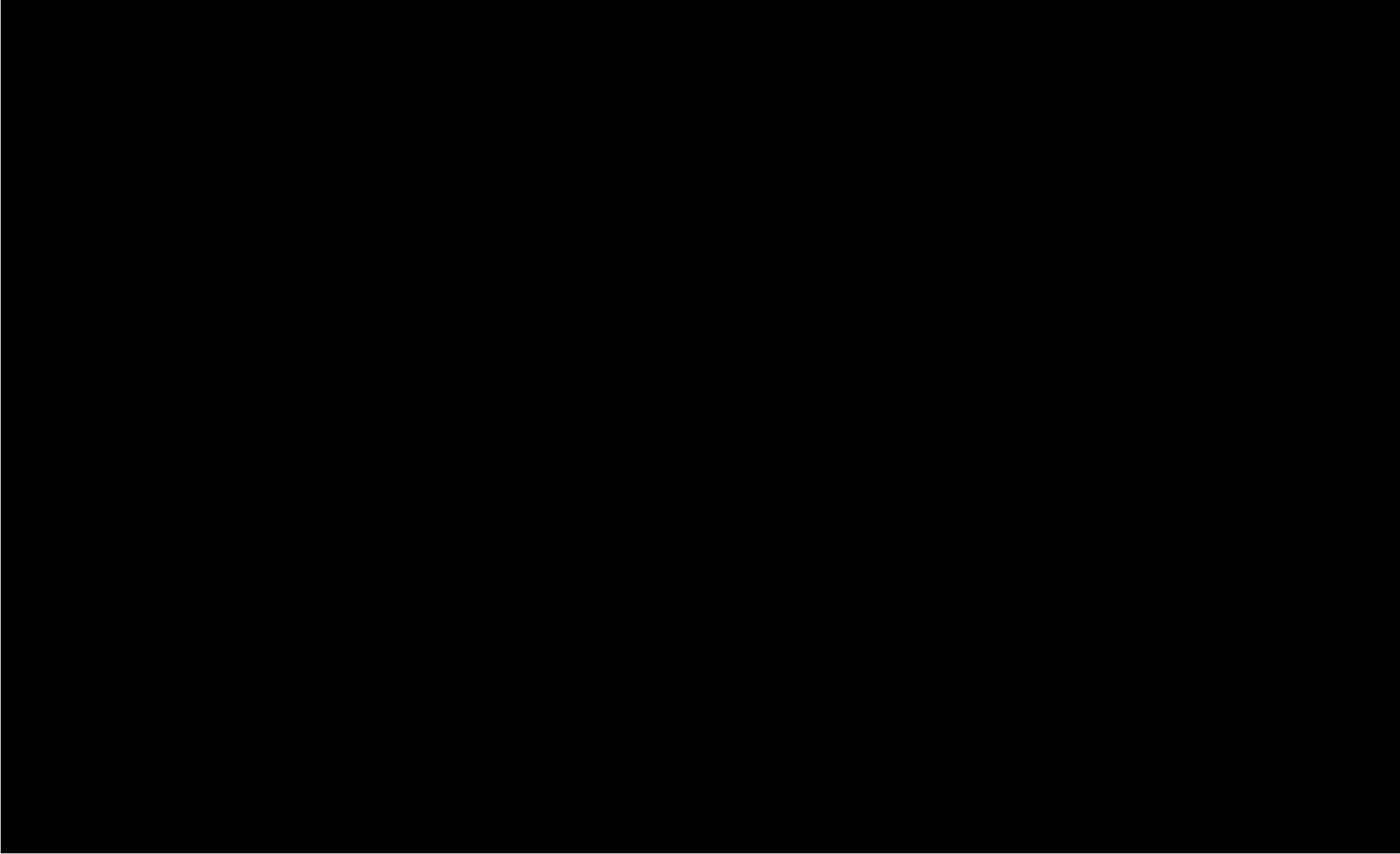
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (6), (b) (7)(C)

**Subject:** ARB: Cross Border Tunnel Threat (CBTT) \*new time\*  
**Location:** NAC Large CR 01-044

**Start:** Thu 5/24/2018 11:00 AM  
**End:** Thu 5/24/2018 12:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Scheduler2, OUSM

**Required Attendees:** Grady, Claire; Grady, Scheduler; (b) (6)  
(b) (6) Standing ARB  
Members; (b) (7)(E) (b) (6), (b) (7)(C)  
MCALEENAN, KEVIN K; VITIELLO, RONALD D (USBP); BORKOWSKI, MARK S;  
LANDFRIED, PHIL A; ISBELL, VALERIE S; SAHAKIAN, DIANE V; GRABLE, SAMUEL D;  
PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) LUCK,  
SCOTT A (USBP); SINGLETON, RUYNARD R; (b) (6); (b) (7)(C)  
HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C)

**Optional Attendees:**

(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, or you would like to request someone be added to this appointment -  
please contact (b) (6)

HQ Participants:  
Claire Grady

(b) (6)

CBP Participants:  
Kevin McAleenan  
Ronald Vitiello  
Mark Borkowski  
Phil Landfried  
Valerie Isbell  
Diane Sahakian  
Samuel D. Grable  
Carla L. Provost

(b) (6), (b) (7)(C)

Scott Luck



Ruvnard Singleton

(b)(6);(b)(7)(C)

Benjamine Huffman

(b) (6), (b) (7)(C)

S&T Participants:

(b) (6)

BM: yes

(b) (6), (b) (7)(C)

---

**Subject:** Artesia Chamber Members Meet and Greet

**Location:** Conference Room (b) (6)

**Start:** Mon 5/14/2018 3:00 PM

**End:** Mon 5/14/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** LUCK, SCOTT A (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

Annual DC trip for City of Artesia business leaders, elected officials and Chamber of Commerce Executives.

Chamber POC:

(b) (6)

Artesia Chamber of Commerce

Office: (b) (6)

[www.artesiachamber.com](http://www.artesiachamber.com)

(b) (6)

(b) (6), (b) (7)(C)

---

**Subject:** Awards and Recognition

**Location:** Conf RM (b) (6), (b) (7)(C)

**Start:** Mon 5/21/2018 8:30 AM

**End:** Mon 5/21/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** B1-B2 video message  
**Location:** B2.1

**Start:** Thu 5/10/2018 10:30 AM  
**End:** Thu 5/10/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)



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Microsoft Corporation

-----  
**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 30, 2018 2:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Once

10:30 on May 8th

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 30, 2018 2:32 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Once

10-4, thanks.

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 30, 2018 2:30 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Once

(b) (6), (b) (7)(C) should have doc to upload etc! we are on the schedule for the 8<sup>th</sup>, I will check with (b) (6), (b) (7)(C) on time and let you know!

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 30, 2018 2:28 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Once

I saw after I sent it.

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 30, 2018 2:27 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Once

Yep! Got it last week and even sent you an email!

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 30, 2018 1:53 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Once

OCC response.

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, April 27, 2018 10:29 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Sub**

Good Morning Sir,

(b) (5)

(b) (5)

Please let me know if you have any questions. Have a great weekend.

Sincerely,

(b) (6), (b) (7)(C) | Staff Attorney | Ethics, Labor and Employment | Office of Chief Counsel

U.S. Customs and Border Protection | 1300 Pennsylvania Ave NW | Room (b) (6), (b) (7)(C) | Washington, DC 20229

Tel. (b) (6), (b) (7)(C) | Fax (b) (6), (b) (7)(C)

~~This communication may contain information that is confidential and/or subject to the attorney-client privilege, attorney work product, and/or deliberative process privilege. This communication may also contain confidential information, and is not for release, review, retransmission, dissemination or use by anyone other than the intended recipient. Please notify the sender if this email has been misdirected and immediately destroy all originals and copies of the original. Any disclosure of this communication must be approved by the Office of Chief Counsel, U.S. Customs and Border Protection.~~

From: (b) (6), (b) (7)(C)

Sent: Friday, April 27, 2018 9:07 AM

To: (b) (6), (b) (7)(C)

Cc:

Subject: RE: Once

Sir,

(b) (6), (b) (7)(C) will be the POC on this. I've copied him here.

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, April 26, 2018 9:52 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** FW: Once

(b) (6), (b) (7)(C)

Good morning, (b) (5)

(b) (5)

Thank you,

(b) (6), (b) (7)(C)

**Chief Provost**

(b) (5)

**Chief Luck**

(b) (5)



(b) (5)

**Chief Provost**

(b) (5)

(b) (6), (b) (7)(C)

---

**Subject:** \*\*Being Rescheduled\*\* (b) (7)(E) UPDATE  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 7/9/2018 12:00 AM  
**End:** Tue 7/10/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM; FLANAGAN, PATRICK S; (b)(6);(b)(7)(C)  
(b) (6), (b) (7)(C) COUREY, MARC BENNETT (OCC); FALK, SCOTT K (OCC); LEY, JENNIFER E.;  
YOUNG, EDWARD E; PROVOST, CARLA (USBP); PEREZ, ROBERT E; JACKSTA, LINDA L  
(DEAC OS); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) MURDOCK, JUDSON  
W; OC BRIEFING STAFF; VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C)

BM: Yes (Updated 7/6)  
Lead Office: OI  
Coordinating Office: OCC  
OC POC: (b) (6), (b) (7)(C)

**FOR OFFICIAL USE ONLY**

Update on CBP's **(b) (7)(E)** Program

9 July 2018

11:00 am – 11:30 am

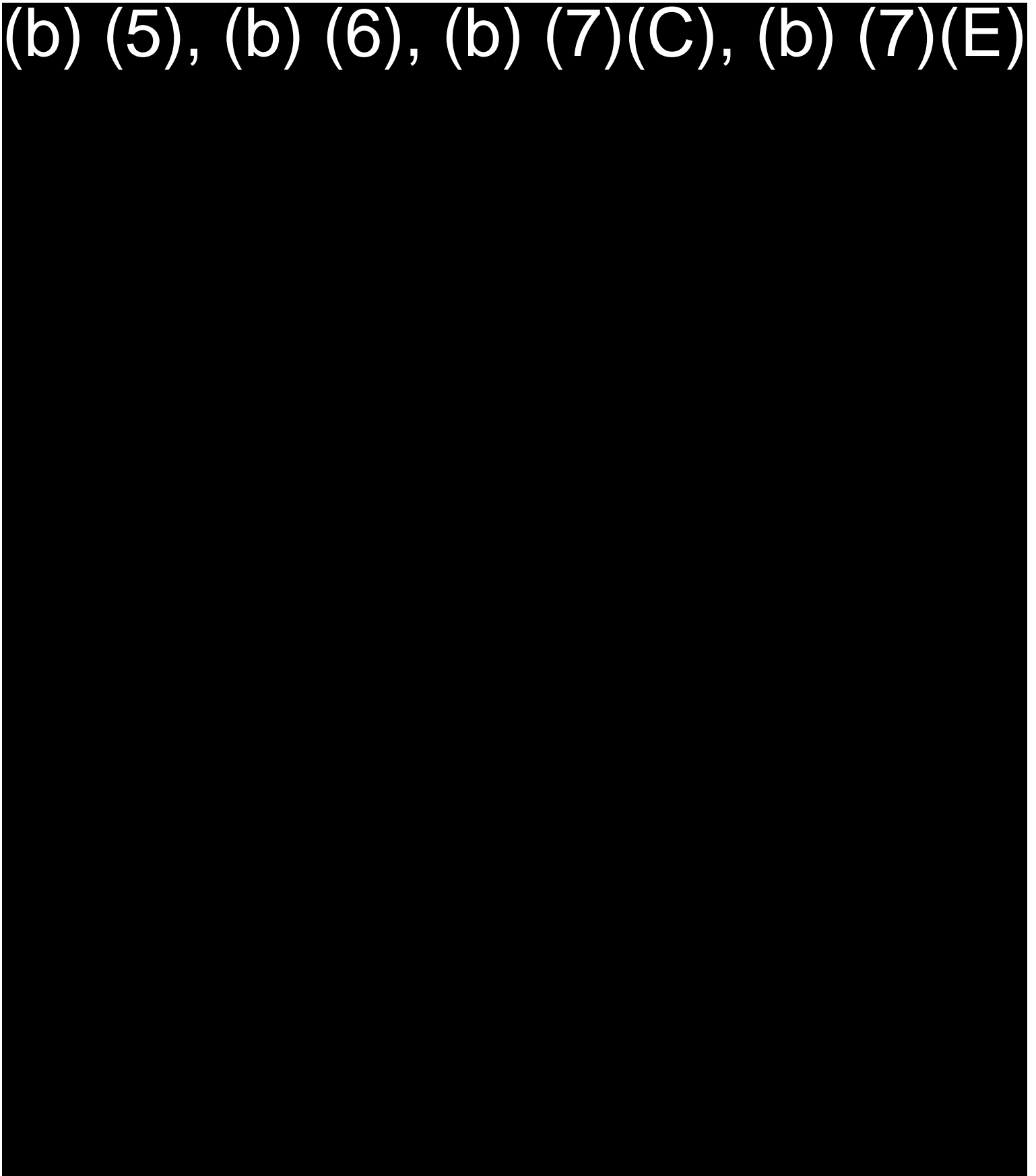
C1 Conference Room

**(b) (5), (b) (7)(E)**

**FOR OFFICIAL USE ONLY**

FOR OFFICIAL USE ONLY

(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



FOR OFFICIAL USE ONLY

FOR OFFICIAL USE ONLY

(b) (5), (b) (6), (b) (7)(C)



FOR OFFICIAL USE ONLY

**(b) (6), (b) (7)(C)**

---

**Subject:** \*\*Being Rescheduled\*\*Tag Up w/Ruynard Singleton  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 5/17/2018 12:00 AM  
**End:** Fri 5/18/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** PROVOST, CARLA (USBP); SINGLETON, RUYNARD R; FLANAGAN, PATRICK S; DCC10A-RMB-COMMISSIONER-CN-RM; **(b) (6), (b) (7)(C)** LUCK, SCOTT A (USBP)  
**Optional Attendees:** **(b) (6), (b) (7)(C)**

**(b) (6), (b) (7)(C)**

---

**Subject:** Block

**Start:** Mon 5/21/2018 4:00 PM  
**End:** Mon 5/21/2018 7:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**(b) (6), (b) (7)(C)**

---

**Subject:** Block

**Start:** Wed 5/9/2018 4:00 PM  
**End:** Wed 5/9/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)



(b) (6), (b) (7)(C)

**Subject:** Blue Mass  
**Location:** 10th & G St. NW

**Start:** Tue 5/1/2018 11:30 AM  
**End:** Tue 5/1/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

We are in the process of planning for Police Week activities and I need to see if Chief Provost is available to attend the 24<sup>th</sup> Annual Blue Mass on Tuesday, May 1, 2018 from 12p-2p at St. Patrick's Catholic Church (619 10<sup>th</sup> Street NW, Washington, D.C. 20001) to honor all fallen law enforcement officers. We have already confirmed through his office that Acting Commissioner McAleenan will attending.

In addition, I need some help getting the Police Week Invitation letters to the families of the fallen agents as soon as possible; it is my understanding they are under review by Chief Provost. We had a response date of March 30<sup>th</sup> for the families to RSVP, but we may need to modify.

Thanks,

(b) (6), (b) (7)(C)

Associate Chief  
Agent Support Division  
U.S. Border Patrol Headquarters

Office: (b) (6), (b) (7)(C)

Mobile:



**Come Join Us  
Pray for Those in Law Enforcement  
and Fire Safety**

**Twenty-Fourth Annual  
Blue Mass**

**Remembering Those Who Have Fallen  
Supporting Those Who Serve**

*Tuesday, May 1, 2018  
at 12:10 p.m.*

**St. Patrick's Catholic Church  
10th & G Streets, Northwest  
Washington, D.C.**

**All are welcome to attend**

**For more information,  
call (202) 347-2713**



(b) (6), (b) (7)(C)

**Subject:** Border Wall Program Acquisition Update \*new dial-in\*

**Location:** NAC, AS2 Office | (b) (7)(E)

**Start:** Mon 5/21/2018 1:00 PM

**End:** Mon 5/21/2018 1:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Grady.Scheduler

**Required Attendees:** S2 Internal (b) (7)(E) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) KOLBE, KATHRYN; (b)(6);(b)(7)(C) GRABLE,  
SAMUEL D; PROVOST, CARLA (USBP); SINGLETON, RUYNARD R; (b)(6);(b)(7)(C)  
CALVO, KARL H.

**Optional Attendees:** (b) (6), (b) (7)(C)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6)

**Attendees:**

AS2 Claire Grady

(b) (6)

Kathryn Kolbe

Carla Provost

(b) (6)

**Briefing Materials:**

No

(b) (6), (b) (7)(C)

---

**Subject:** BPAPRA Tech Amendments Meeting  
**Location:** TBD

**Start:** Tue 5/8/2018 12:30 PM  
**End:** Tue 5/8/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP);

(b) (6), (b) (7)(C)

HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C) VITIELLO, RONALD D (USBP)

POC: ACC (b) (6), (b) (7)(C)

No briefing materials at this time.

This meeting will most likely be held in the commissioner's suite. This is a simply a hold for the most opportune meeting time. Pending confirmation from the 4<sup>th</sup> floor. Details to follow.

Thank you.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Brief: 4.5-oz RDU and SOGC  
**Location:** USBP Conf RM (b) (6), (b) (7)(C)  
**Start:** Mon 5/14/2018 2:00 PM  
**End:** Mon 5/14/2018 2:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Meeting organizer  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; HUFFMAN, BENJAMINE C; HOOVER, CRINLEY S; (b) (6), (b) (7)(C)  
**Resources:** USBP CONFERENCE ROOM (b) (6), (b) (7)(C)

Decision by leadership on options 1, 2, 3 for the Vest Carrier Placards, followed by 30 minute briefing on the light weight RDU Shirt.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN: (b) (6), (b) (7)(C)

<< Brief\_4.5oz RDU\_SOGC placards(007) (002).ppt (919.0KB)  
(919.0KB)  
>>

(b) (6), (b) (7)(C)

**Subject:** Brief: 4.5-oz RDU and SOGC  
**Location:** USBP Conf RM (b) (6), (b) (7)(C)  
**Start:** Mon 5/14/2018 2:00 PM  
**End:** Mon 5/14/2018 2:30 PM  
**Recurrence:** (none)  
**Meeting Status:** Meeting organizer  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; HUFFMAN, BENJAMINE C; HOOVER, CRINLEY S; (b) (6), (b) (7)(C)  
**Resources:** USBP CONFERENCE ROOM (b) (6), (b) (7)(C)

Decision by leadership on options 1, 2, 3 for the Vest Carrier Placards, followed by 30 minute briefing on the light weight RDU Shirt.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN: (b) (6), (b) (7)(C)

# USBP Uniforms Program

4.5-ounce RDU Shirt

Body Armor Carrier – Badge and Placards

May 14, 2018



U.S. Customs  
Border Protection

# 4.5-ounce Lightweight RDU Shirt



U.S. Customs  
Border Protection



# Background: 4.5-ounce RDU shirt

- 65/35 poly/cotton, lighter weight RDU option
- May 2016 – initial brief to USBP leadership, approval for wear test
- Wear test highlights
  - ☐ 60-day test
  - ☐ 206 male and female participants
  - ☐ Overall grade: above average ratings on all attributes
  - ☐ Most positive: lighter fabric kept agents cooler
  - ☐ Most negative: closure mechanism, zipper with hook/loop



U.S. Customs  
Border Protection

# Wear Test Results: 4.5-oz RDU shirt

<u>Category</u>	<u>Grade</u>	<u>Comments</u>
Fit	3.3	68% - true to size
Comfort	3.7	27% - felt much lighter than 6.5-oz RDU
Keep Cool	3.8	77% - kept them cooler
Breathability	3.8	52% - support tradeoff vs. durability
Durability	3.3	75% - no concern with durability
Closure	3.1	70% - did not like hook/closure



U.S. Customs  
Border Protection

# Wear Test Results: 4.5-oz RDU shirt

## ▪ Other results and comments

- ☐ No fading concerns (69%)
- ☐ No shrinking concerns (87%)
- ☐ (b) (7)(E)
- ☐ Participants favored 4.5-ounce shirt over 6.5-ounce RDU in all categories except “Durability”

## ▪ Post mortem design modifications

- ☐ Replace hook & loop on collar with button
- ☐ Use more durable zipper



U.S. Customs  
Border Protection

# Next Steps: 4.5-ounce RDU shirt

## Decision Points

(b) (5)

If Option 1, next steps:

- (b) (5)
- 
- 



U.S. Customs  
Border Protection

# **SOGC:**

# **Badge and Placards**



U.S. Customs  
Border Protection

# SOGC Badge Patch

- Nametape and yellow/gold colored Velcro badge are required
- VF Imagewear identified as supply source
  - ☐ UMC agreed to add to contract
  - ☐ 6-week lead time
  - ☐ \$7.50 estimated price per unit

- (b) (5)

- (b) (5)



U.S. Customs  
Border Protection

# Carrier Placard Options

Option 1

(b) (5)

Option 2

(b) (5), (b) (7)(E)

Option 3

(b) (5), (b) (7)(E)



U.S. Customs  
Border Protection

# Summary of Placard Options

	Option 1	Option 2	Option 3
Defined	(b) (5)		
Mandate			
Front Placard			
Back Placard			
Front placards cost			
Back placards cost			
Total cost			

Does not exist yet.

Possible decision point

In "Option 3, agents may also opt for no placards.





# Placards: Considerations & Decision Point

Option 1 – (b) (5)

- (b) (5)
- (b) (5)

Option 2 – (b) (5)

- (b) (5)
- (b) (5)

Option 3 – (b) (5)

- (b) (5)
- (b) (5)



U.S. Customs  
Border Protection



# U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

---

**Subject:** Call with the Chief  
**Location:** Chief's Office  
  
**Start:** Wed 5/2/2018 10:00 AM  
**End:** Wed 5/2/2018 10:30 AM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

Thank you.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Candle Light Vigil  
**Location:** National Mall 4th & 7th St.

**Start:** Sun 5/13/2018 8:00 PM  
**End:** Sun 5/13/2018 10:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Capital tour and breakfast

**Start:** Tue 5/15/2018 7:30 AM

**End:** Tue 5/15/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** Caravan Tag-Up

**Location:** (b) (7)(E) 7.3C Conference Room

**Start:** Fri 5/18/2018 9:30 AM

**End:** Fri 5/18/2018 10:00 AM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** PROVOST, CARLA (USBP); HASTINGS, BRIAN S; COUREY, MARC BENNETT (OCC);

(b) (6), (b) (7)(C) VITIELLO, RONALD D (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** CBP Luncheon  
**Location:** 7th Floor Conf Rm H St.

**Start:** Wed 5/16/2018 12:30 PM  
**End:** Wed 5/16/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

Luncheon Tickets must be purchased in advance. Info to follow.

(b) (6), (b) (7)(C)

---

**Subject:** CBP's Valor Memorial and Wreath Laying Ceremony

**Location:** RRB Woodrow Wilson Plaza

**Start:** Wed 5/16/2018 10:00 AM

**End:** Wed 5/16/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** VITIELLO, RONALD D (USBP)

**Required Attendees:** Owen, Todd C (AC OFO); PROVOST, CARLA (USBP); YOUNG, EDWARD E; KOLBE, KATHRYN; PEREZ, ROBERT E; SMITH, BRENDA BROCKMAN; HARRIS, MELVIN; SAUNDERS, IAN C.; BORKOWSKI, MARK S; LADOWICZ, JOHN P; FALK, SCOTT K (OCC); GRABLE, SAMUEL D; CALVO, KARL H.; PATRICK S FLANAGAN

(b) (6), (b) (7)(C)

Please send RSVP to (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

---

**Subject:** Chat with the Chief  
**Location:** Chief's Office

**Start:** Fri 5/18/2018 1:30 PM  
**End:** Fri 5/18/2018 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C)

Op Overview.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Chat with the Chief  
**Location:** Chief's Office

**Start:** Fri 5/18/2018 1:45 PM  
**End:** Fri 5/18/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C)

15 min. for brief discussion.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Chat with the Chief  
**Location:** (b) (6), (b) (7)(C)  
  
**Start:** Mon 5/21/2018 8:00 AM  
**End:** Mon 5/21/2018 8:30 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Meeting organizer  
  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C)

Coffee and conversation.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Chat with the Chief  
**Location:** Chief's Office

**Start:** Mon 6/4/2018 12:00 PM  
**End:** Mon 6/4/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C)

Please advise if there are any needed changes to this calendared conversation.

This meeting is scheduled for 15 minutes for a private conversation.

(b) (6), (b) (7)(C)

Thank you!

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Chat with the Chief  
**Location:** Chief's Office

**Start:** Mon 6/4/2018 3:00 PM  
**End:** Mon 6/4/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6)

Meeting with Director (b) (6), (b) (7)(C)

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Chat with the Chief  
**Location:** Chief's Office

**Start:** Mon 5/14/2018 2:30 PM  
**End:** Mon 5/14/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** PETERLIN, MEGHANN K

30 minute Discussion.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** (b) (7)(E) Briefing  
**Location:** Chief's Office

**Start:** Mon 5/7/2018 10:30 AM  
**End:** Mon 5/7/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)  
**Optional Attendees:** (b) (6), (b) (7)(C)

30 min Briefing.

OI is requiring that USBP acquire signature approval from Chief Provost on (b) (7)(E) in the northern border.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Coffee and Conversation  
**Location:** Food Court @ RRB

**Start:** Fri 6/1/2018 7:30 AM  
**End:** Fri 6/1/2018 8:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** (b) (6)

30 minute coffee and conversation with the Chief at the downstairs food court in the Ronald Reagan Bldg.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

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**Subject:** Commissioner's Strategic Initiatives Meeting (Chief's Office)  
**Location:** Chief's Office

**Start:** Mon 5/21/2018 10:30 AM  
**End:** Mon 5/21/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)  
**Optional Attendees:** PETERLIN, MEGHANN K; (b)(6);(b)(7)(C)

A meeting between Chief Provost and (b) (6), (b) (7)(C) to discuss "One CBP," the ALC Calendar, rewriting the CBP strat plan and other topics.

This meeting is scheduled for 30 minutes.

Respectfully,

Assistant (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Congressional Investment In Border Patrol Hiring  
**Location:** Telecon (number below)

**Start:** Wed 5/16/2018 4:15 PM  
**End:** Wed 5/16/2018 5:15 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; CALVO, KARL H.; HALL, CHRISTOPHER J; (b) (6), (b) (7)(C) KOLBE, KATHRYN; (b) (6), (b) (7)(C) CAINE, JEFFREY

**Optional Attendees:** GRABLE, SAMUEL D; (b)(6);(b)(7)(C)

Dial-In: (b) (7)(E)  
Pin: (b) (7)(E)

**(b) (6), (b) (7)(C)**

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**Subject:** Correspondence Review  
**Location:** Chief's Office  
  
**Start:** Fri 5/18/2018 10:00 AM  
**End:** Fri 5/18/2018 10:30 AM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** DEA MOU Workgroup Briefing  
**Location:** Conference Room (b) (6), (b) (7)(C)

**Start:** Fri 5/4/2018 3:45 PM  
**End:** Fri 5/4/2018 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** LUCK, SCOTT A (USBP)

**Required Attendees:** (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b)(6);(b)(7)(C) HASTINGS, BRIAN  
S; (b)(6);(b)(7)(C)

**\*\*Meeting time changed to 3:45 - PLEASE BE ON STANDBY AT 3:30 to begin even earlier if prior meeting allows\*\***

Briefing to Leadership from PAIC (b) (6), (b) (7)(C) regarding DEA MOU workgroup findings and recommendations.  
Will discuss a proposed COA and path forward.

(b) (7)(E)

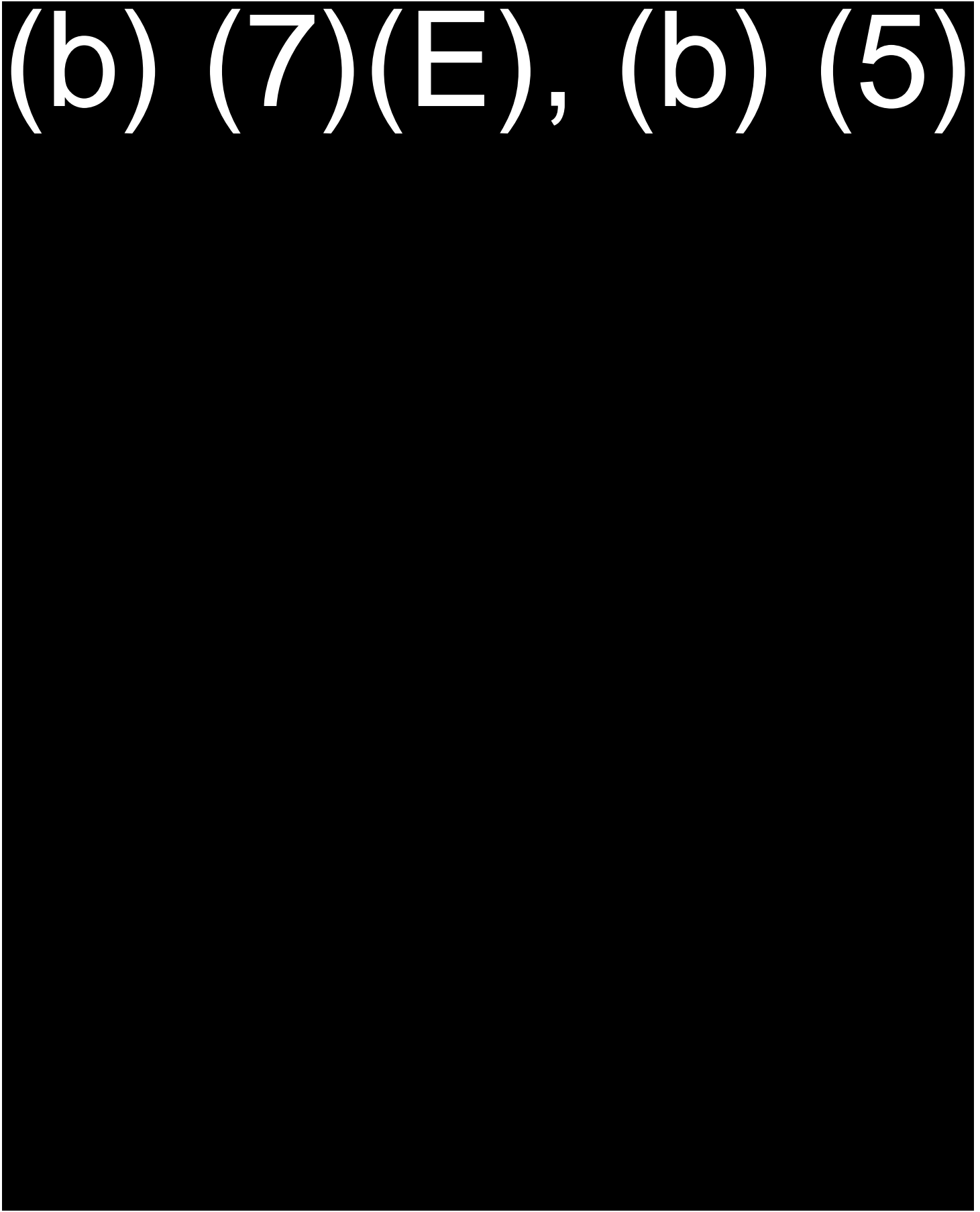
(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)





(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)



(b) (6), (b) (7)(C)

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**Subject:** DEA MOU/Title 21 Authority

**Location:** Commissioner's Small Conference Room

**Start:** Mon 5/21/2018 3:30 PM

**End:** Mon 5/21/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; (b)(6):(b)(7)(C) OC BRIEFING STAFF; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)

BM: Yes

Lead Office: USBP

OC POC: (b) (6), (b) (7)(C)

**FOR OFFICIAL USE ONLY**

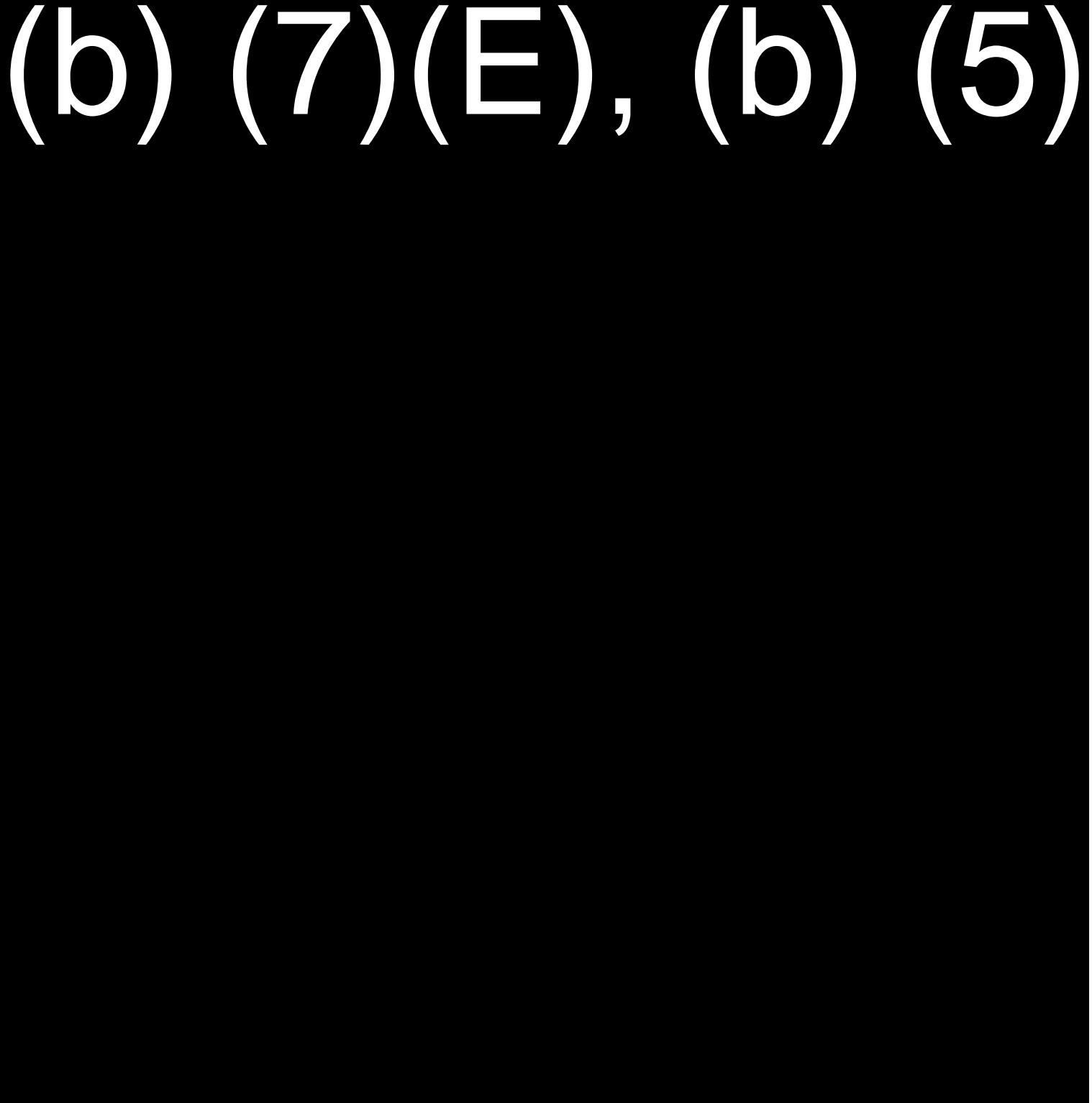
**NAME OF MEETING**

**Monday, May 21, 2018**

**3:30 – 4:00 PM**

**Commissioner's Small Conference Room**

**(b) (7)(E), (b) (5)**



**FOR OFFICIAL USE ONLY**

**FOR OFFICIAL USE ONLY**

**PARTICIPANTS:**

CBP

Commissioner Kevin K. McAleenan

Acting Deputy Commissioner Ronald D. Vitiello

Acting Chief Carla L. Provost

Acting Deputy Chief Scott A. Luck

Acting Chief Law Enforcement Operations Directorate Brian S. Hastings

Patrol Agent in Charge (b) (6), (b) (7)(C) (Tucson Sector (b) (7)(E) Station),

Non-CBP

N/A

**Staff Responsible for Briefing Memo:**

*Staff level contact:*

(b) (6), (b) (7)(C) Assistant Chief

Adjutant to Acting Chief of Operations Brian S. Hastings

U.S. Border Patrol-Headquarters

Law Enforcement Operations Directorate

1300 Pennsylvania Ave, NW Suite (b) (6), (b) (7)(C)

Washington, DC 20229

(b) (6), (b) (7)(C) Office  
(b) (6), (b) (7)(C) Mobile

GOVT: (b) (6), (b) (7)(C)

C-LAN: (b) (6), (b) (7)(C)

**FOR OFFICIAL USE ONLY**

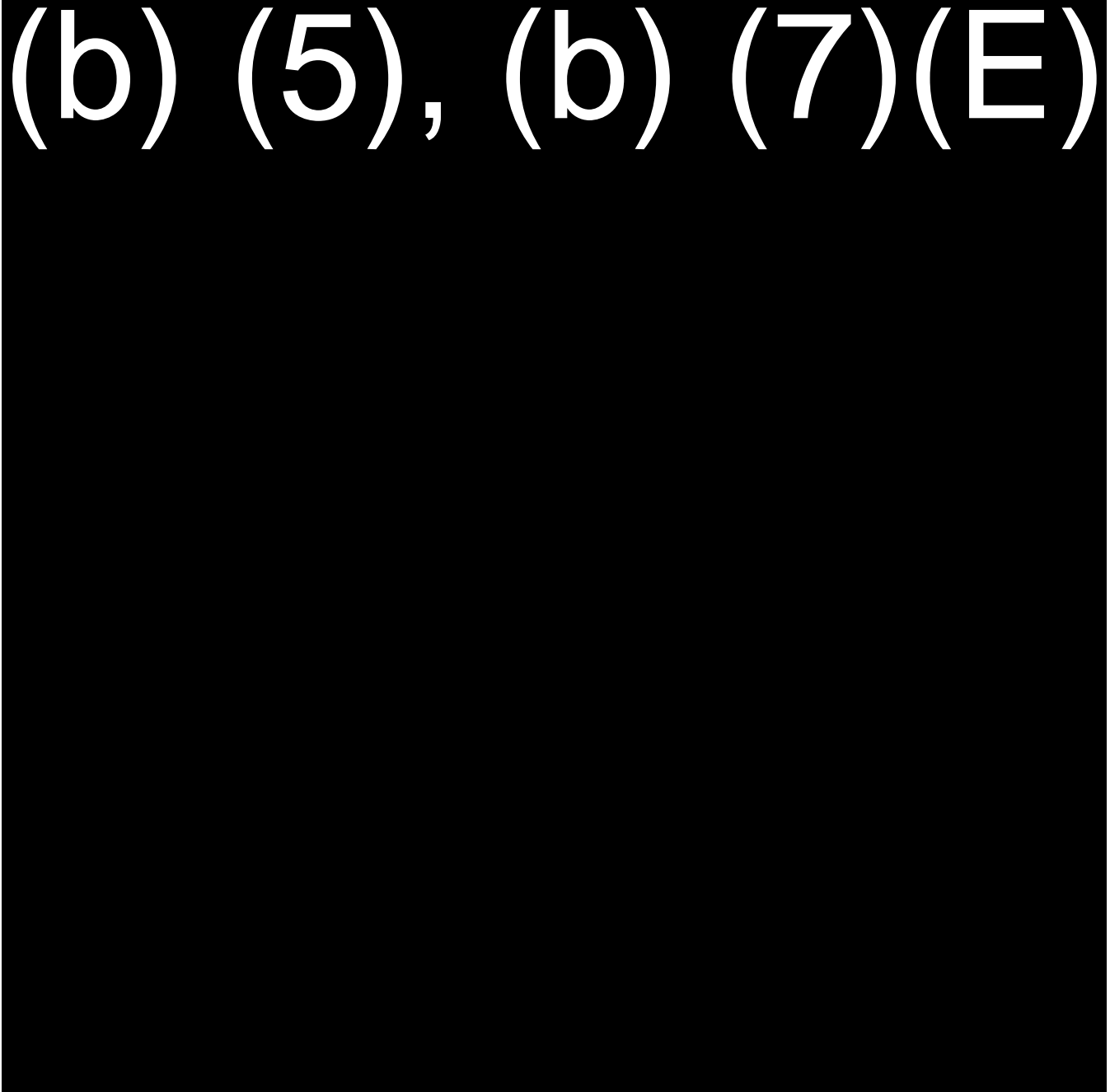
HQBOR

MEMORANDUM FOR: Kevin K. McAleenan  
Commissioner

FROM: Carla L. Provost  
Acting Chief  
U.S. Border Patrol

SUBJECT: Full Title 21 Authority Delegation Request

(b) (5), (b) (7)(E)



(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)

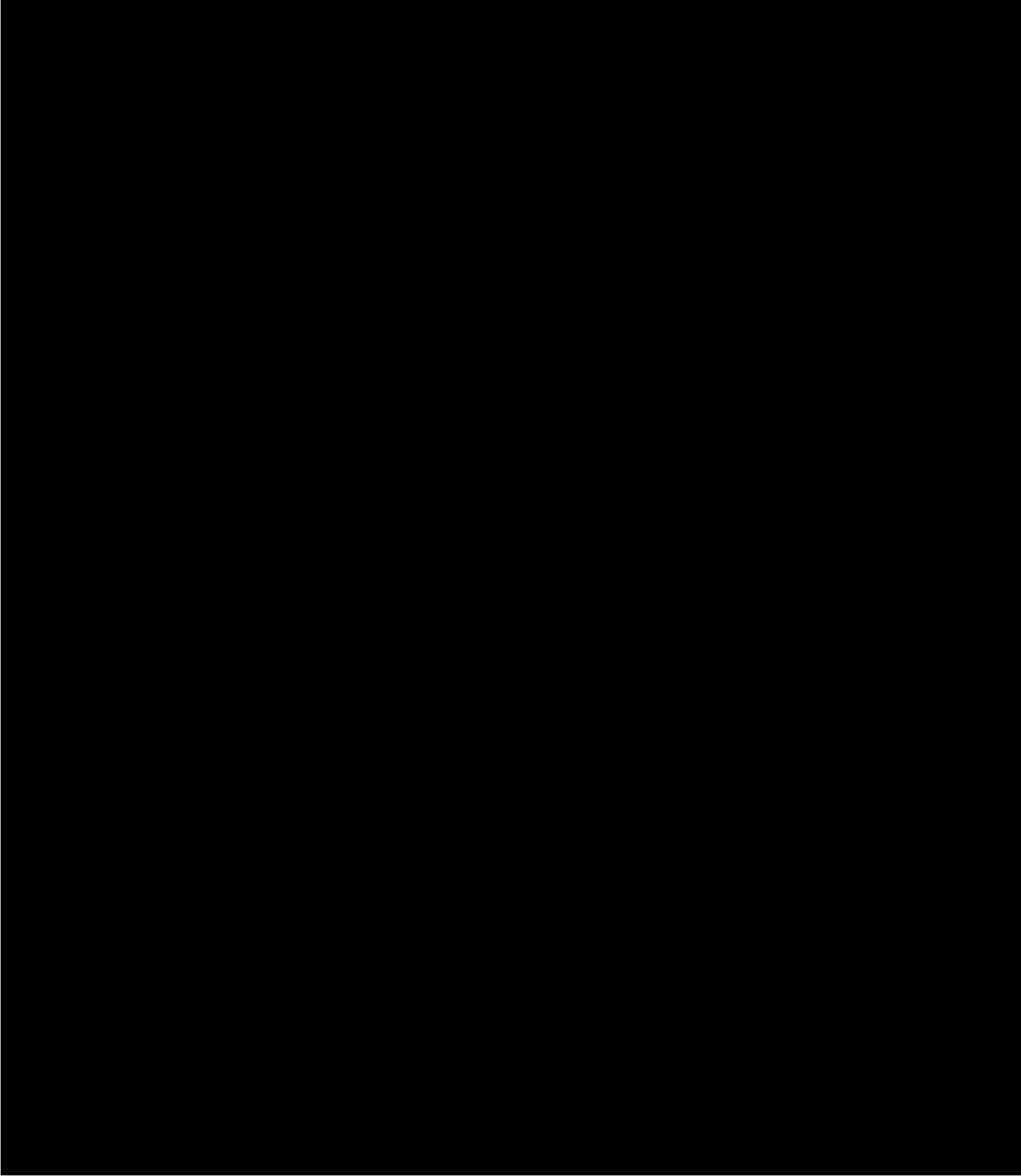




(b) (7)(E), (b) (5)



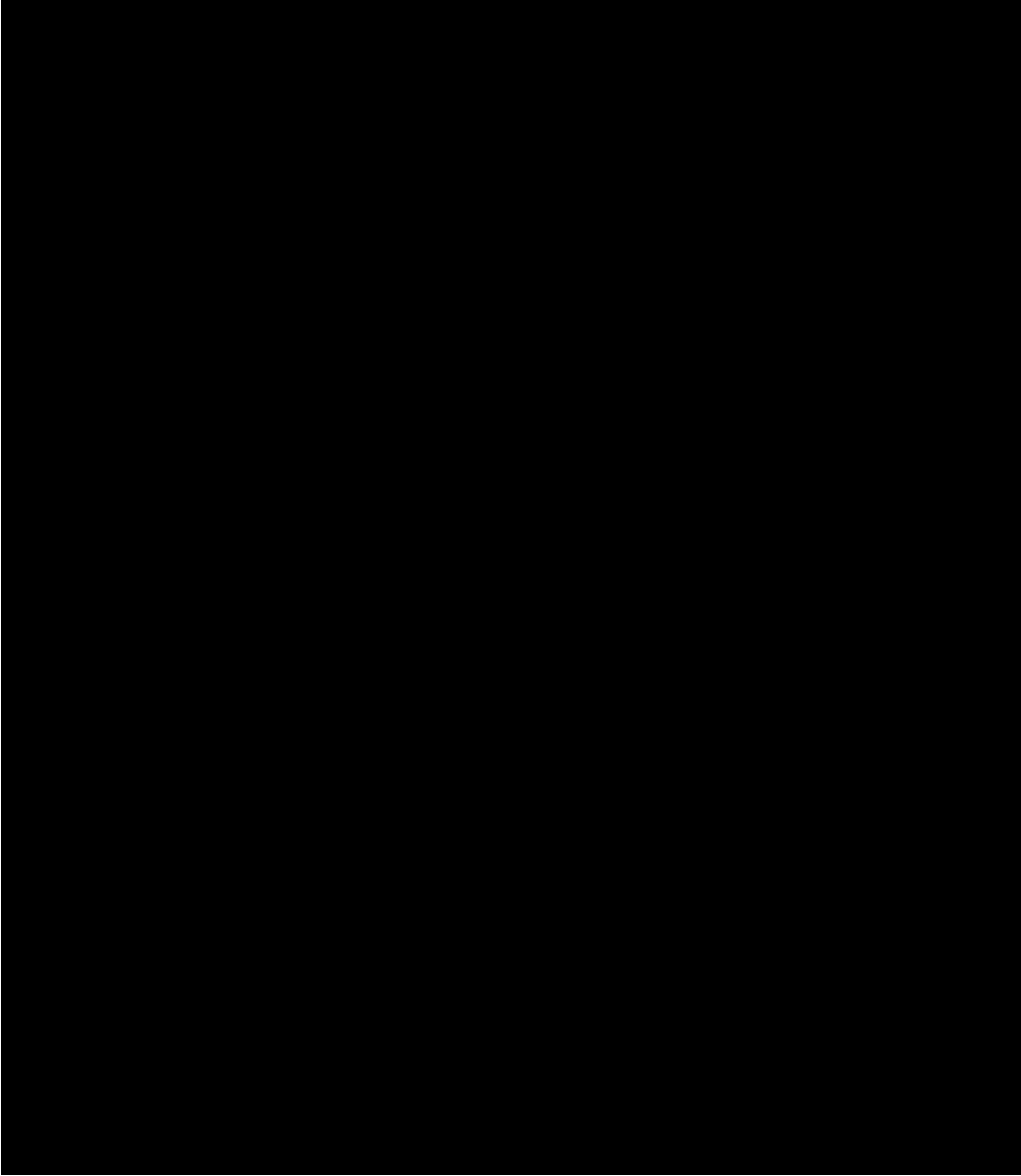
(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)



(b) (7)(E), (b) (5)



(b) (6), (b) (7)(C)

---

**Subject:** Douglas Factors  
**Location:** Chief's Office  
  
**Start:** Fri 6/8/2018 12:00 PM  
**End:** Fri 6/8/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:**

**Optional Attendees:**

(b) (6), (b) (7)(C)

This meeting has been booked for one hour to discuss the Douglas factors of the below case.

Conference access numbers: (b) (7)(E)

Your moderator code is: (b) (7)(E)

Your participant code is: (b) (7)(E)

BPA (b) (6), (b) (7)(C) Case LRT – (b) (7)(E), (b) (6)

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** DV Case Disciplinary Proposal  
**Location:** USBP CONFERENCE ROOM (b) (7)(E)  
**Start:** Mon 6/11/2018 12:00 PM  
**End:** Mon 6/11/2018 1:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Meeting organizer  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP)  
**Resources:** USBP CONFERENCE ROOM (b) (7)(E)

This proposal will be heard by Deputy Chief Luck.

Meeting to begin at 1210 EST after VTC sound and visual check beginning at 1200 EST.

LER Representative: (b) (6), (b) (7)(C)

This Meeting will be conducted via VTC from USBP HQ Conf RM (b) (6), (b) (7)(C) to the El Paso Sector Conference Room  
Case: El Paso Sector BPA (b) (6), (b) (7)(C)

**Attendees:**

- Border Patrol Agent receiving the proposal
- local LER (providing audio recording capability)
- USBP Union
- (b) (6), (b) (7)(C) via telephone conference line

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** DV Case Disciplinary Proposal  
**Location:** Chief's Office

**Start:** Tue 6/5/2018 10:00 AM  
**End:** Tue 6/5/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** (b) (6), (b) (7)(C)  
**Optional Attendees:** (b) (6), (b) (7)(C)

Laredo Sector -- BPA (b) (6), (b) (7)(C)

Meeting to begin at 1000 EST via teleconference Line:

Conference access number (b) (7)(E)

Your moderator code is: (b) (7)(E)

Your participant code is: (b) (7)(E)

LER Representative: (b) (6), (b) (7)(C)

Attendees:

- Border Patrol Agent receiving the proposal
- Local LRT officials will provide audio recording capability
- USBP Union
- (b) (6), (b) (7)(C)

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** DV Case Research  
**Location:** Chief's Office  
  
**Start:** Mon 6/4/2018 3:30 PM  
**End:** Mon 6/4/2018 4:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

Case prep for proposal to BPA (b) (6), (b) (7)(C). BPA Assigned to the Laredo Sector. Teleconference scheduled for Tuesday 06/05/2018.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

---

**Subject:** DV Case Research  
**Location:** Chief's Office  
  
**Start:** Thu 5/31/2018 3:00 PM  
**End:** Thu 5/31/2018 4:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

BPA (b) (6), (b) (7)(C) LRT

**(b) (6), (b) (7)(C)**

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**Subject:** DV Case Review

**Start:** Mon 5/7/2018 2:00 PM

**End:** Mon 5/7/2018 3:00 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** DV Oral Reply  
**Location:** Chief's Office

**Start:** Mon 6/4/2018 10:00 AM  
**End:** Mon 6/4/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** (b) (6), (b) (7)(C)

**Optional Attendees:**

**Resources:** USBP CONFERENCE ROOM (b) (7)(E)

Teleconference:

Conference access numbers (b) (7)(E)

Your moderator code is: (b) (7)(E)

Your participant code is: (b) (7)(E)

LRT, (b) (7)(E), (b) (6), Texas  
BPA (b) (6), (b) (7)(C)

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** EAC Kolbe/Chief Provost Discussion RE: Wall Transition Plan

**Location:** Chief Provost Office, 6.5E (b) (7)(E)

**Start:** Thu 5/10/2018 2:00 PM

**End:** Thu 5/10/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** KOLBE, KATHRYN

**Required Attendees:** PROVOST, CARLA (USBP)

General Topic: Border Wall Transition, specifics:

- Discuss and sign Border Wall Transition Plan
- Discuss/strategize for Monday's C1 Wall Transition Meeting

(b) (6), (b) (7)(C)

---

**Subject:** ERB: Deputy Chief of Law Enforcement Operations  
**Location:** Commissioner's Large Conference Room  
  
**Start:** Wed 5/9/2018 12:00 PM  
**End:** Wed 5/9/2018 12:30 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** VITIELLO, RONALD D (USBP)  
**Required Attendees:** PROVOST, CARLA (USBP); DCC10A-RMB-COMMISSIONER-CN-RM; GRABLE, SAMUEL D; BORKOWSKI, MARK S; KLEIN, MATTHEW (OPR); (b) (6), (b) (7)(C)  
[REDACTED] YOUNG, EDWARD E  
**Optional Attendees:** EXSER

Purpose: to evaluate applicants for the SES position of Deputy Chief, Law Enforcement Operations ES-1896.

Confirmed attendees:

C2  
Chief Provost  
AC Grable  
AC Borkowski  
EAC Young

(b) (6), (b) (7)(C)

---

**Subject:** ERB prep  
**Location:** B1's office

**Start:** Mon 5/7/2018 3:00 PM  
**End:** Mon 5/7/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** LUCK, SCOTT A (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** Executive Call  
**Location:** Chief's Office

**Start:** Mon 5/7/2018 11:00 AM  
**End:** Mon 5/7/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; (b)(6);(b)(7)(C)

More details to follow.

V/R,

ASC (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Executive Call

**Location:** Chief's Office

**Start:** Mon 5/7/2018 11:00 AM

**End:** Mon 5/7/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; (b)(6);(b)(7)(C)

More details to follow.

V/R,

ASC (b) (6), (b) (7)(C)



**(b) (6), (b) (7)(C)**

---

**Subject:** Executive Time  
**Location:** Chief's Office  
  
**Start:** Tue 5/15/2018 1:00 PM  
**End:** Tue 5/15/2018 2:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** Executive Time

**Start:** Thu 5/17/2018 2:30 PM  
**End:** Thu 5/17/2018 3:00 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

**Categories:** Blue Category

(b) (6), (b) (7)(C)

---

**Subject:** Executive Time  
**Location:** Chief's Office  
  
**Start:** Thu 5/10/2018 12:30 PM  
**End:** Thu 5/10/2018 2:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)  
  
**Categories:** Blue Category

(b) (6), (b) (7)(C)

---

**Subject:** Executive Time Reserved  
**Location:** Chief's Office  
  
**Start:** Wed 5/9/2018 12:30 PM  
**End:** Wed 5/9/2018 1:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)  
  
**Categories:** Blue Category

(b) (6), (b) (7)(C)

**Subject:** (b) (7)(E)  
**Location:** Conf RM (b)

**Start:** Mon 6/18/2018 10:00 AM  
**End:** Mon 6/18/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C)

**Resources:** USBP CONFERENCE ROOM (b)

HOLD

Pending coordination with C1's office for time on C1 briefing on this plan. The 1000-1100 is a refresher pre-briefing with SMEs prior to the C1 meeting.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject:

(b) (6), (b) (7)(C)

Start:

Fri 7/6/2018 5:00 PM

End:

Fri 7/6/2018 5:30 PM

Recurrence:

(none)

Meeting Status:

Accepted

Organizer:

(b) (6)

(b) (6), (b) (7)(C)

Please join my meeting from your computer, tablet or smartphone.

(b) (7)(E)

You can also dial in using your phone.

United States: (b) (7)(E)

Access Code: (b) (7)(E)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Effective 3/30/2018 new email address is:

(b) (6)

(b) (6)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject:

(b) (6), (b) (7)(C)

Start:

Thu 5/31/2018 6:30 PM

End:

Thu 5/31/2018 7:30 PM

Recurrence:

(none)

Meeting Status:

Accepted

Organizer:

(b) (6)

Carla &

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Please join my meeting from your computer, tablet or smartphone.

(b) (7)(E)

You can also dial in using your phone.

United States:

(b) (7)(E)

Access Code

(b) (7)(E)

Thanks

(b) (6)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Effective 3/30/2018 new email address is:**

(b) (6)

(b) (6)

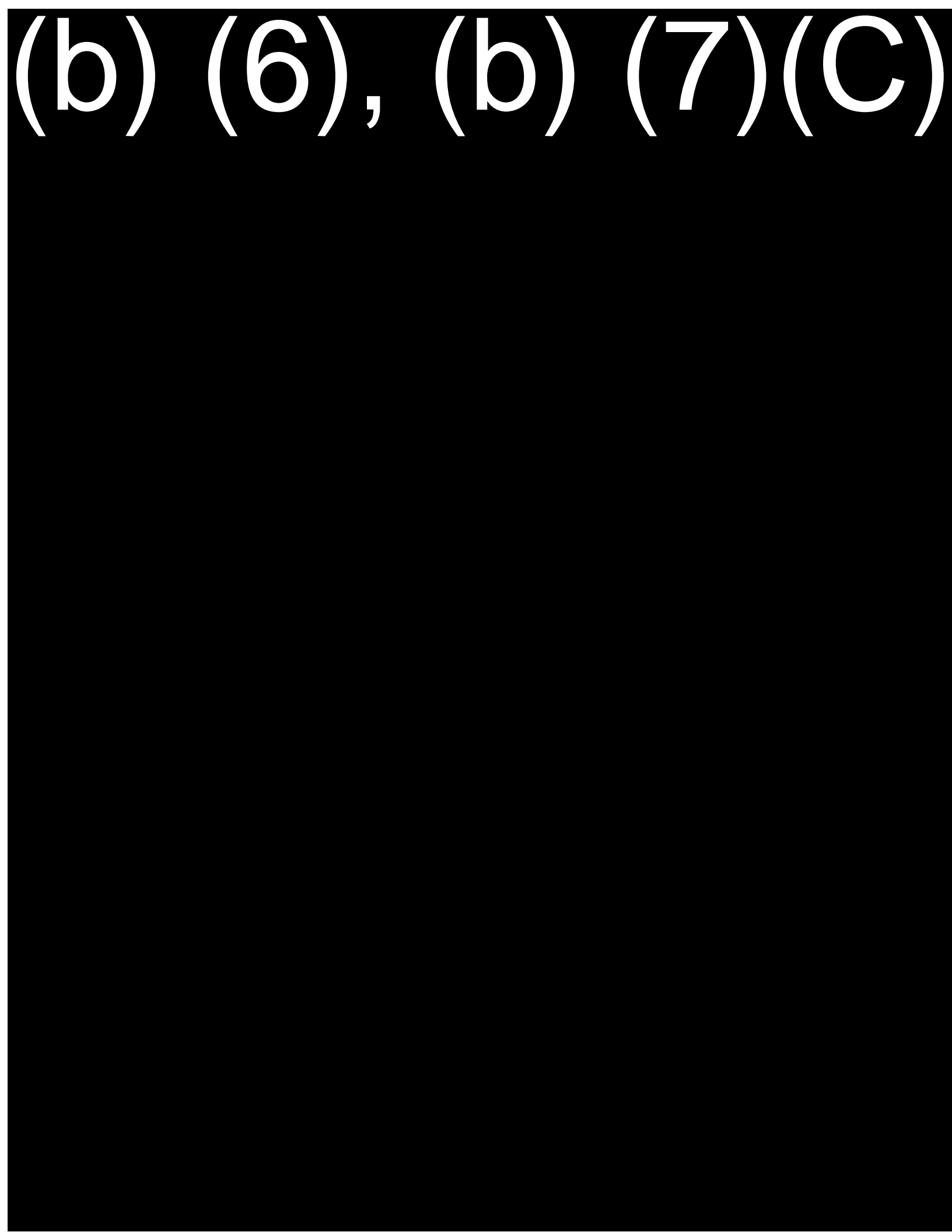
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)



**(b) (6), (b) (7)(C)**

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**Subject:** Hold - Pipes & Drums Competition

**Location:** Union Square

**Start:** Mon 5/14/2018 9:00 AM

**End:** Mon 5/14/2018 2:00 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** \*HOLD\* Border Patrol Anniversary and Newton-Azrak

**Start:** Tue 5/29/2018 12:00 PM

**End:** Tue 5/29/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP)

\*More details to come\*

(b) (6), (b) (7)(C)

---

**Subject:** HOLD for a Hearing

**Start:** Wed 7/25/2018 12:00 AM  
**End:** Fri 7/27/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

**Categories:** Important

(b) (6), (b) (7)(C)

---

**Subject:** Hold PR prep  
**Location:** Chief's

**Start:** Mon 5/21/2018 12:00 PM  
**End:** Mon 5/21/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C)

Only available time for B1 to meet in prep for Media piece in RGV.

HOLD

Sit-down with the Press Secretary.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Honorary Awards Program  
**Location:** USBP Conf RM (b) (6), (b) (7)(C)  
**Start:** Fri 5/4/2018 3:00 PM  
**End:** Fri 5/4/2018 3:45 PM  
**Recurrence:** (none)  
**Meeting Status:** Meeting organizer  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; HOOVER, CRINLEY S; (b) (6), (b) (7)(C)  
**Optional Attendees:** (b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C (b) (6), (b) (7)(C)  
**Resources:** USBP CONFERENCE ROOM (b) (6), (b) (7)(C)

Meeting: Decisional  
30 min presentation with 15 minute window for post brief discussion.

Way forward on the USBP's Honorary Awards Program.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Integrity Filing

**Start:** Fri 5/4/2018 2:00 PM  
**End:** Fri 5/4/2018 3:00 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

**Categories:** Important

**Importance:** High

(b) (7)(E)

(b) (6), (b) (7)(C)

**From:** PROVOST, CARLA (USBP)  
**Sent:** Friday, April 27, 2018 2:29 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Integrity.gov: Filing Reminder Assignment

I absolutely have to do this next Friday.

---

**From:** Integrity.gov  
**Sent:** Friday, April 27, 2018 2:09:40 PM  
**To:** PROVOST, CARLA (USBP)  
**Cc:** Integrity  
**Subject:** Integrity.gov: Filing Reminder Assignment

Your 2018 Annual report is due on 05/15/2018 in Integrity, (b) (7)(E) Click "Login to Integrity."

#### INSTRUCTIONS FOR COMPLETING YOUR REPORT IN INTEGRITY

1. Go to (b) (7)(E)

#### 2. LOGIN INSTRUCTIONS

##### Initial Login:

**SETTING UP PASSWORD.** Click on the login box on the home page (lower left). You will be sent to MAX.gov. All new users to MAX need to establish a password by selecting "Forgot Password" and entering your DHS email in the space provided. A link will be sent to your DHS email prompting you click on a link and enter a new password. Once complete, refresh the Integrity.gov screen and log in.

**LOGIN TIP:** If you have an issue, please clear your browser cache by going to your Internet browser Settings, Internet Options, General Tab, Browsing History and select the "delete" button.

**VERIFYING YOUR CONTACT INFORMATION:** The first time you log into Integrity you will be asked to verify your contact information and indicate that you have read the applicable Integrity User Agreement. Once you accept the User Agreement, you will be ready to begin.

**Subsequent Logins:** We recommend that after you establish your password, you also register your PIV card by selecting the PIV option on the MAX.gov logon screen and following the additional prompts to complete the process. This will streamline your future access. After you have established a password and PIV option, refresh the integrity.gov screen to log in. Once logged in, you will land on your dashboard screen labeled "My Tasks".

**LOGIN TIP:** If you have an issue, please clear your browser cache by going to your Internet browser Settings, Internet Options, General Tab, Browsing History and select the "delete" button.

**3. FINDING YOUR ASSIGNED REPORT:** You will be logged in as "Filer" (top left corner) on your dashboard "My Tasks" screen. Your report will appear under the "My Current Reports" bar. Start your report by selecting the "Start" button located on the right side of your screen under your "My Current Reports" bar.

a. **NOTE ON INTEGRITY "WIZARD":** Some of you will see an option to pre-populate your report with the information from a previous report. Continue scrolling through the screens using the "Next" button located on the bottom right hand side of each screen to complete and submit your report.

b. **CHECK BOXES FOR NO ENTRIES:** If you have nothing to report in a section, click on the "Check Box" located directly below the information box. It will state, "I do not have any... to report."

c. Your Dashboard screen is still visible as a separate tab in your web browser. To exit your report, click on "Close Window" in the left column.



4. HOW TO ASSIGN A DESIGNEE TO WORK ON YOUR REPORT: You can give someone else access to your report to add data. For example, your broker, financial planner or spouse can be assigned to assist you in completing your report. The Filer Designee role permits your designee to log in, add or edit information and respond to Reviewer comments; however, a Filer Designee may not submit your report. Only you can submit your report. Please contact your designee to let them know they will receive an email from integrity.gov.

From your dashboard, click on "Manage My Designees" in the middle of the screen under "My Tools", and then "Add a New Designee" on the next screen.

5. HOW TO SUBMIT YOUR REPORT: When you finish entering data, you can submit the report by selecting the "SUBMIT REPORT" button (on the left side of screen). Scroll down the screen and click the "Certify" checkbox. Then click on the "Submit" button located below the checkbox in the middle of the screen. After you click submit, a green bar will appear in the place of the certification checkbox that says "Your Annual Report has been signed. You may now close this window." Your Component Ethics Officials will receive a notice that your report is ready for review. During their review, they may contact you for corrections or clarifications of the information. Your Component Ethics Officials contact information can be found at:

(b) (7)(E)

6. REMINDERS: Do not include personal information such as names of family members (i.e., Johnny's 529 plan), brokerage account numbers, home addresses or personal phone numbers.

#### RESOURCES:

There are several resources to help you. Click on the "HELP" tab located on the left side of your dashboard and then you will see four resources buttons.

(b) (6), (b) (7)(C)

---

**Subject:** Interview DC LEO OPS

**Location:** 6.5E

**Start:** Wed 5/30/2018 3:30 PM

**End:** Wed 5/30/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** LUCK, SCOTT A (USBP); HULL, AARON A;  
EXSER; PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Interview room will be 6<sup>th</sup> Floor RRB, Suite 6.5E, Conference Room (b) (6), (b) (7)(C).

Candidates can check in with the receptionist at 6.5E and wait in the sitting area for the interview to begin.

Uniform of the day will be Summer Dress Uniform, no campaign hat.

Travel funding code is as follows:

(b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** Interview DC LEO OPS  
**Location:** Suite 6.5E, Conference Room (b) (6), (b) (7)(C)

**Start:** Thu 5/31/2018 8:30 AM  
**End:** Thu 5/31/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** LUCK, SCOTT A (USBP); AARON A HULL (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) EXSER; (b) (6), (b) (7)(C);  
PROVOST, CARLA (USBP)

**Optional Attendees:** (b) (6), (b) (7)(C)

Interview room will be 6<sup>th</sup> Floor RRB, Suite 6.5E, Conference Room (b) (6), (b) (7)(C).

Candidates can check in with the receptionist at 6.5E and wait in the sitting area for the interview to begin.

Uniform of the day will be Summer Dress Uniform, no campaign hat.

Travel funding code is as follows:

(b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** Interview DC LEO OPS  
**Location:** Suite 6.5E, Conference Room (b) (6), (b) (7)(C)

**Start:** Thu 5/31/2018 1:00 PM  
**End:** Thu 5/31/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** LUCK, SCOTT A (USBP); AARON A HULL (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) EXSER; (b) (6), (b) (7)(C)  
PROVOST, CARLA (USBP)

Interview room will be 6<sup>th</sup> Floor RRB, Suite 6.5E, Conference Room (b) (6), (b) (7)(C).  
Candidates can check in with the receptionist at 6.5E and wait in the sitting area for the interview to begin.

Uniform of the day will be Summer Dress Uniform, no campaign hat.

Travel funding code is as follows:

(b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** Interview DC LEO OPS  
**Location:** Suite 6.5E, Conference Room (b) (6), (b) (7)(C)

**Start:** Thu 5/31/2018 1:00 PM  
**End:** Thu 5/31/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** LUCK, SCOTT A (USBP); AARON A HULL (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) EXSER; (b) (6), (b) (7)(C)  
PROVOST, CARLA (USBP)

Interview room will be 6<sup>th</sup> Floor RRB, Suite 6.5E, Conference Room (b) (6), (b) (7)(C).  
Candidates can check in with the receptionist at 6.5E and wait in the sitting area for the interview to begin.

Uniform of the day will be Summer Dress Uniform, no campaign hat.

Travel funding code is as follows:

(b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** Interview DC LEO OPS

**Location:** 6.5E, Conf Room (b)

**Start:** Wed 5/30/2018 2:00 PM

**End:** Wed 5/30/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** LUCK, SCOTT A (USBP); HULL, AARON A;  
EXSER; PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Interview room will be 6<sup>th</sup> Floor RRB, Suite 6.5E, Conference Room (b).

Candidates can check in with the receptionist at 6.5E and wait in the sitting area for the interview to begin.

Uniform of the day will be Summer Dress Uniform, no campaign hat.

Travel funding code is as follows:

(b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** JDA Update W/ (b) (6), (b) (7)(C)

**Location:** Chief's Office

**Start:** Thu 5/10/2018 3:00 PM

**End:** Thu 5/10/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** LUCK, SCOTT A (USBP)

**Required Attendees:** (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

Update prior to Op Support Council Briefing.

(b) (6), (b) (7)(C)

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**Subject:** (b) (7)(E) Update  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Wed 5/9/2018 11:00 AM  
**End:** Wed 5/9/2018 12:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** VITIELLO, RONALD D (USBP)  
**Required Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) COUREY, MARC BENNETT (OCC); FALK, SCOTT K (OCC); LEY, JENNIFER E.;  
YOUNG, EDWARD E; PROVOST, CARLA (USBP); PEREZ, ROBERT E; JACKSTA, LINDA L  
(DEAC OS); LUCK, SCOTT A (USBP); OC BRIEFING STAFF  
  
**Optional Attendees:** (b) (6), (b) (7)(C)

BM: Yes

Lead Office: Ops Support/OI

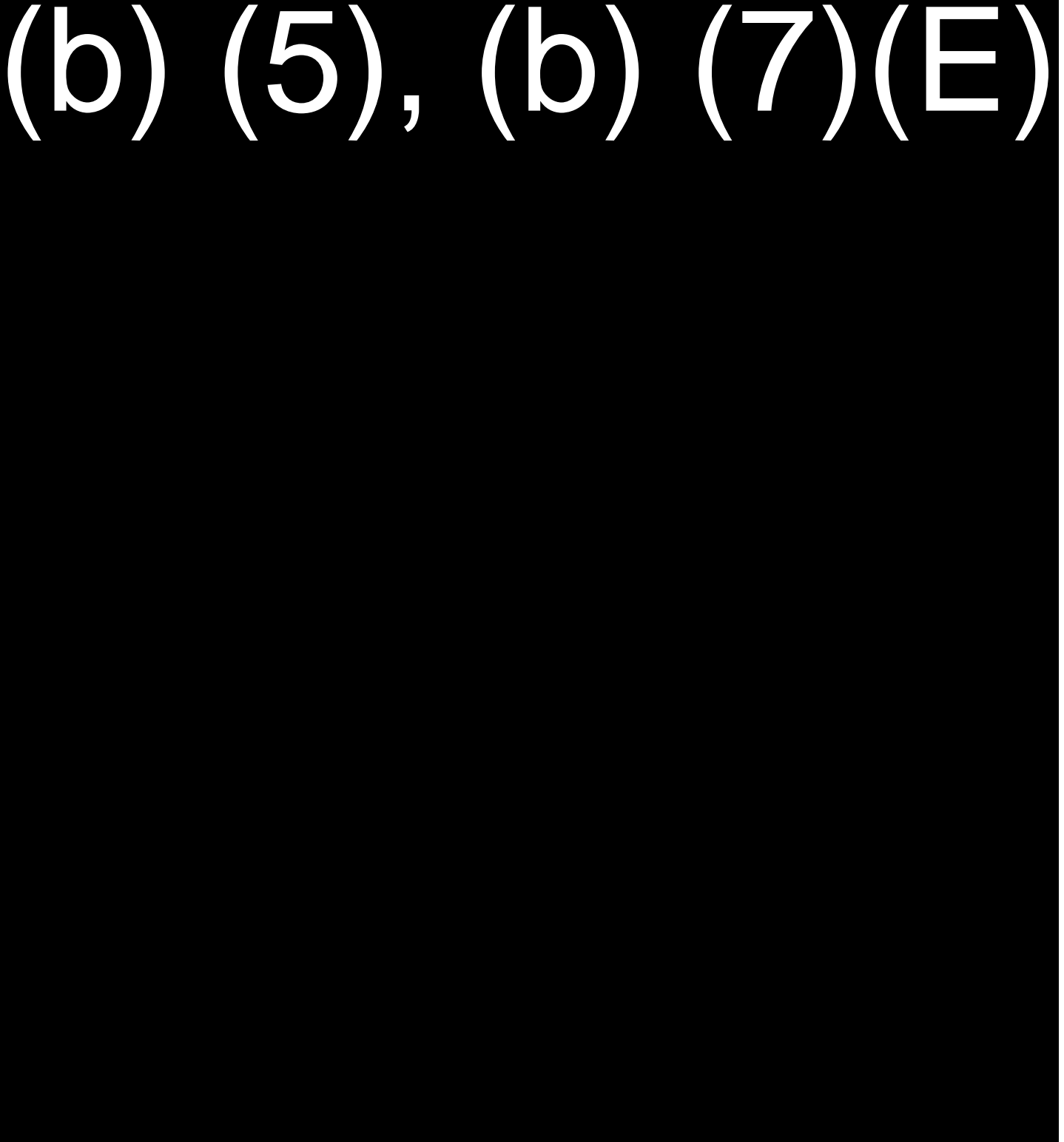
Coordinating Offices: USBP, AMO, and OCC

OC POC: (b) (6), (b) (7)(C)

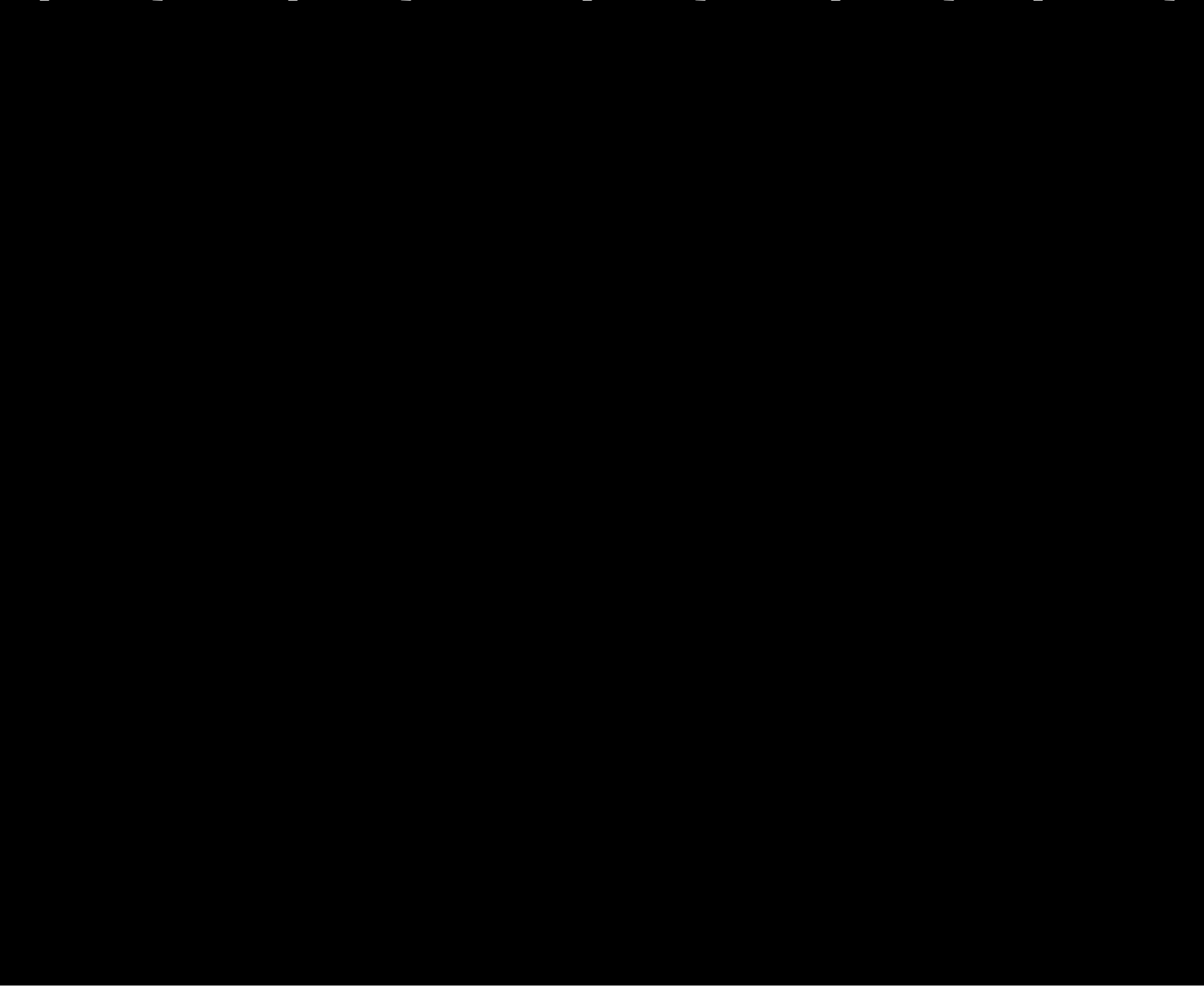
Purpose: The Commissioner is requesting an update on (b) (7)(E) since his last meeting on February 26th




(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

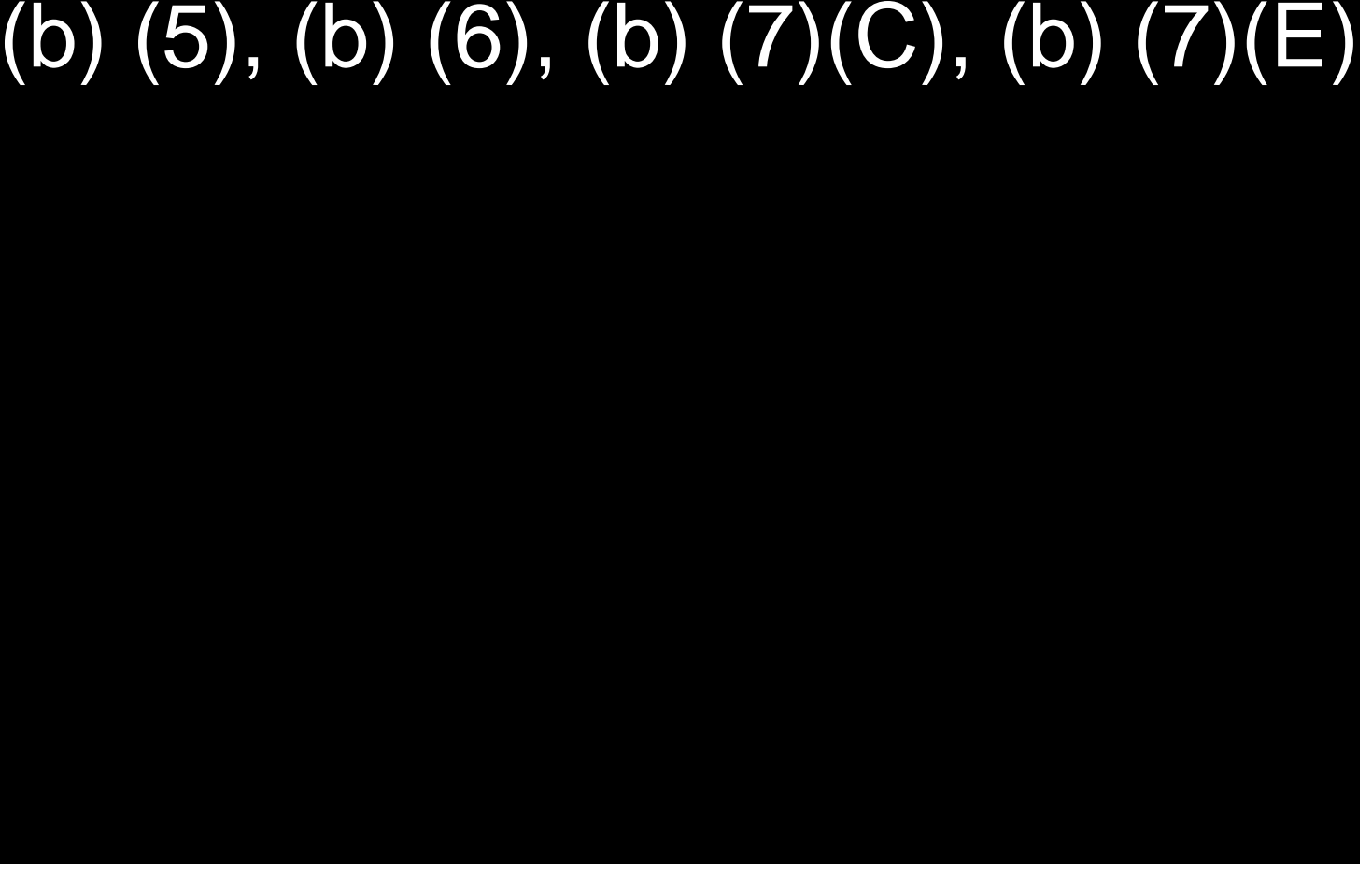


(b) (5), (b) (7)(E)



**FOR OFFICIAL USE ONLY**

**(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)**



**FOR OFFICIAL USE ONLY**

(b) (6), (b) (7)(C)

---

**Subject:** Meet with the (b) (6) Family  
**Location:** Chief's Office  
  
**Start:** Fri 5/18/2018 10:30 AM  
**End:** Fri 5/18/2018 11:00 AM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

30 minutes to briefly meet with (b) (6) family. They have an 1100 with Chief Hastings.

(b) (6), (b) (7)(C)

---

**Subject:** Meeting (b) (6) with the Washington Examiner regarding a Profile of B1  
**Location:** MEET AT RRB IN CHIEF PROVOST's OFFICE - 6th Floor

**Start:** Thu 5/31/2018 12:00 PM  
**End:** Thu 5/31/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** MEEHAN, ANDREW C

**Required Attendees:** (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b) (6)

(b) (6), (b) (7)(C)

**Subject:** Meeting with Deputy Officer for DHS CRCL (Civil Rights/Civil Liberties Matters)  
**Location:** Room 2.4A (EAC Owen Conference Room) and Conference Call

**Start:** Thu 5/17/2018 10:00 AM  
**End:** Thu 5/17/2018 11:00 AM  
**Show Time As:** Tentative

**Recurrence:** Monthly  
**Recurrence Pattern:** the third Wednesday of every 2 month(s) from 1:30 PM to 2:00 PM

**Meeting Status:** Tentatively accepted

**Organizer:** SALAZAR, REBEKAH A.

**Required Attendees:** Owen, Todd C (AC OFO); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)  
REBEKAH A. SALAZAR,

**Optional Attendees:** (b) (6), (b) (7)(C)

Call in Number – (b) (7)(E)  
Pin# - (b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** Meeting with GoM  
**Location:** USBP CONFERENCE ROOM (b)  
**Start:** Wed 6/20/2018 10:00 AM  
**End:** Wed 6/20/2018 11:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Meeting organizer  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); (b)(6);(b)(7)(C)  
HASTINGS, BRIAN S; HUDSON, RICHARD M; (b)(6);(b)(7)(C)  
**Optional Attendees:** (b) (6), (b) (7)(C)  
**Resources:** USBP CONFERENCE ROOM (b)(7)(C)

The Mexican Policía Federal North American Attaché would like to meet with Chief Provost.

This meeting is scheduled for 1 hour. The meeting has been rescheduled for the 20<sup>th</sup> from its previous date and time on the 11th.

More details on this meeting to follow.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarte  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN: (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

**Subject:** Meeting with GoM  
**Location:** USBP CONFERENCE ROOM (b) (6)  
**Start:** Wed 6/20/2018 10:00 AM  
**End:** Wed 6/20/2018 11:00 AM  
**Recurrence:** (none)  
**Meeting Status:** Meeting organizer  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); (b)(6);(b)(7)(C)  
HASTINGS, BRIAN S; HUDSON, RICHARD M; (b)(6);(b)(7)(C)  
**Optional Attendees:** (b) (6), (b) (7)(C)  
**Resources:** USBP CONFERENCE ROOM (b) (6)

The Mexican Policía Federal North American Attaché would like to meet with Chief Provost.

This meeting is scheduled for 1 hour. The meeting has been rescheduled for the 20<sup>th</sup> from its previous date and time on the 11th.

More details on this meeting to follow.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarte  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Meeting with the Chief  
**Location:** Chief's Office

**Start:** Mon 5/14/2018 4:00 PM  
**End:** Mon 5/14/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** MEEHAN, ANDREW C; LUCK, SCOTT A (USBP);  
HUFFMAN, BENJAMINE C

(b) (6), (b) (7)(C)

30 minute discussion on media, (b) (6) news story.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Meeting with the Chief  
**Location:** Chief's Office

**Start:** Mon 5/14/2018 4:00 PM  
**End:** Mon 5/14/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** MEEHAN, ANDREW C; LUCK, SCOTT A (USBP);  
HUFFMAN, BENJAMINE C

(b) (6), (b) (7)(C)

30 minute discussion on media, (b) (6) news story.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Morning Coffee  
**Location:** (b) (7)(E)  
  
**Start:** Thu 5/17/2018 7:30 AM  
**End:** Thu 5/17/2018 8:00 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Meeting organizer  
  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6)

Morning chat with the Chief at the concourse level café at the opening to the Federal Triangle Metro Entrance. Please let me know if there is a need to cancel or reschedule.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** National Peace Officer Memorial Service  
**Location:** West Lawn Capitol Bldg  
  
**Start:** Tue 5/15/2018 11:00 AM  
**End:** Tue 5/15/2018 1:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** \*New Start Time\* Levee Wall Options Meeting

**Location:** Telecon: (b) (7)(E)

**Start:** Thu 5/3/2018 11:45 AM

**End:** Thu 5/3/2018 12:15 PM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** KOLBE, KATHRYN; PROVOST, CARLA (USBP); CALVO, KARL H.; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C; KOUMANS,  
MARK; (b) (6), (b) (7)(C) CAINE, JEFFREY; GRABLE, SAMUEL D; LADOWICZ, JOHN P;  
LOWRY, KIM M; (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; DCC10A-RMB-  
COMMISSIONER-CN-RM; SINGLETON, RUYNARD R; LUCK, SCOTT A (USBP)

**Phone:** (b) (7)(E)

**Pin:** (b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** \*\*New Start Time\*\*CBP/ICE Coordination Call

**Location:** Telecon: (b) (7)(E)

**Start:** Tue 5/29/2018 5:30 PM

**End:** Tue 5/29/2018 6:00 PM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6) PADILLA, MANUEL JR; PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); MCALEENAN, KEVIN K; (b) (6), (b) (7)(C) ICE.Scheduler; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) ORTIZ, RAUL L; FLANAGAN, PATRICK S; HASTINGS, BRIAN S; VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** \*\*New Start Time\* (b) (7)(E) Briefing  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 5/21/2018 4:15 PM  
**End:** Mon 5/21/2018 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) COUREY, MARC BENNETT (OCC); FALK, SCOTT K (OCC); LEY, JENNIFER E.;  
YOUNG, EDWARD E; PROVOST, CARLA (USBP); PEREZ, ROBERT E; JACKSTA, LINDA L  
(DEAC OS); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) OC BRIEFING STAFF;  
VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C)  
**Optional Attendees:** (b) (6), (b) (7)(C)

BM: Yes; please update the attached briefing memo to include the most recent information received on (b) (7)(E)  
from DOJ

Lead Office: OI

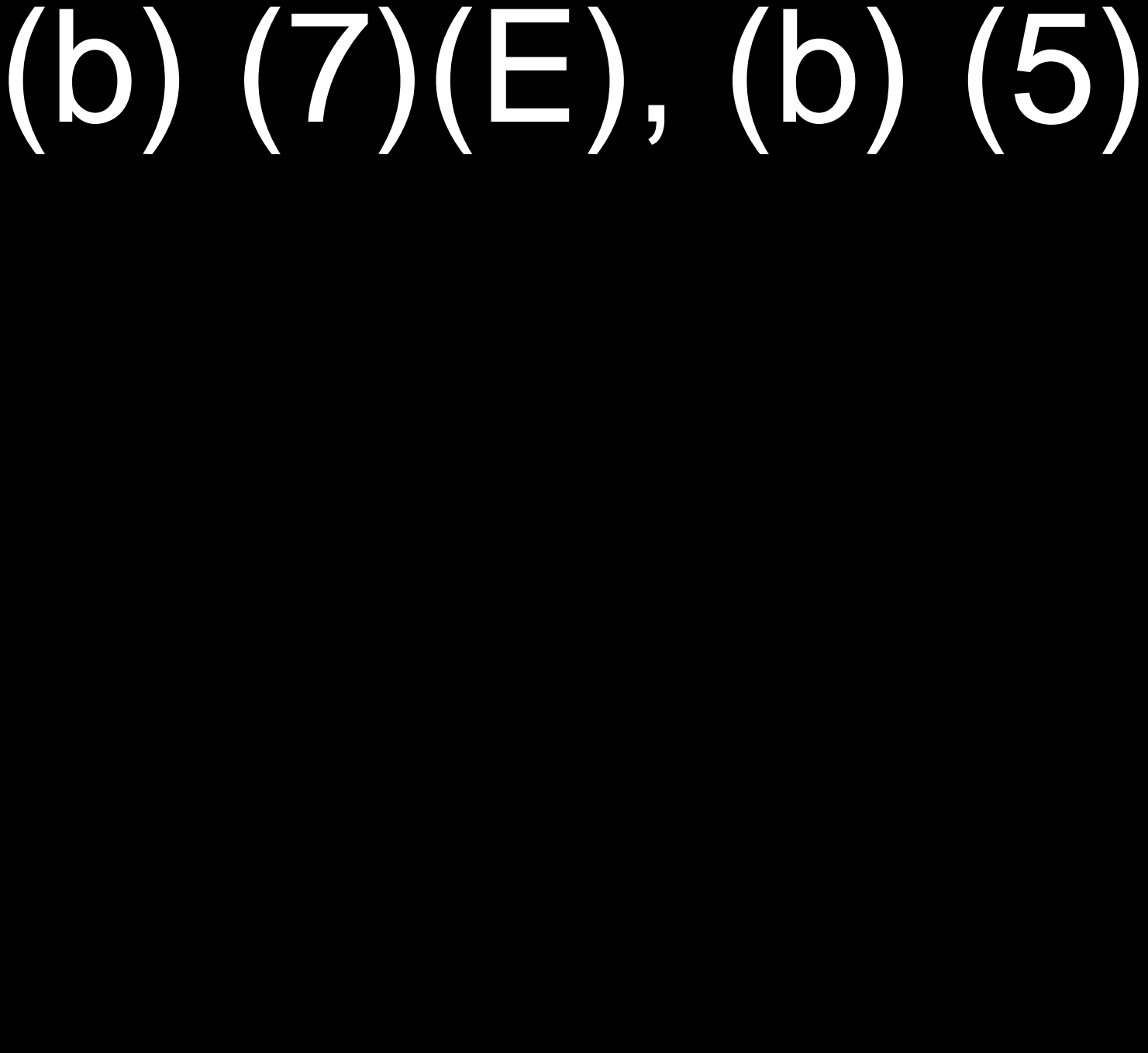
OC POC: (b) (6), (b) (7)(C)



MEMORANDUM FOR: See Distribution

FROM: Kevin K. McAleenan  
Commissioner

(b) (7)(E), (b) (5)



(b) (6), (b) (7)(C), (b) (7)(E)



Distribution: Deputy Commissioner  
All Executive Assistant Commissioners  
Chief, U.S. Border Patrol  
All Assistant Commissioners  
Chief Counsel  
Executive Director, Privacy and Diversity Office  
Executive Director, Policy Directorate  
Executive Director, Planning, Analysis and Requirements Evaluations  
Executive Director, Intergovernmental Public Liaison  
Director, Information and Incident Coordination Center  
Director, Law Enforcement Officer/Agent Safety and Compliance  
Director, Office of the Executive Secretariat  
Senior Advisor, Office of Trade Relations  
Chief of Staff  
Deputy Chief of Staff  
Deputy Chief of Staff (Policy)  
Chief of Staff to the Deputy Commissioner

**FOR OFFICIAL USE ONLY**

Update on CBP's (b) (7)(E)

18 May 2018  
2:30pm - 3:00pm  
C1 Conference Room

**Overview:**

- (b) (7)(E), (b) (5)
- (b) (7)(E), (b) (5)
- (b) (7)(E), (b) (5)

(b) (7)(E), (b) (5)

**FOR OFFICIAL USE ONLY**

(b) (7)(E), (b) (5)



**PRESS:** Closed.

**CBP/OPA Services Required:** None.

**ATTACHMENTS:** None.

**PARTICIPANTS:**

CBP

Commissioner

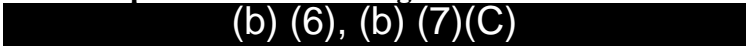
Jennifer Ley, Assistant Commissioner, Office of Intelligence

Non-CBP

None.

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

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**Subject:** \*\*New Start Time\*\*Trip Prep: RGV  
**Location:** Telecon / Commissioner's Small Conference Room

**Start:** Wed 5/23/2018 12:30 PM  
**End:** Wed 5/23/2018 1:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** PADILLA, MANUEL JR; (b) (6), (b) (7)(C); HIGGERSON, DAVID P;  
(b)(6);(b)(7)(C) MEEHAN, ANDREW C; (b)(6);(b)(7)(C)  
; FLANAGAN, PATRICK S;  
(b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C)

**Dial In Information**

**Phone:** (b) (7)(E)  
**Pin:** (b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** OMB Wall Tag Up (Occurs every 2 weeks on Tuesday)  
**Location:** USBP CR (b) (6)

**Start:** Tue 6/19/2018 1:00 PM  
**End:** Tue 6/19/2018 1:30 PM

**Recurrence:** Weekly  
**Recurrence Pattern:** every 2 week(s) on Tuesday from 1:00 PM to 1:30 PM

**Meeting Status:** Accepted

**Organizer:** HUFFMAN, BENJAMINE C

**Required Attendees:** (b) (6)  
BORKOWSKI, MARK S; (b)(6);(b)(7)(C) CAINE, JEFFREY;  
(b) (6) LOWRY, KIM M; (b) (6)  
GRABLE, SAMUEL D; (b)(6);(b)(7)(C)  
SINGLETON, RUYNARD R

**Optional Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

In person preferred but dial in listed for those unable to attend.

USBP Conference Room (b) (6)  
Ronald Reagan Building 6<sup>th</sup> Floor

POC: Deputy Executive Director (b) (6), (b) (7)(C)

DIAL IN: (b) (7)(E)  
CODE: (b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** ONE CBP CALL - Migration

**Location:** Telecon: (b) (7)(E)

**Start:** Fri 6/1/2018 1:30 PM

**End:** Fri 6/1/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** KARISCH, RODOLFO; PORVAZNIK, ANTHONY J; PADILLA, MANUEL JR; LUCK, SCOTT A (USBP); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6), (b) (7)(C); HIGGERSON, DAVID P; RAMIREZ, GUADALUPE H; ORTIZ, RAUL L; (b) (6)

**Optional Attendees:** (b) (6), (b) (7)(C); DCC10A-RMB-COMMISSIONER-CN-RM

**Phone:** (b) (7)(E)

**Pin:** (b) (7)(E)

**Purpose:** This call will focus on answering the following question:



(b) (5)

**(b) (6), (b) (7)(C)**

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**Subject:** Operation Pre-Briefing  
**Location:** Chief's Office

**Start:** Thu 5/17/2018 8:00 AM  
**End:** Thu 5/17/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** HUDSON, RICHARD M



(b) (6), (b) (7)(C)

---

**Subject:** PALMS Training  
**Location:** Chief's Office  
  
**Start:** Thu 5/17/2018 1:30 PM  
**End:** Thu 5/17/2018 2:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** Palms training

**Start:** Mon 5/7/2018 4:00 PM

**End:** Mon 5/7/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

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**Subject:** Phone Call  
**Location:** Chief's Office  
  
**Start:** Fri 6/1/2018 9:00 AM  
**End:** Fri 6/1/2018 9:30 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Meeting organizer  
  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C)

Chat with the Chief at (b) (6), (b) (7)(C) This time is set for 0800 EST, but may be pushed into the 0830 – 0900 timeframe tomorrow AM based on scheduling.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile  
Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Phone Call  
**Location:** Chief's Office  
  
**Start:** Thu 5/10/2018 2:30 PM  
**End:** Thu 5/10/2018 3:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Meeting organizer  
  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** (b) (6), (b) (7)(C)

15 minute telephonic conversation to discuss pending actions.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)  
Adjutant of Chief Carla L. Provost  
U.S. Border Patrol Headquarters  
(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Police Week Briefing  
**Location:** Conference Room (b)

**Start:** Wed 5/9/2018 3:00 PM  
**End:** Wed 5/9/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** LUCK, SCOTT A (USBP)

**Required Attendees:** (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b)(6);(b)(7)(C)  
HASTINGS, BRIAN S; HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C) HOOVER, CRINLEY  
S; (b) (6), (b) (7)(C)

MROD Agent Support Division will brief USBP HQ Leadership on Police Week events and provide background and updates for surviving families.

Please do not forward this invite. Contact Operations Officer (b) (6), (b) (7)(C) as needed to include additional meeting participants.

(b) (6), (b) (7)(C)

Operations Officer

Adjutant to Acting Deputy Chief Scott A. Luck

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Office  
(b) (6), (b) (7)(C) Cell

(b) (6), (b) (7)(C)

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**Subject:** Pre Brief Prior to Meeting with Deputy Officer for DHS CRCL (Civil Rights/Civil Liberties Matters)

**Location:** Room 2.4A (EAC Owen Conference Room)

**Start:** Thu 5/17/2018 9:00 AM

**End:** Thu 5/17/2018 9:30 AM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** SALAZAR, REBEKAH A.

**Required Attendees:** (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) Owen, Todd C (AC OFO); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

Email Message Extract – May 10, 2018

From CRCL Policy Advisor to CBP Prevention of Sexual Assault Coordinator RE: Annual Report

RE: Assessing CBP Efforts to Prevent, Detect, and Respond to Sexual Abuse in Holding Facilities (FY 2017)

Hi [REDACTED]

Thanks very much for the call the other day. As discussed on the call, we're following up with the information we said we'd provide. We'd also like to request the incident review reports for the substantiated and unsubstantiated allegations from FY17.

- 

(b) (5)

(b) (6), (b) (7)(C), (b) (7)(E), (b) (5)

(b) (7)(E), (b) (5)

We hope this information is helpful. Please let us know if you have any questions.

(b) (6)

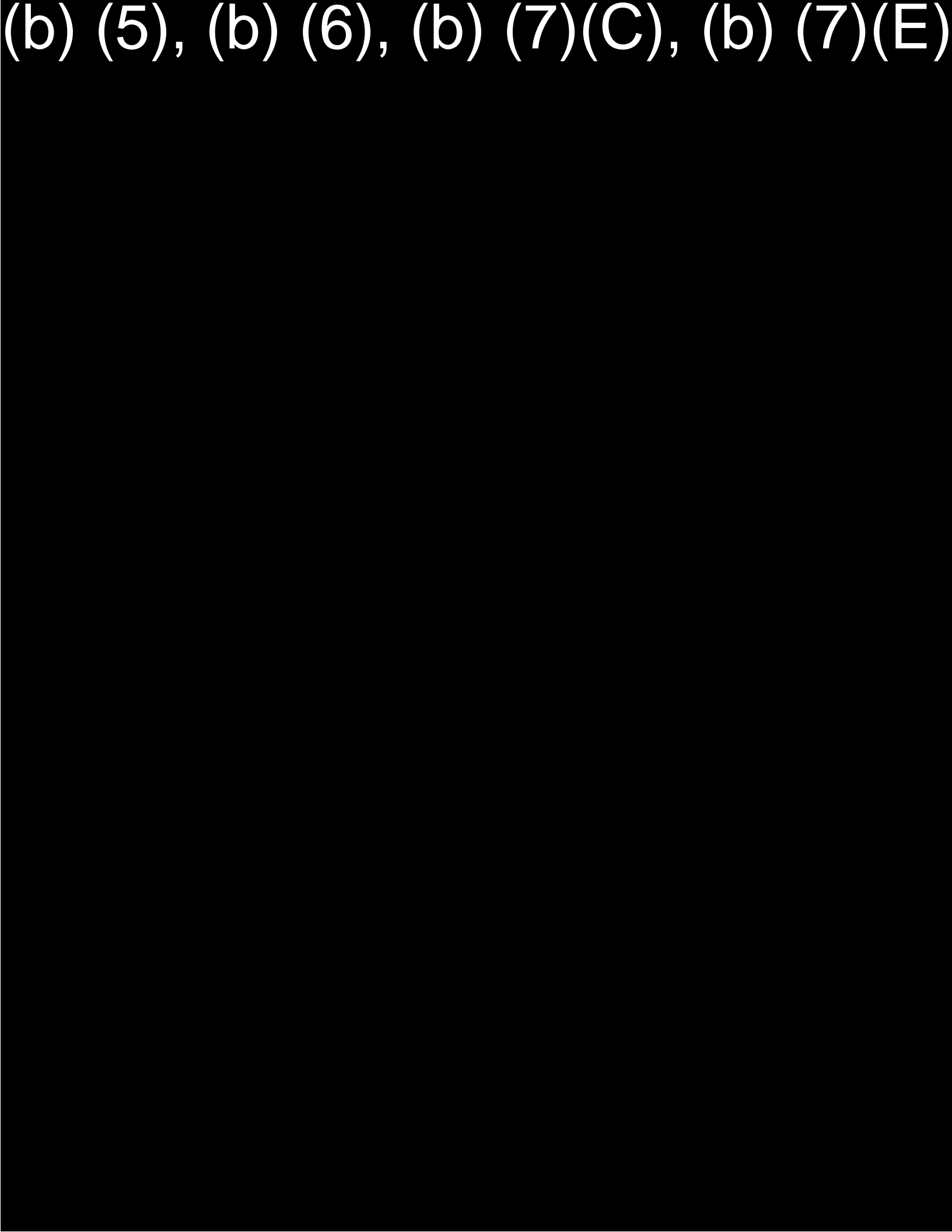
(b) (6)

Policy Advisor  
Office for Civil Rights and Civil Liberties  
Department of Homeland Security

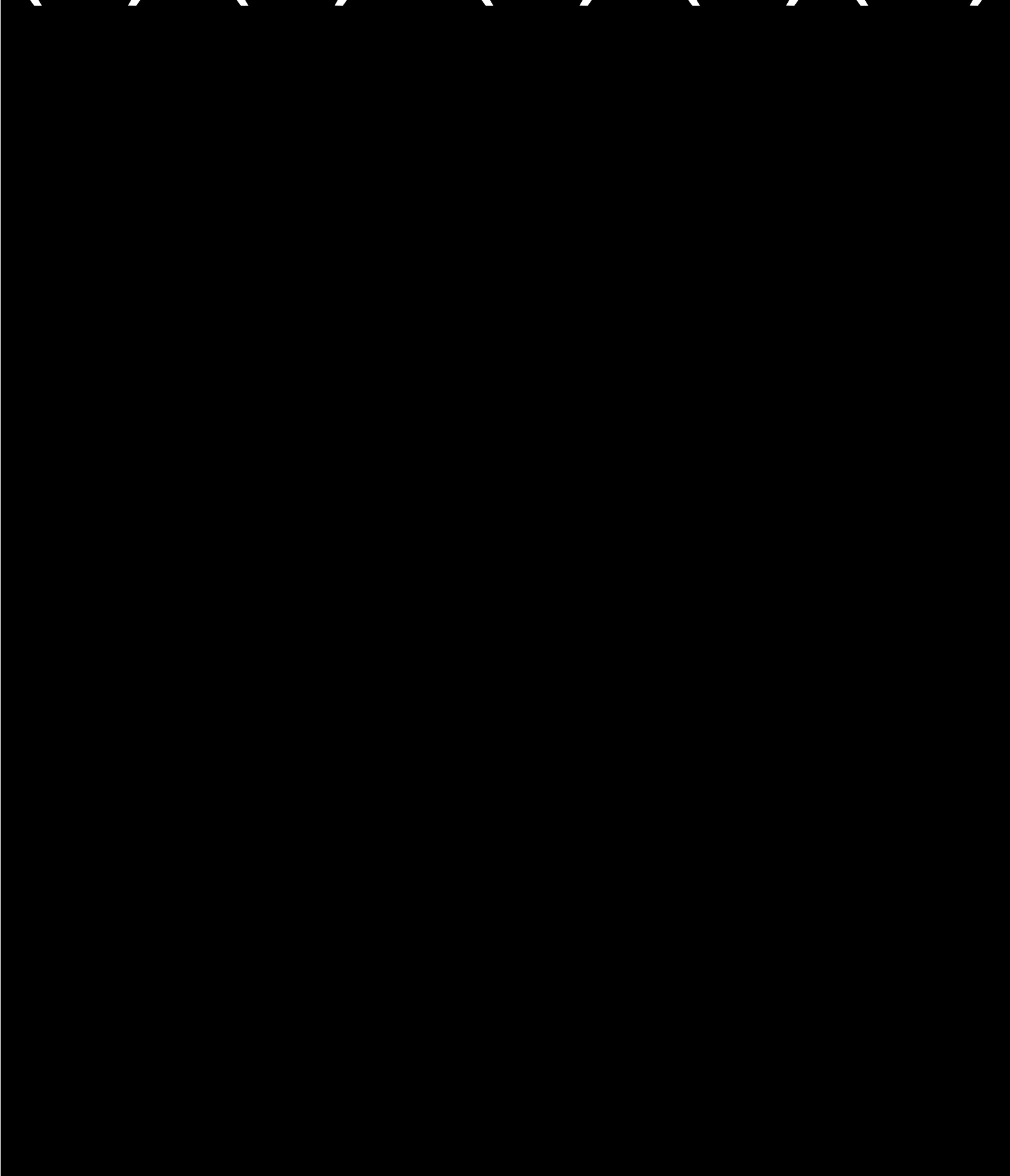
(b) (6)



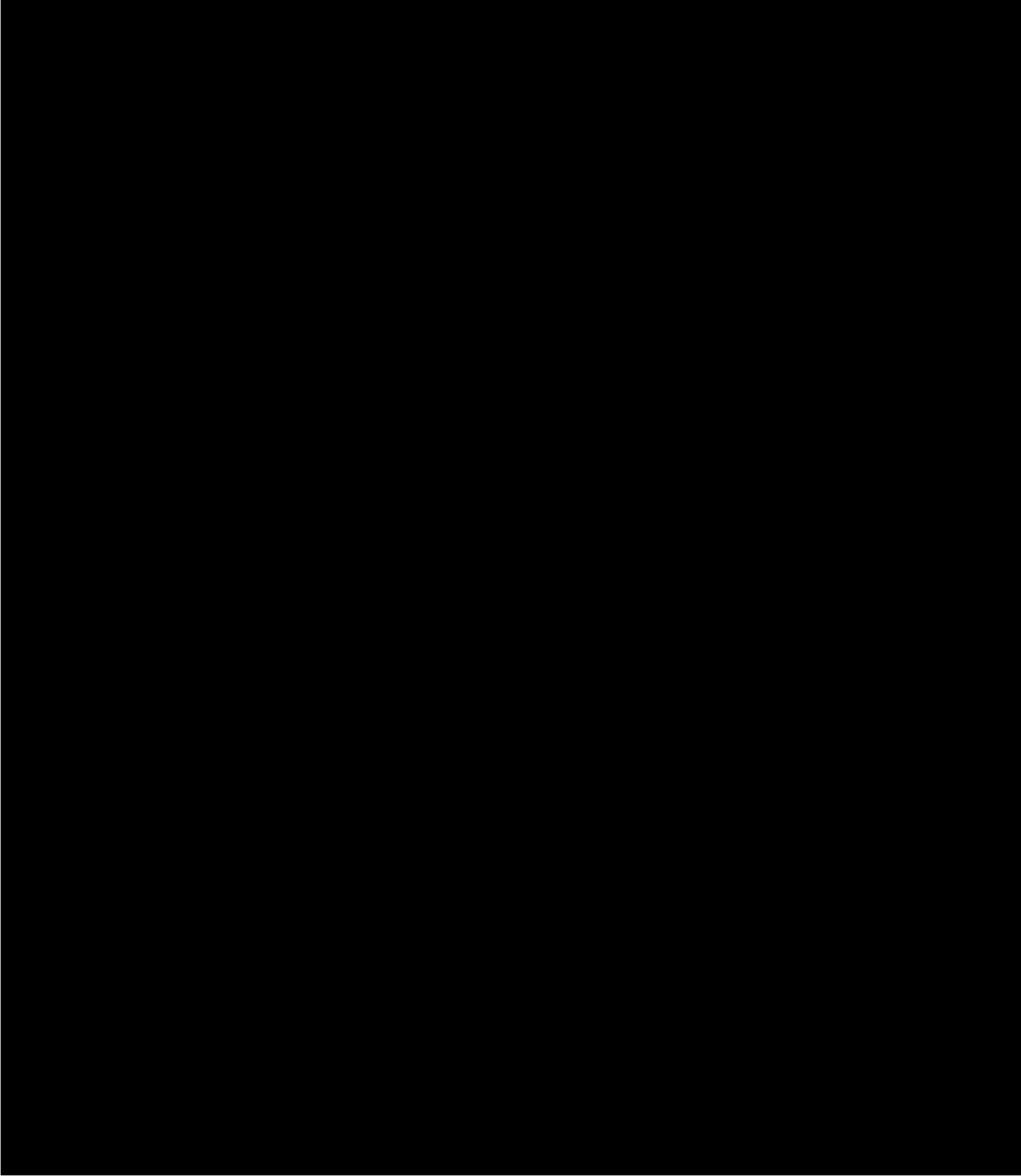
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



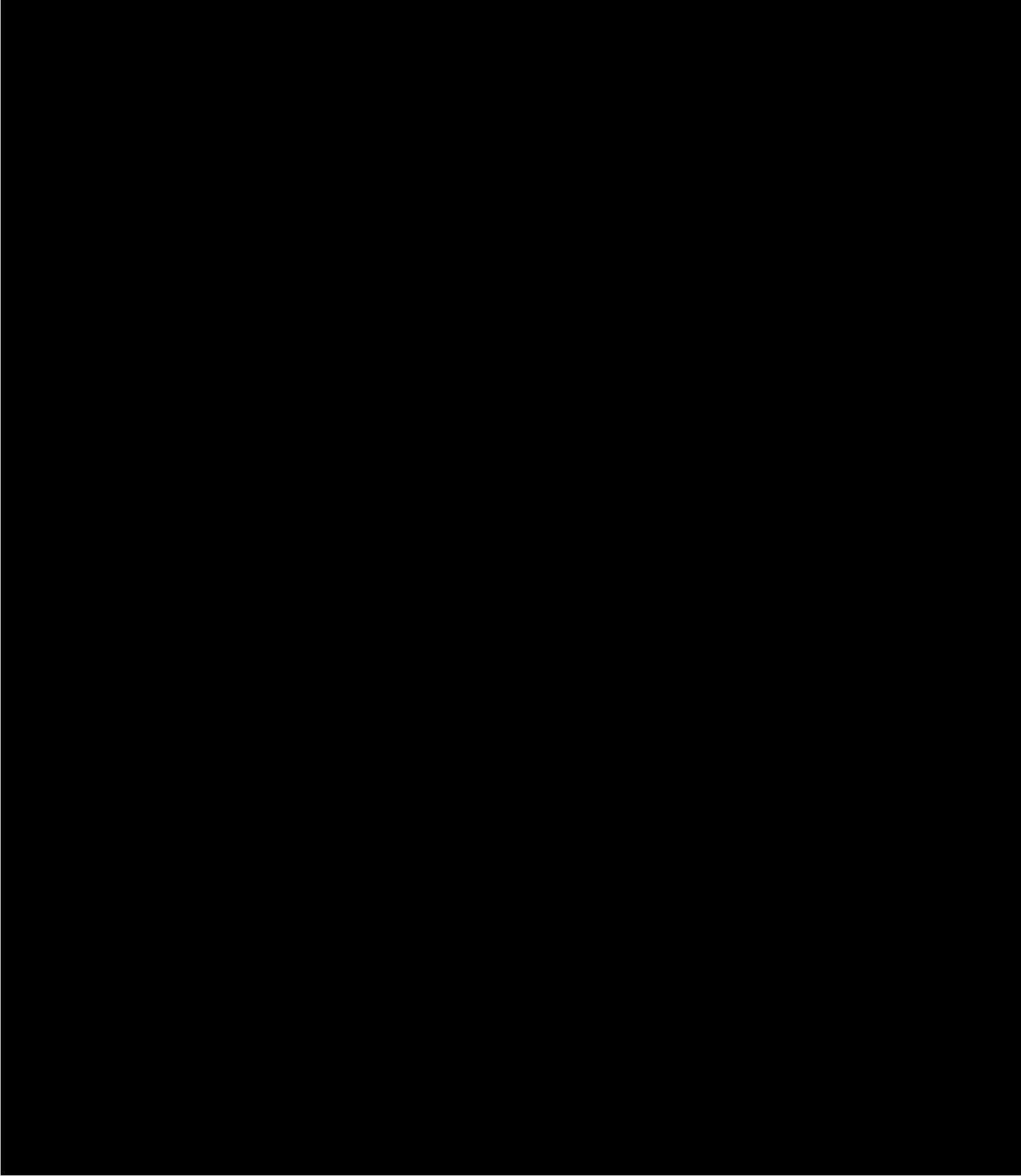
(b) (5), (b) (7)(E)



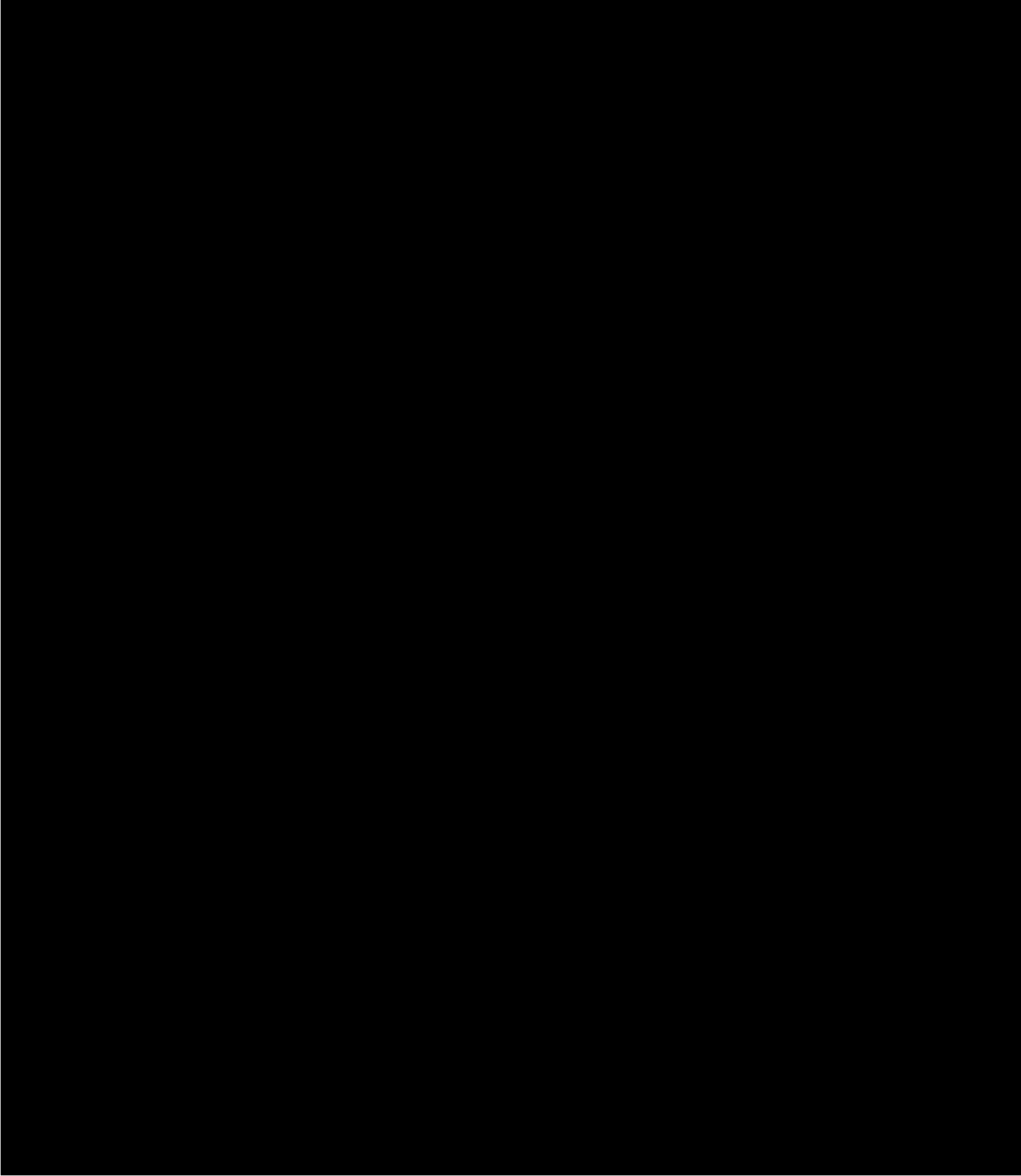
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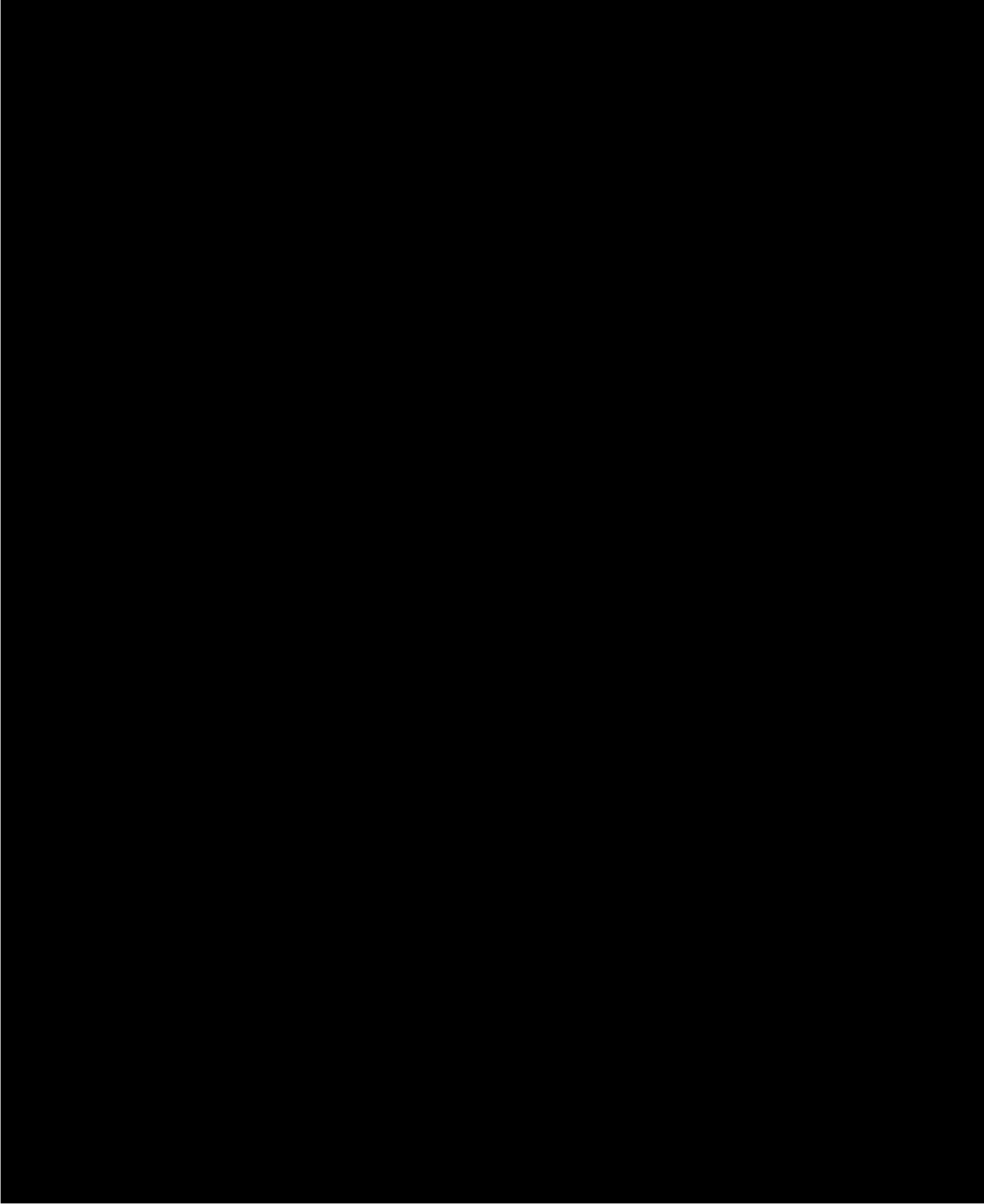
(b) (5), (b) (7)(E)



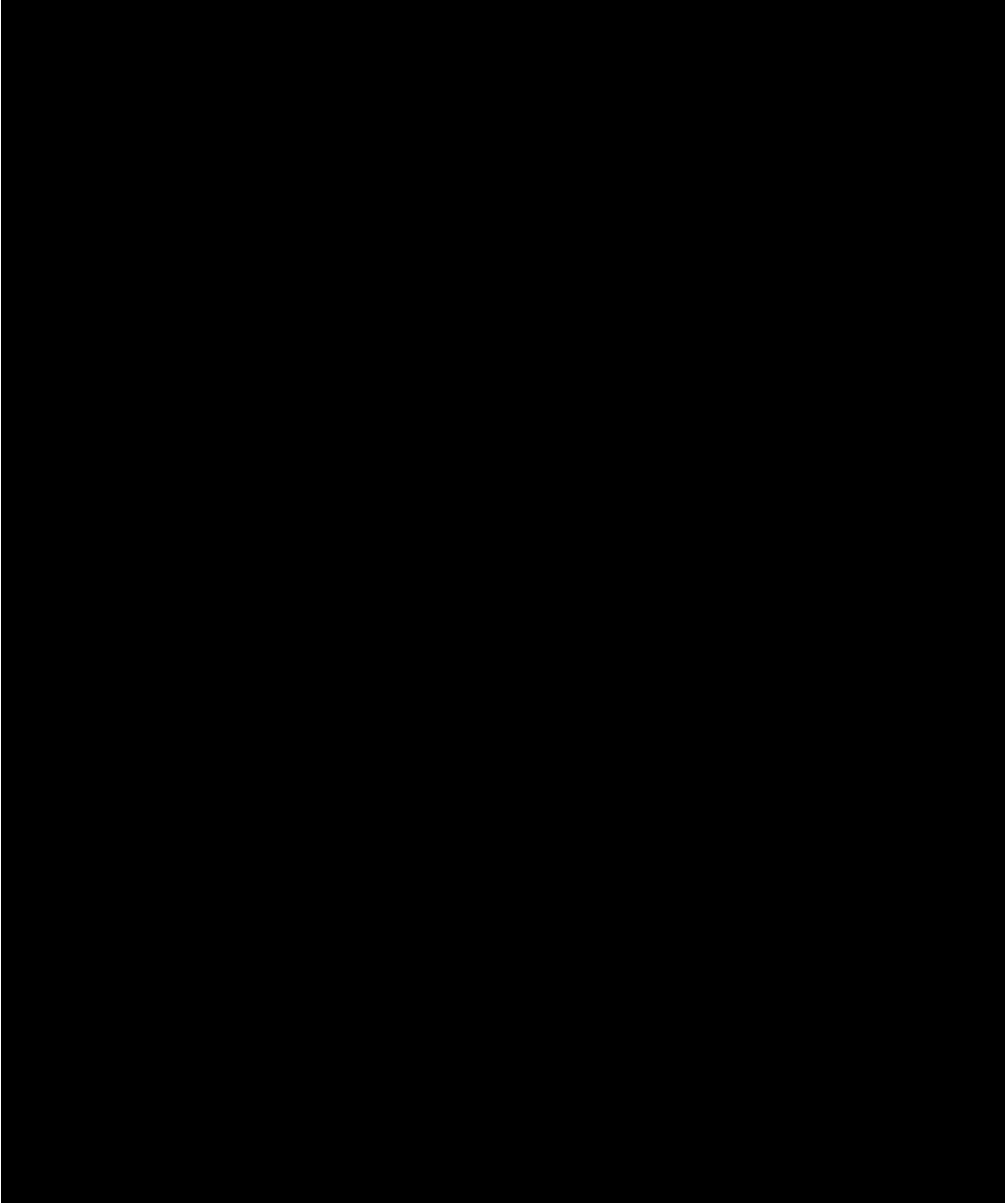
(b) (5), (b) (7)(E)



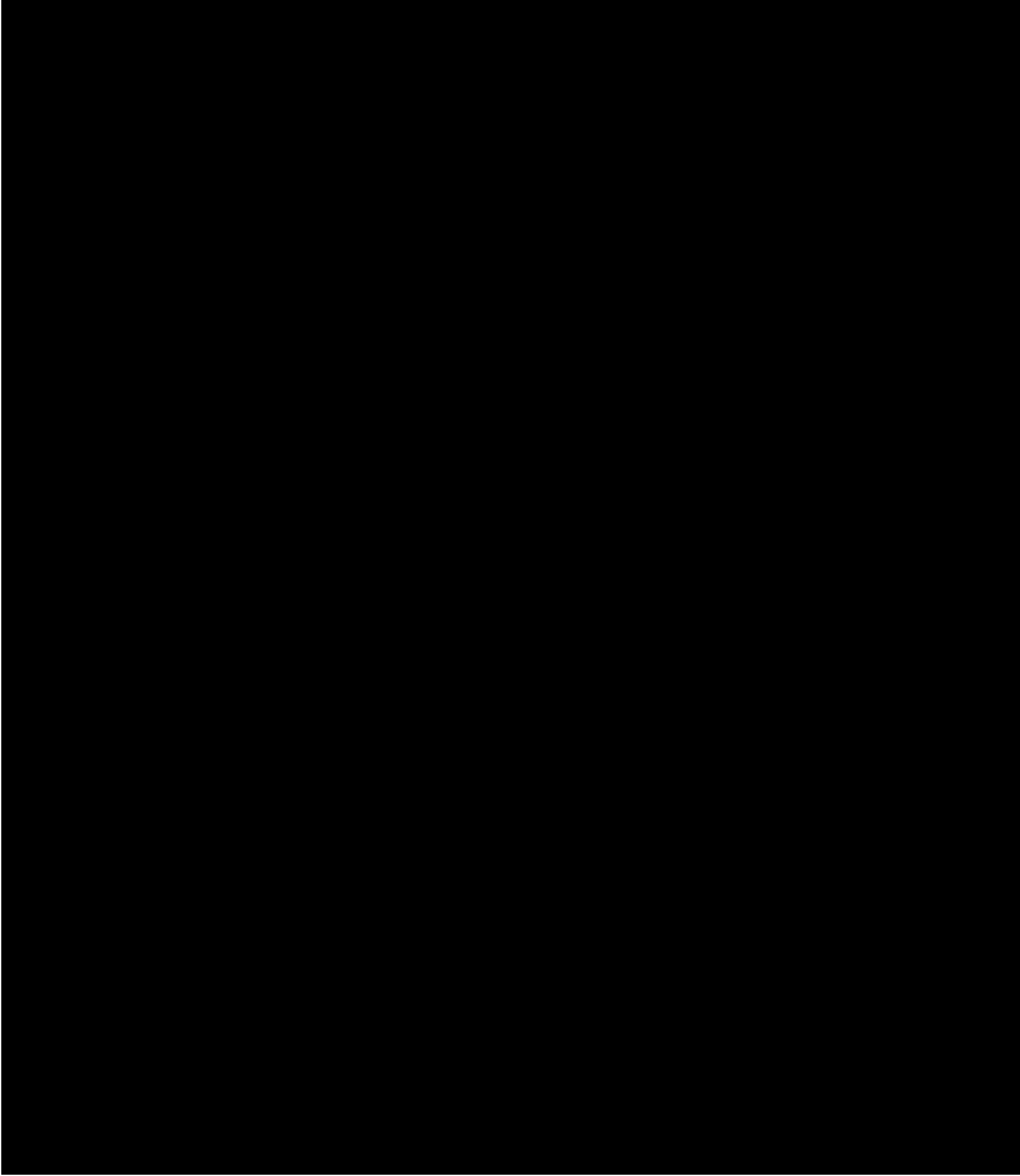
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



(b) (5), (b) (6), (b) (7)(C)

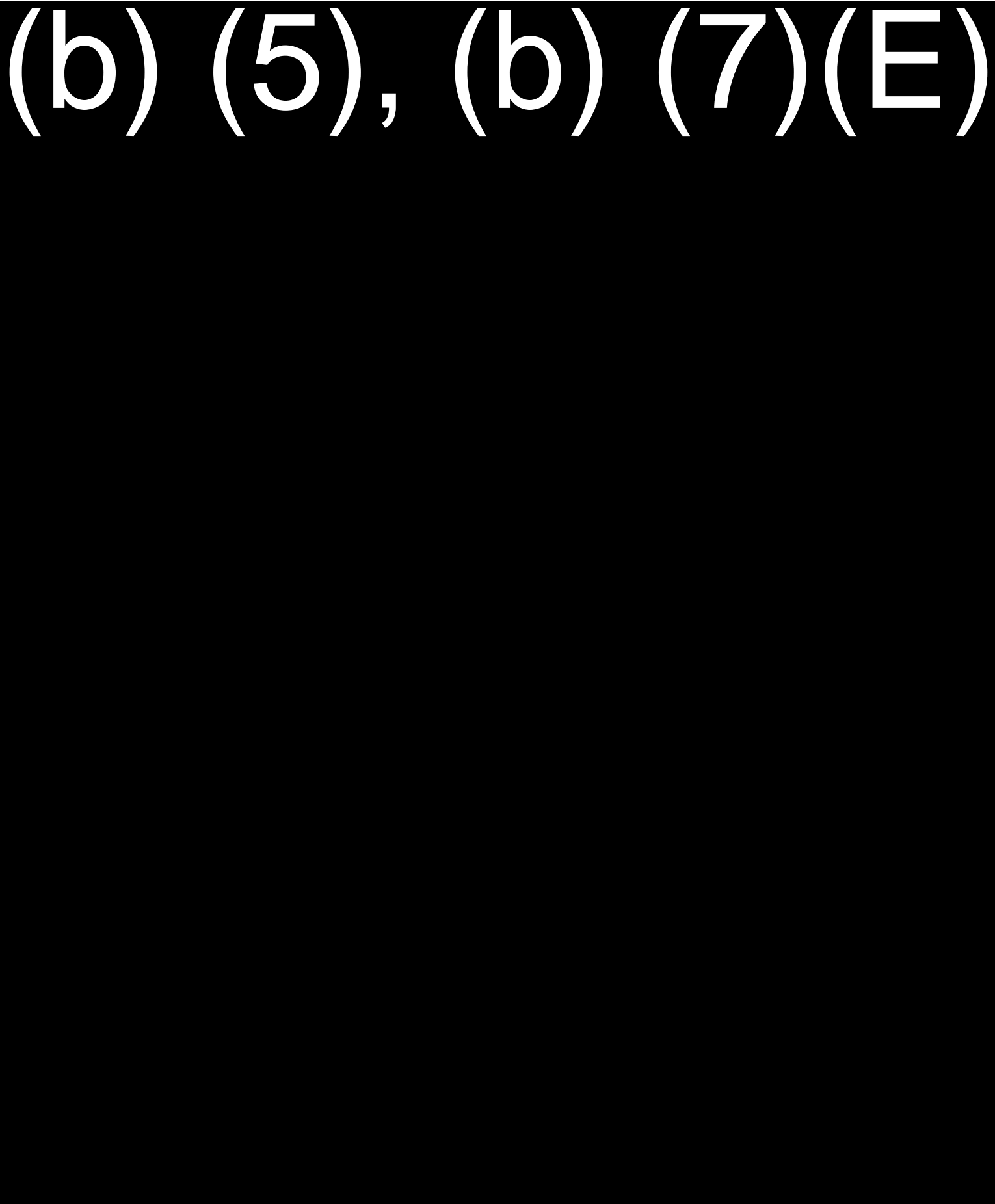


(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)

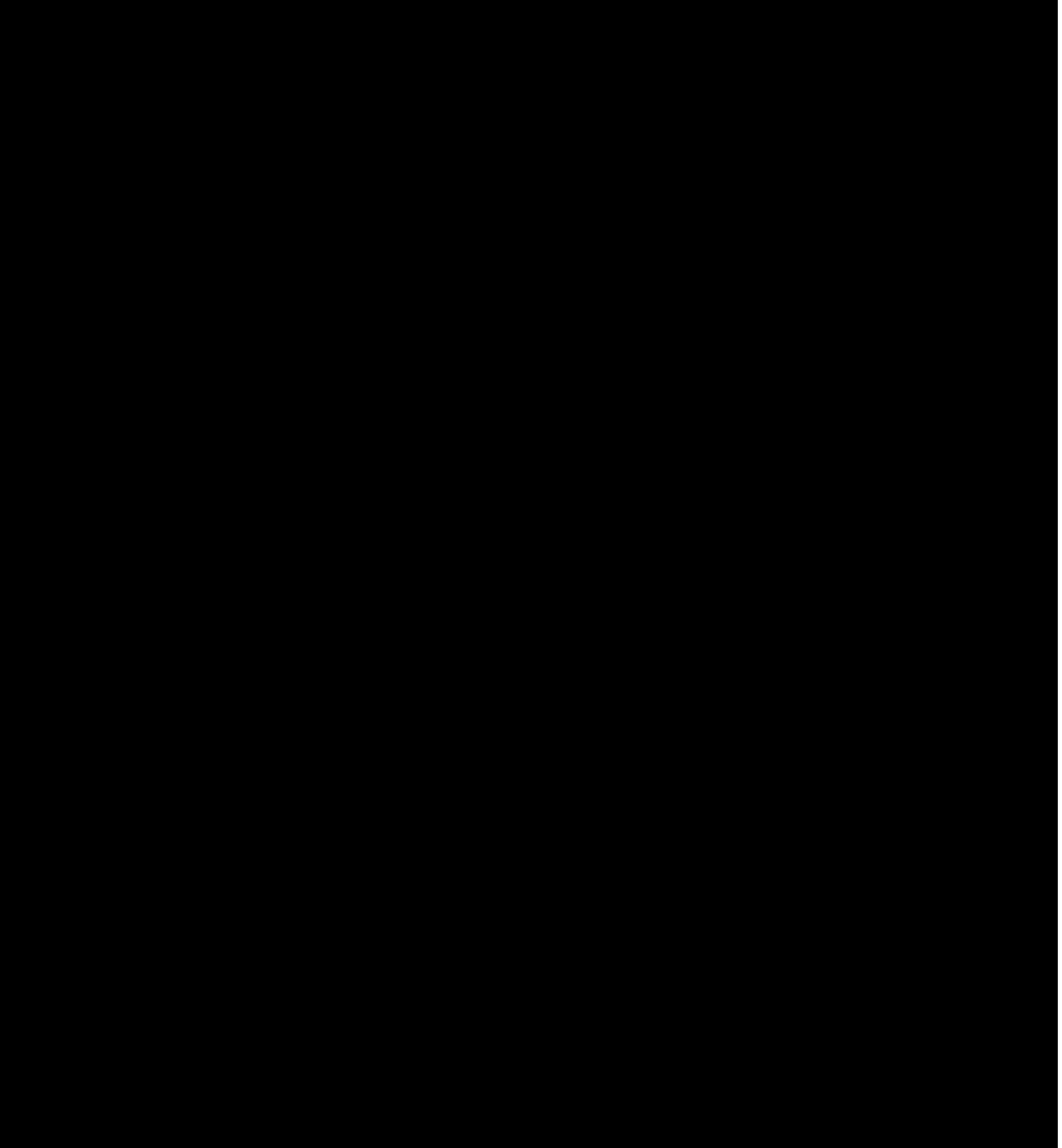





(b) (5), (b) (7)(E)



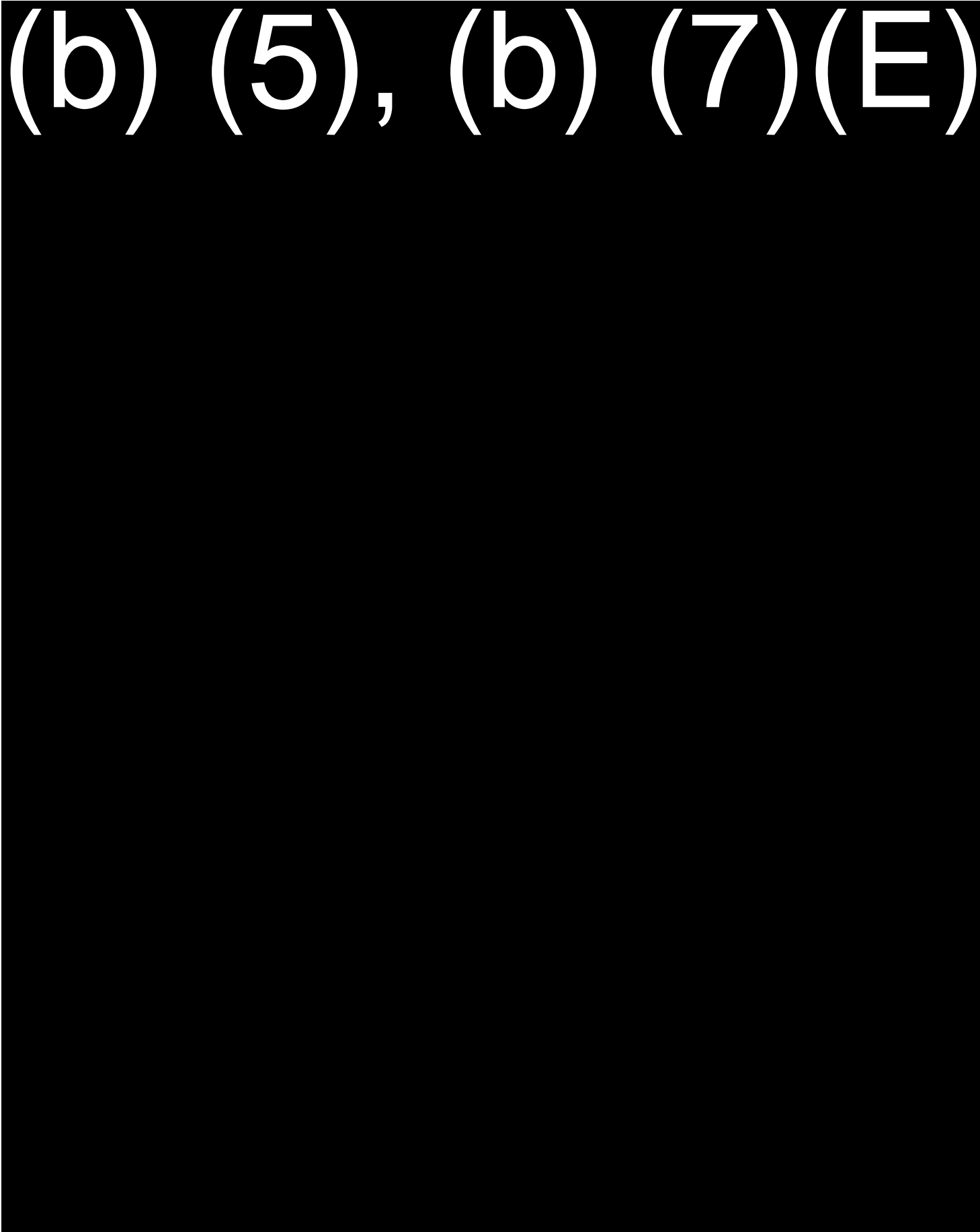
(b) (5), (b) (7)(E)




(b) (5), (b) (7)(E)




(b) (5), (b) (7)(E)



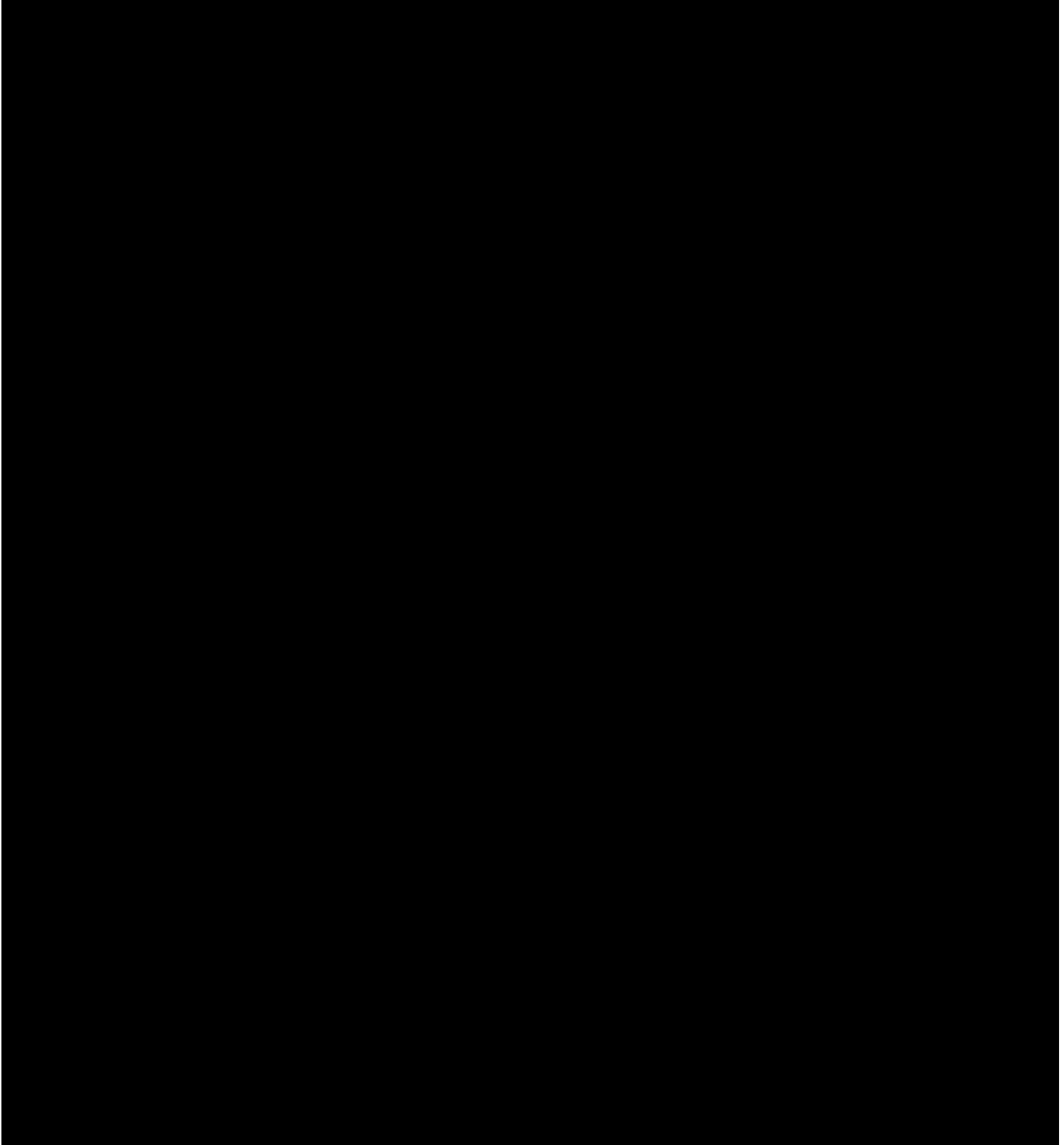
(b) (5), (b) (7)(E)




(b) (5), (b) (7)(E)



(b) (5), (b) (6), (b) (7)(E)



(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)





**FOR OFFICIAL USE ONLY**  
BRIEFING MEMO FOR THE EXECUTIVE ASSISTANT COMMISSIONER/OFO,  
CHIEF/USBP AND EXECUTIVE DIRECTOR/PDO

**MEETING WITH THE DEPUTY OFFICER FOR CRCL**

**May 17, 2018**

**10:00 AM to 11:00 AM**

**EAC/OFO Conference Room, Room 2.4A**

**Overview:**

- You will be meeting with (b) (6) Deputy Officer, DHS Office for Civil Rights and Civil Liberties.
- This meeting is the *first* recurring meeting (scheduled every other month) between CBP and CRCL executive leadership in an effort to resolve issues before they are raised at the Commissioner's monthly meeting with the CRCL Officer.
- The following agenda topic was raised by CBP for discussion and resolution: (1) CRCL's Proposed Investigation of Sexual Abuse Incident Reviews.
- Additionally, CRCL raised the following agenda topics: (2) Tone of Comments to CRCL Draft Recommendations; (3) CBP Overdues to CRCL Requests for Information and Short-Form Investigations; and (4) Additional Topics Not Yet Identified.

**Discussion Points:**

- 
- 
- 
- 

**(b) (5)**

**Background:**

This is the inaugural recurring meeting between CBP's EAC (OFO), Chief (USBP), Executive Director (PDO) and the Deputy Officer at CRCL.

**(1) CRCL's Proposed Investigation of CBP's Sexual Abuse Incident Reviews**

- On May 10, 2018, CRCL requested copies of the incident review reports for all closed substantiated and unsubstantiated allegations from Fiscal Year (FY) 2017 (See Attachment A). Prior this written request, in a telecom with the PSA Coordinator, CRCL advised of its intent to review these reports and make recommendations to improve CBP's ability to prevent, detect, or respond to sexual abuse.
- Pursuant to §115.186 of the *DHS Standards to Prevent, Detect, and Respond to Sexual Abuse and Assault in Confinement Facilities*, the agency shall conduct a sexual abuse incident review at the conclusion of every investigation of sexual abuse, and where the allegation was not determined to be unfounded, prepare a written report recommending whether a change in

policy or practice could better prevent, detect, or respond to sexual abuse. Such reviews shall ordinarily occur within 30 days of the agency receiving the investigation results.

- In FY 2017, there were five (5) allegations of sexual abuse in CBP holding facilities. All five (5) are closed. Two (2) OFO allegations were unsubstantiated and one (1) was unfounded. One (1) USBP allegation was substantiated and one (1) was unsubstantiated.
- USBP completed its incident review of the substantiated allegation and did not make recommendations for changes in policies and/or practices to better prevent, detect, and respond to sexual abuse.
- CRCL has reviewed the Report of Investigation for the substantiated USBP allegation and raised the following concerns and noted that they expect to see these items discussed in written recommendations in the incident review report:

➤ (b) (5)  
➤  
➤  
➤  
➤  
➤

- The DHS PREA Standards require CBP to provide its data from the previous calendar year to CRCL upon request no later than June 30 of the following year. (§ 115.187(d)). CBP has provided this data per CRCL's request.
- CRCL does not directly conduct compliance investigations under the DHS PREA Standards. Instead, the DHS Standards provide for audits by individuals outside the agency and outside DHS to assess compliance. The DHS PREA Standards also require coordination between CBP and CRCL on numerous issues relevant to the Standards, including the development of an audit tool. The implementation of the Standards and the audit process, however, ultimately rests with CBP.
- CBP has identified 50 holding facilities (29 OFO and 21 USBP) for the first cycle of PREA audits (by July 6, 2018), which includes the (b) (7)(E), (b) (7)(E), where the allegations originated in FY 2017. As such, CBP's compliance with the DHS PREA Standards, to include the provisions on incident reviews, will be assessed at that time.
- The audit tool that will be used by the third-party auditors to conduct these audits has not yet been finalized. On May 15, 2018, the Commissioner sent a draft of CBP's proposed audit tool to CRCL for feedback. CRCL's comments are due on May 18, 2018. It is possible that CRCL will address the audit tool at this meeting.

## **(2) Tone of Comments to CRCL Draft Recommendations**

- CRCL is seeking to raise a concern following their review of the CBP comments to CRCL draft recommendations. (b) (5)
- As part of the CBP-CRCL process, CRCL provides CBP with their DRAFT recommendation memorandum so that CBP may review and offer comments to both the content of the memorandum as well as the recommendations. At this stage, CBP tries to determine whether

they can support the recommendations, need changes to the recommendations, or would non-concur as written.

- Comments from the multiple reviewer and offices are generally consolidated by PDO and shared with OCC for final review. Some comments are modified slightly to change tone but in keeping with the underlying concern expressed by the operational offices.
- CRCL stated that (b) (5) two recent responses, which are attached for reference: (1) Draft Recommendation on Provision of Meals at the (b) (7)(E) Station (Attachment B); (2) Draft Recommendation on USBP Checkpoints (Attachment C).
- (b) (5) have not been identified; however, CRCL may be concerned (b) (5). However, concerns of the operational offices are provided to CRCL and it is for CRCL adjudication on how to handle the CBP concerns.
- Recently, USBP, OCC, and PDO met with CRCL to discuss concerns with its final recommendations regarding USBP checkpoints. The process went well and resolution was reached on many of the issues. Written comments can be difficult to interpret and discern tone. If CRCL has future concerns, USBP staff welcomes in-person meetings, preferably prior to the issuance of final recommendations, and phone calls to help alleviate tonal issues.
- Once the Final Recommendation is provided, CBP's only recourse is to concur or non-concur with the recommendation. Therefore, the draft recommendation phase of the process is key to providing all concerns to CRCL for consideration.

### **(3) CBP Overdues to CRCL Requests for Information and Short-Form Investigations**

- For over a year, responses to CRCL's Requests for Information and Short Form Investigations have been significantly delayed. PDO and OFO, who holds most of the overdue responses, are aware and working to resolve the delays.
- As part of the process, CRCL will send to CBP a notice of their investigation along with a list of questions or documentation that will assist CRCL in their inquiry. Under the Memorandum of Agreement between CRCL and CBP, CBP has 60 days to respond to a Short Form and 180 days to respond to a Referred Investigation.
- The notice of investigation is received by the JIC, and assigned to OFO, USBP, or OPR liaisons, depending on the case. The liaison then works with the field to obtain the responses and sends them back to CRCL. CRCL then reviews the information provided and will either close the complaint or begin the recommendation process.
- There is periodic movement on the responses and, at this time, CBP has responded to 40 since tracking the overdues last year. USBP and OPR have seven (7) combined overdue, as of May 11, 2018, and those are being followed up.
- OFO is currently reconciling their overdue list with PDO. Cases assigned to OFO after they have been received by the JIC and after review by OPR will be sent directly to the Director of Field Operations at each field office to obtain responses to the CRCL Requests for Information and Short Form Investigations. Previously, the method to obtain the information for the CRCL requests was sent to the LER supervisor was responsible for assigning the requests to their corresponding field offices.
- In the case of overdue responses at OFO, the LER personnel at that location closed the complaint, sometimes indicating that the case was unsubstantiated. However, CRCL was not provided with the responses to their questions so that they can conduct their own independent

review of the allegation. In addition, CRCL focuses on policy, training and procedures while LER focuses on possible employee misconduct.

- PDO continues to collaborate with OFO to resolve the backlog. Efforts include provision of a weekly status report, follow-up with the field to obtain responses and, while under review at OCC, preparing a fact sheet to issue to the field personnel highlighting the importance of these responses to CRCL.

#### **(4) Additional Topics Not Yet Identified**

- As with the meetings between the Commissioner and the CRCL Officer, PDO solicited topics for discussion in order to provide relevant background and context for discussion. However, CRCL advised that they will not follow a similar process for securing topics from all CRCL divisions in advance of this meeting.
- As such, the content of the briefing memo is limited to those items provided by CRCL in advance of the meeting. CBP anticipates that topics may be raised for which prior notice was not provided.
- USBP recommends that leadership suggest a formal agenda with topics provided by both organizations to improve productivity and prepare leadership to have meaningful discussions and feedback.
- PDO is prepared to support these meetings as requested by the CBP leadership including: (1) providing briefing memos (as topics are provided to CBP, with the understanding that other topics may be raised); (2) providing no briefing memos (entirely informal meeting); or (3) requesting that new topics are held to the next meeting so that the background and status can be researched prior to the discussion.

**PRESS:** Closed

**CBP/OPA Services Required:** Not Applicable

(b) (7)(E)

#### **PARTICIPANTS:**

##### CBP

Todd C. Owen, Executive Assistant Commissioner, Office of Field Operations  
Carla L. Provost, Chief, United States Border Patrol (*Acting*)  
Rebekah Salazar, Executive Director, Privacy and Diversity Office

##### Non-CBP

(b) (6) DHS Deputy Officer for CRCL

**Staff Responsible for Briefing Memo:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Private meeting

**Start:** Fri 5/4/2018 12:00 PM

**End:** Fri 5/4/2018 1:00 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

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**Subject:** Prosecution Referrals - Follow Up  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 5/22/2018 3:30 PM  
**End:** Tue 5/22/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b)(6);(b)(7)(C) HUDSON, RICHARD M; PETERLIN,  
MEGHANN K; PROVOST, CARLA (USBP) (b) (6), (b) (7)(C) LUCK,  
SCOTT A (USBP); VITIELLO, RONALD D (USBP); FLANAGAN, PATRICK S

**(b) (6), (b) (7)(C)**

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**Subject:** Quals  
**Location:** ATC  
  
**Start:** Fri 5/11/2018 7:00 AM  
**End:** Fri 5/11/2018 3:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)  
  
**Categories:** Must Attend

(b) (6), (b) (7)(C)

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**Subject:** (b) (6), (b) (7)(C) send-off  
**Location:** Conf Room (b)  
**Start:** Thu 5/31/2018 1:00 PM  
**End:** Thu 5/31/2018 3:00 PM  
**Recurrence:** (none)  
**Organizer:** PROVOST, CARLA (USBP)



(b) (6), (b) (7)(C)

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**Subject:** RESERVED  
**Location:** Out of Office  
  
**Start:** Mon 5/21/2018 4:00 PM  
**End:** Mon 5/21/2018 5:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** PROVOST, CARLA (USBP)  
  
**Categories:** Important

**(b) (6), (b) (7)(C)**

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**Subject:** Reserved

**Start:** Fri 5/4/2018 5:00 PM  
**End:** Fri 5/4/2018 6:00 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

**Categories:** Leave

**Importance:** Low

(b) (6), (b) (7)(C)

**Subject:** RGV/ELC Tour Minutes and Get backs

**Location:** USBP Conf RM (b)

**Start:** Fri 5/4/2018 8:00 AM

**End:** Fri 5/4/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C; (b)(6);(b)(7)(C) HASTINGS, BRIAN S; (b)(6);(b)(7)(C) SINGLETON, RUYNARD R; HOOVER, CRINLEY S; (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C)

**Resources:** USBP CONFERENCE ROOM (b)

**All please see attached notes from B1's recent trips to RGV and ELC. There will be an 0830 to discuss needs and operations at both sectors, thank you!**

**V/R,**

(b) (6), (b) (7)(C)

**Minutes from El Centro Sector Tour.**

(b) (7)(E)

(b) (6), (b) (7)(C), (b) (7)(E)



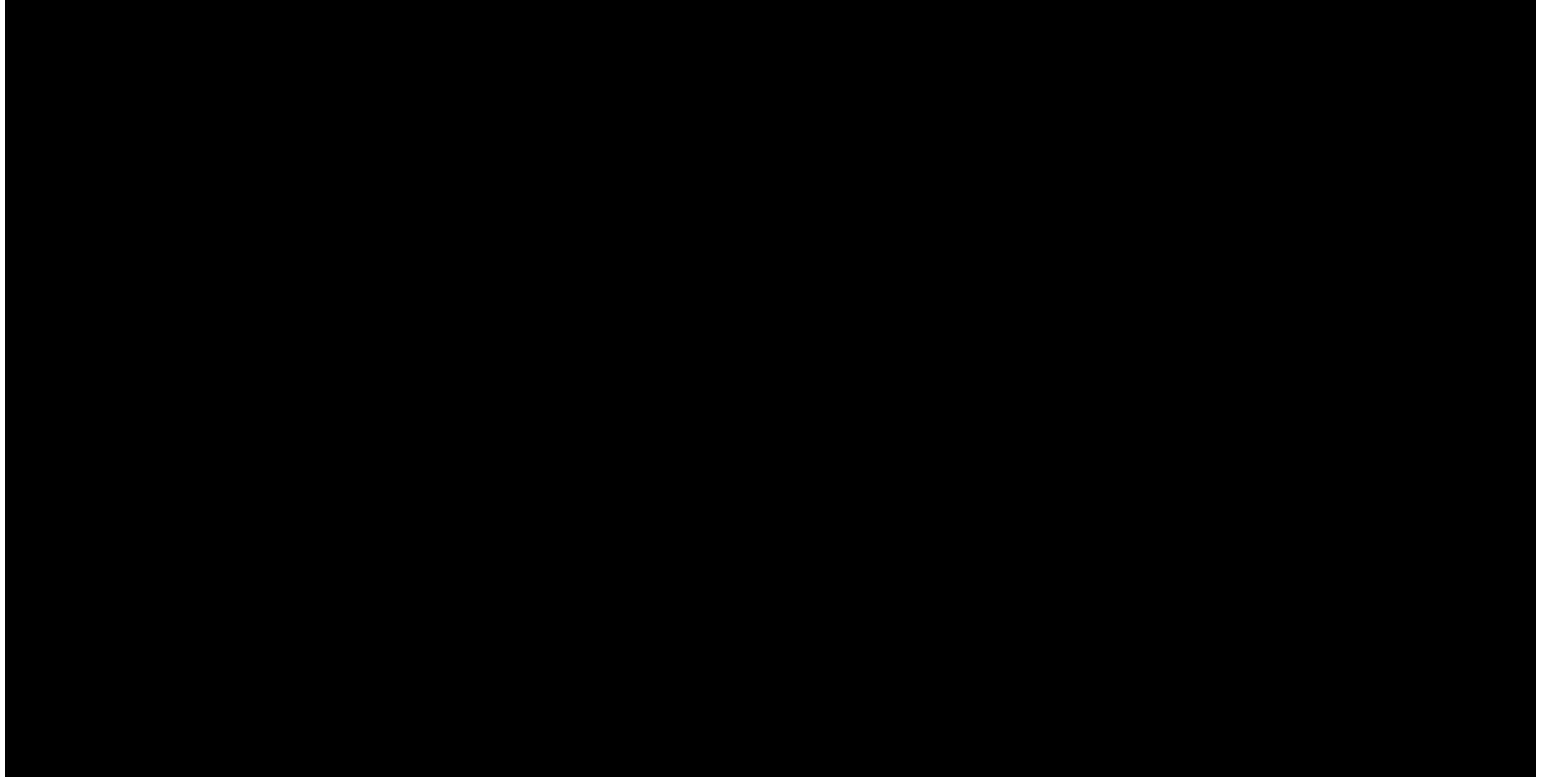
(b) (6), (b) (7)(C), (b) (7)(E)



(b) (6), (b) (7)(C), (b) (7)(E)



(b) (6), (b) (7)(C), (b) (7)(E)



(b) (7)(E)



(b) (6), (b) (7)(C), (b) (7)(E)

(b) (6), (b) (7)(C)

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**Subject:** S2 SWB Call  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Thu 5/31/2018 5:00 PM  
**End:** Thu 5/31/2018 5:30 PM  
**Show Time As:** Tentative  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** HASTINGS, BRIAN S; PROVOST, CARLA (USBP); HOWE, RANDY J; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b)(6);(b)(7)(C) PETERLIN, MEGHANN  
K; (b)(6);(b)(7)(C) WAGNER, JOHN P

Sorry for the short turn, please come to Commissioner's small conference room as soon as possible.

Thank you,

(b) (6), (b) (7)(C)

---

**Subject:** Southwest Border Capacity Telecon  
**Location:** Telecon: (b) (7)(E) / Pin: (b) (7)(E) Small Conference Room

**Start:** Fri 5/25/2018 9:15 AM  
**End:** Fri 5/25/2018 9:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b)(6);(b)(7)(C)  
HUDSON, RICHARD M; HASTINGS,  
BRIAN S; HOWE, RANDY J; (b)(6);(b)(7)(C) FLANAGAN, PATRICK S; (b)(6);(b)(7)(C)  
PETERLIN,  
MEGHANN K; (b)(6);(b)(7)(C) PROVOST, CARLA (USBP);  
(b) (6), (b) (7)(C)

**Optional Attendees:** HOFFMAN, TODD A

**Telecon:**  
**Phone:** (b) (7)(E)  
**Pin:** (b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** Southwest Border Capacity Update  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 5/30/2018 3:00 PM  
**End:** Wed 5/30/2018 3:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** HASTINGS, BRIAN S; PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)  
HOWE, RANDY J; OWEN, TODD (b) (6), (b) (7)(C)  
FLANAGAN, PATRICK S; (b)(6);(b)(7)(C) MEGHANN K PETERLIN  
(b)(6);(b)(7)(C)

The Commissioner will be speaking with S2 at 4pm regarding Capacity Issues on the Southwest Border, he has requested an update prior to that call.

(b) (6), (b) (7)(C)

**Subject:** SPAD 2nd Quarter FY18 C1 & B1 Priorities Brief  
**Location:** USBP Conf RM (b) (6), (b) (7)(C)  
**Start:** Tue 5/22/2018 12:00 PM  
**End:** Tue 5/22/2018 1:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Meeting organizer  
**Organizer:** PROVOST, CARLA (USBP)  
**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C) HOOVER, CRINLEY S (b) (6);(b) (7)(C) (b) (6), (b) (7)(C)  
**Optional Attendees:** SINGLETON, RUYNARD R; HASTINGS, BRIAN S; (b) (6);(b) (7)(C) BOATRIGHT, ROBERT L; (b) (6);(b) (7)(C) (b) (6), (b) (7)(C) HUDSON, RICHARD M; (b) (6);(b) (7)(C)  
**Resources:** USBP CONFERENCE ROOM (b) (6), (b) (7)(C)

**This meeting has been rescheduled due to a scheduling conflict with briefings at the Commissioner's Office.**

**"UPDATE: Directorate Chiefs, all Deputies are welcome and encouraged to attend".**

**Chiefs, XD's, DXD's please see below request from SPAD management**

### **2<sup>nd</sup> Quarter FY18 C1 & B1 Priorities Brief**

**What:** FY18—2<sup>nd</sup> Quarter Priorities Update

**Who:** B1, B2, all 4 Directorate Chiefs (or their deputy if they cannot attend), Director (b) (6), (b) (7)(C) Deputy Director (b) (6), (b) (7)(C) and myself. (Then, about 20 other Priority SMEs, who I can forward the calendar invite to at a later date).

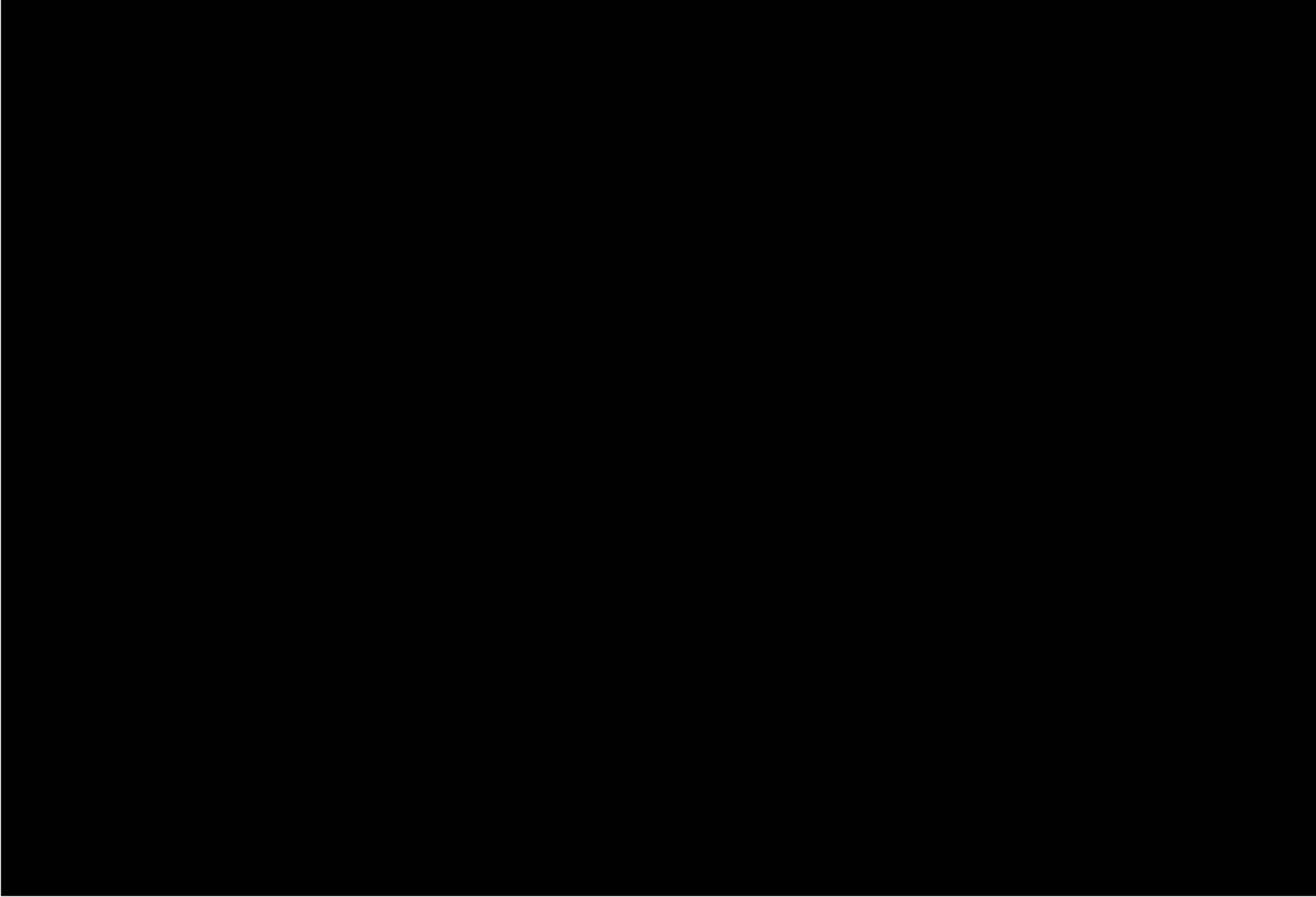
**Venue:** Conference Room (b) (6), (b) (7)(C) (need space for around 35 people)

**Length of meeting:** 1 hour

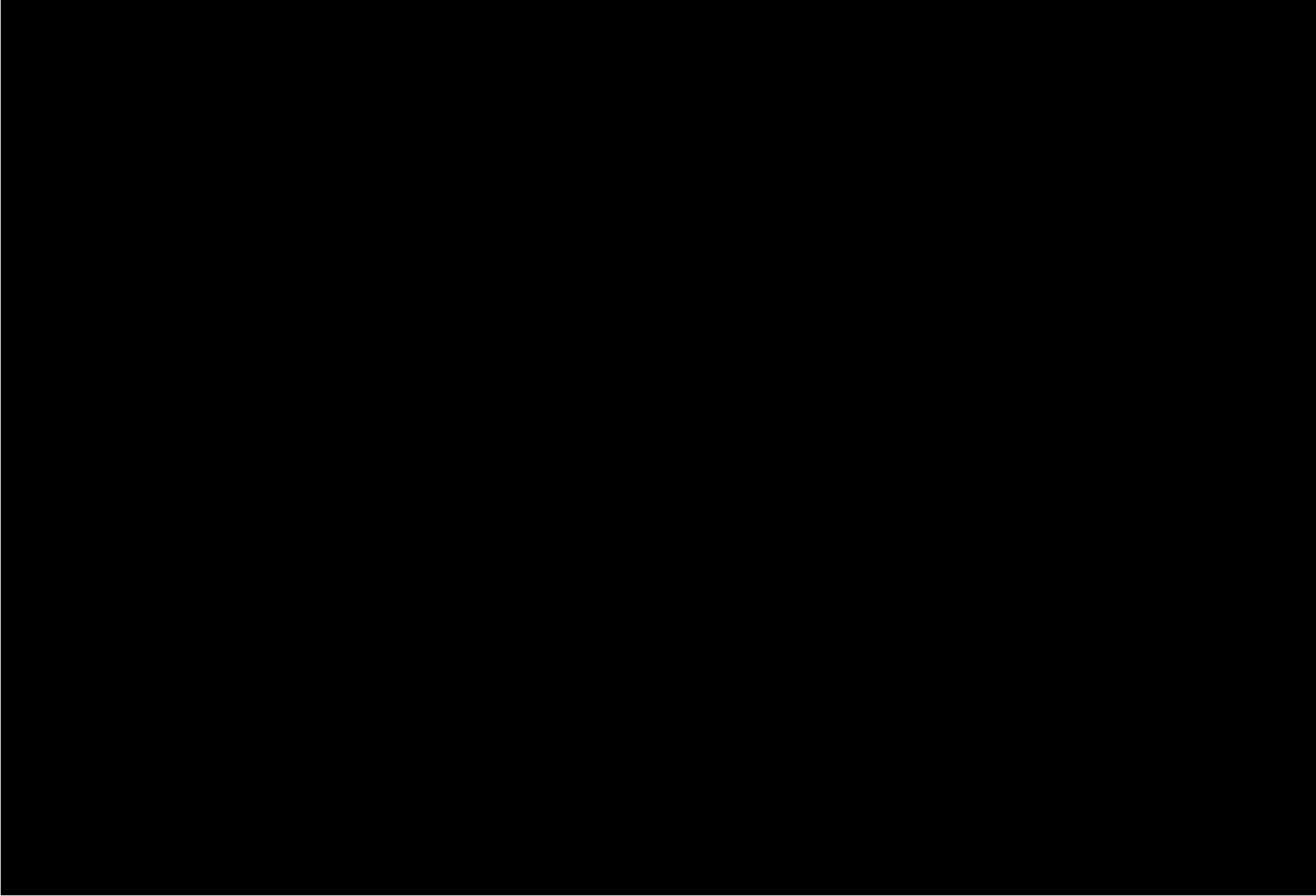
**Read aheads:** Will not be available until a few days prior to the brief.

POC: (b) (6), (b) (7)(C)

(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)

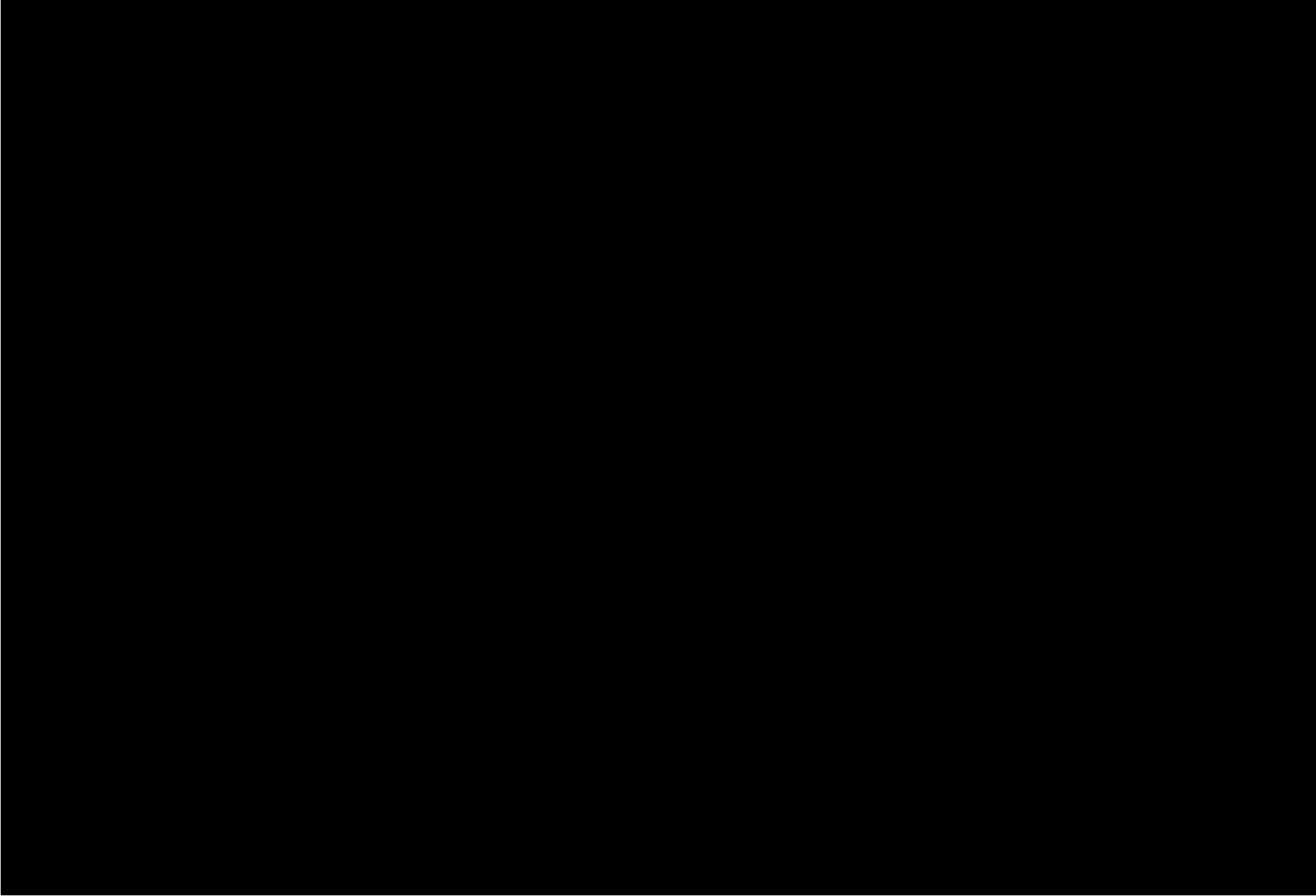


(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)

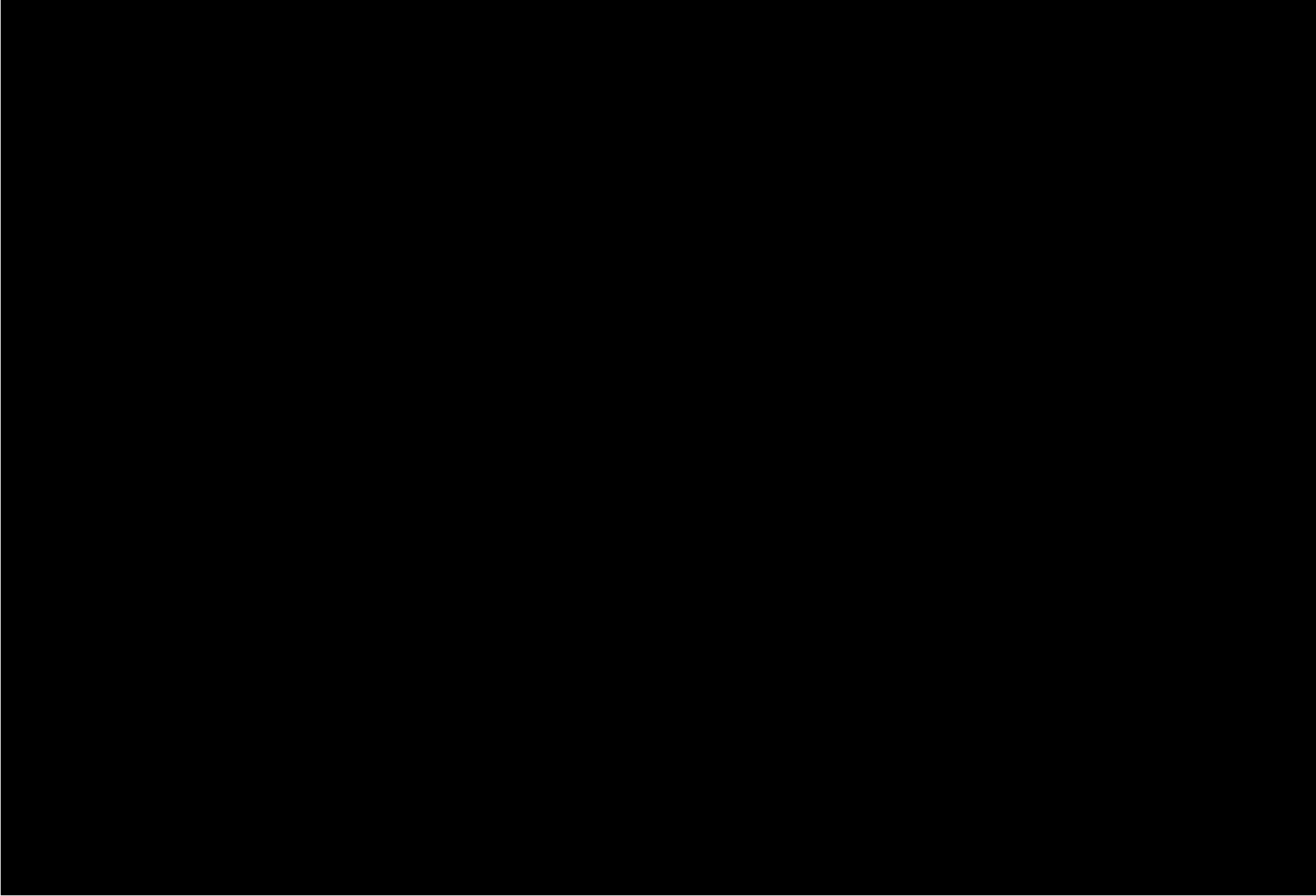




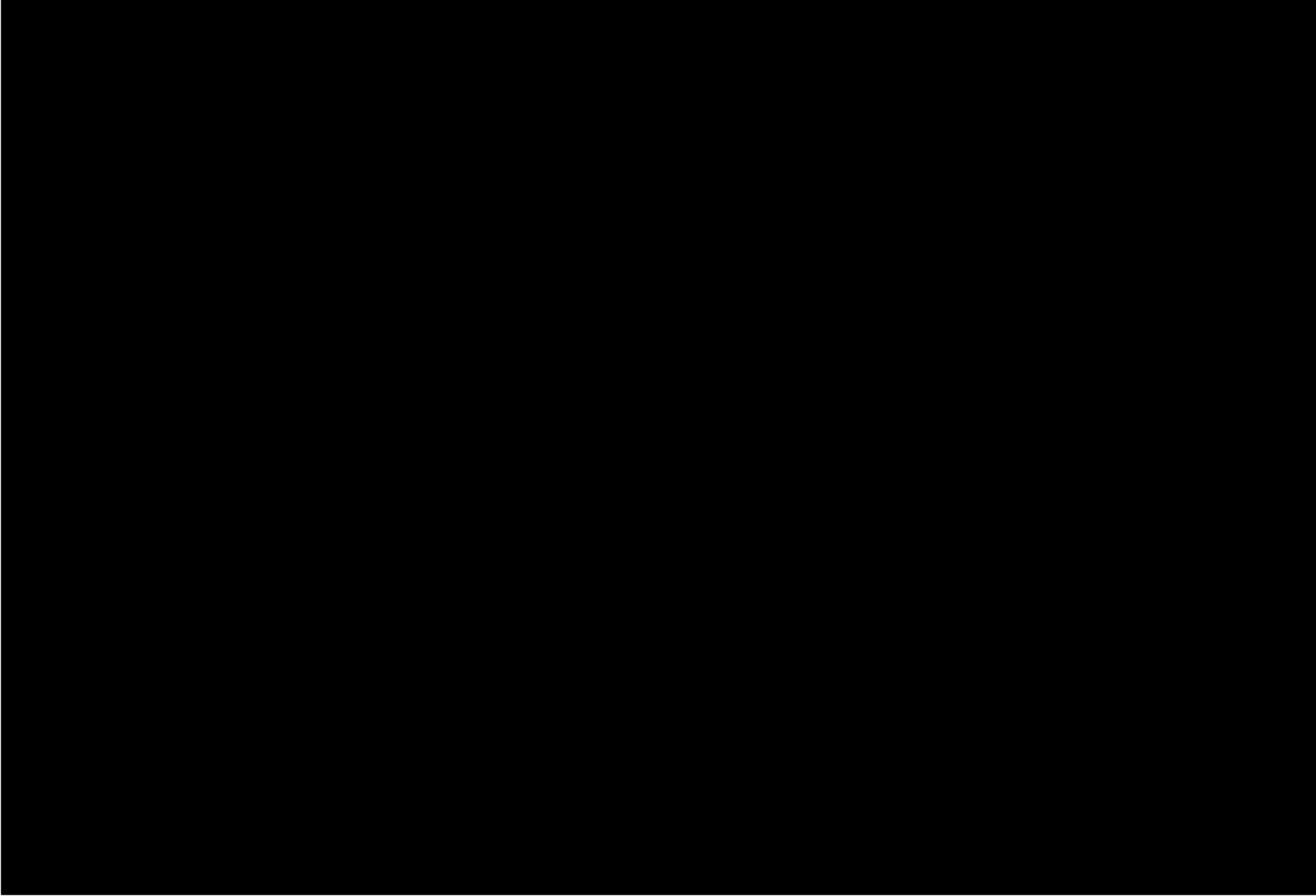
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



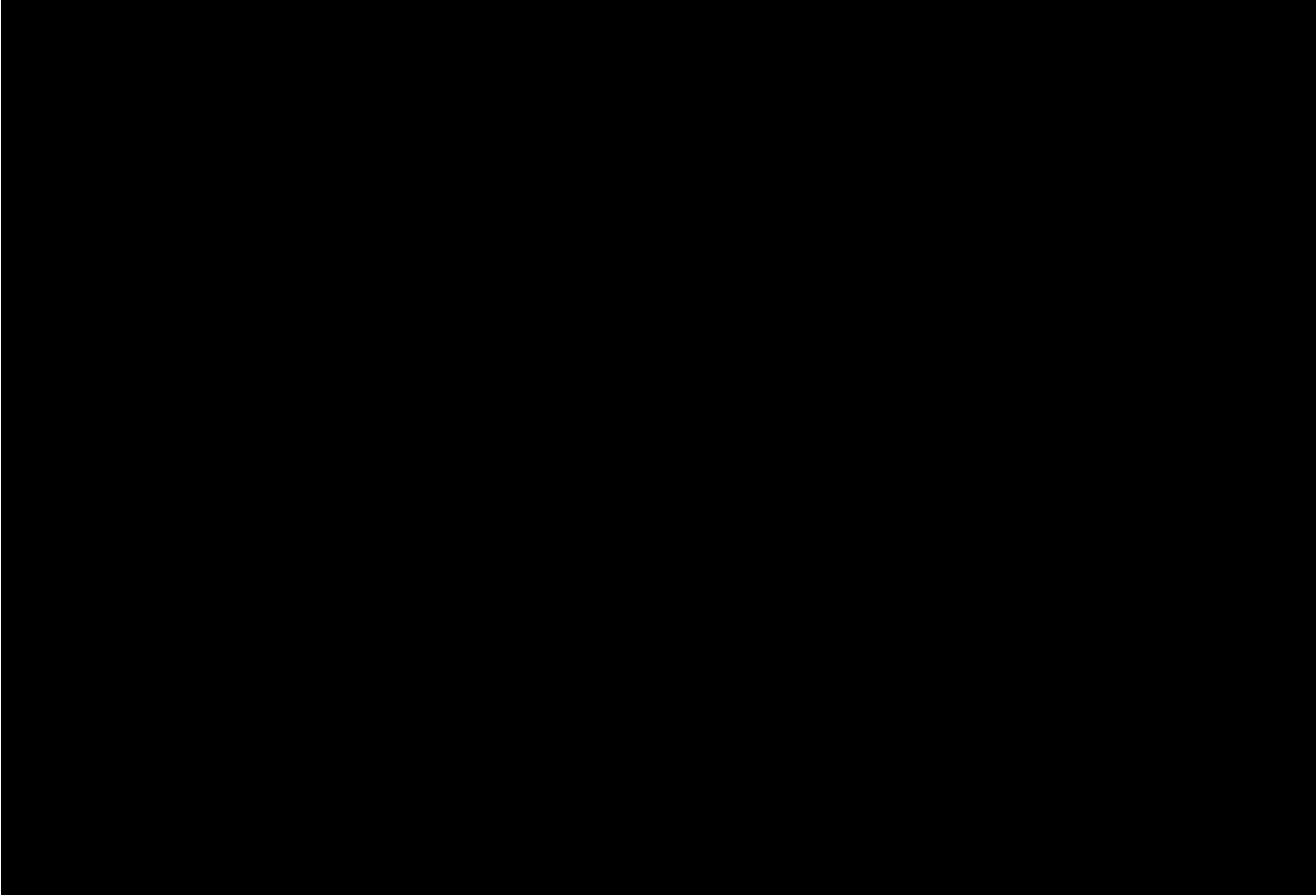
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



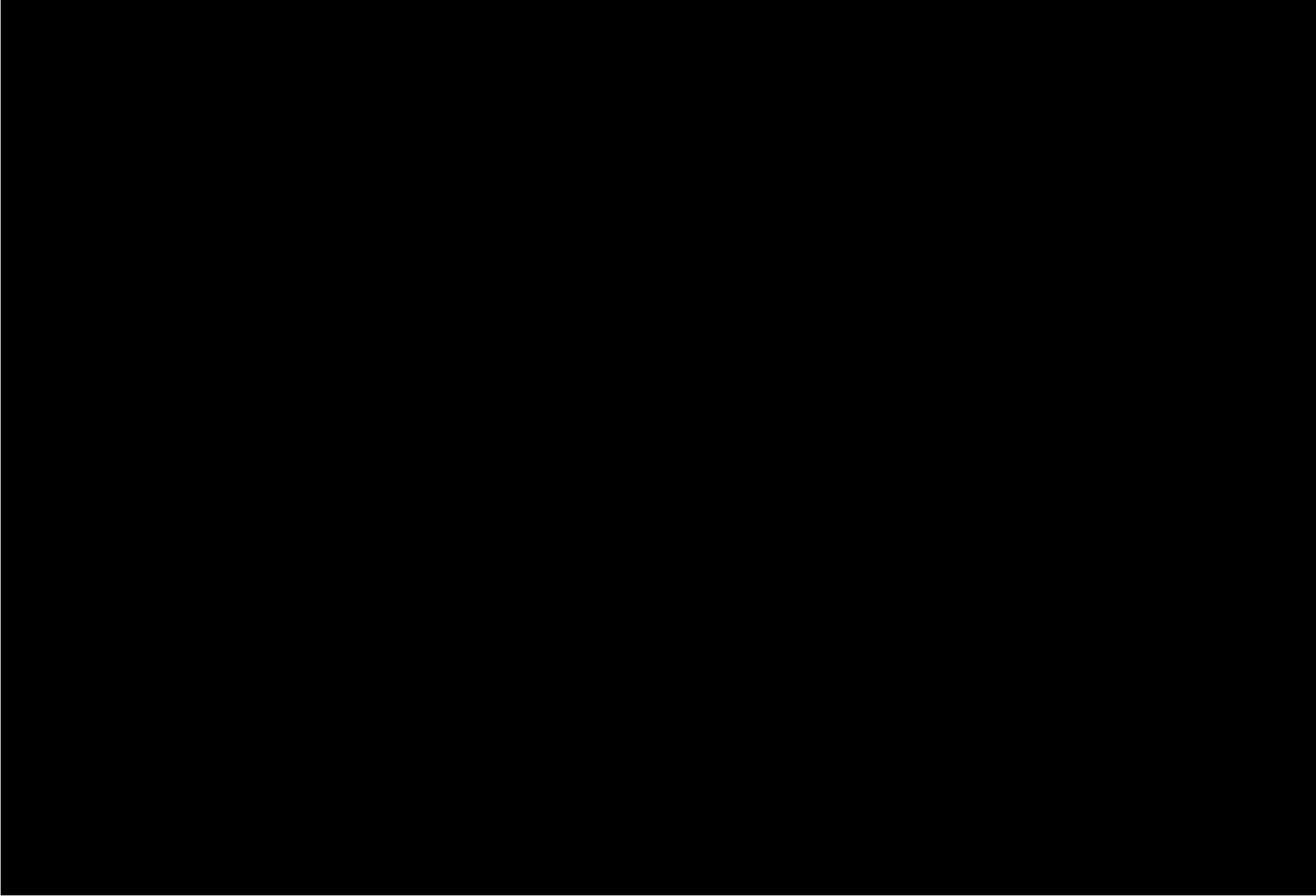
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



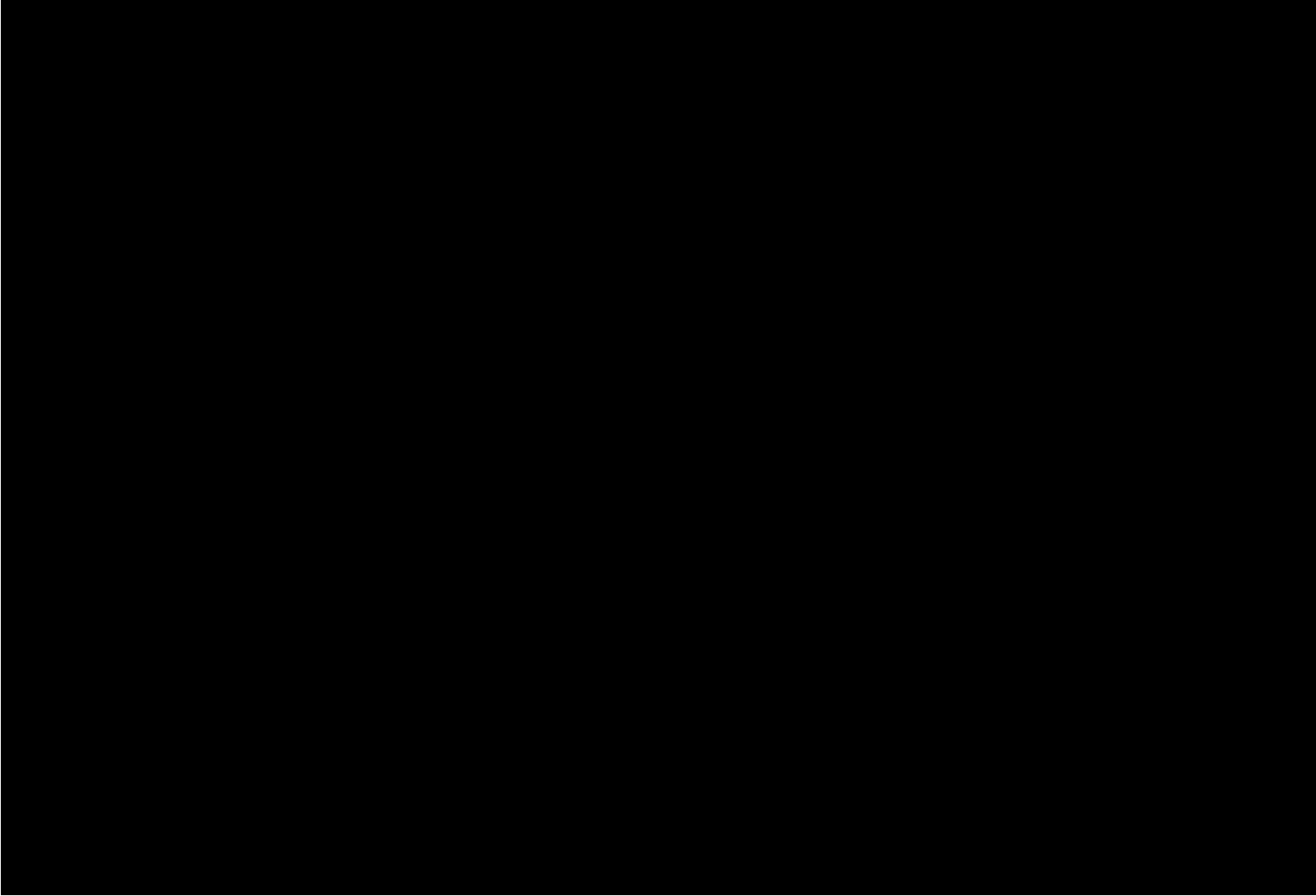
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



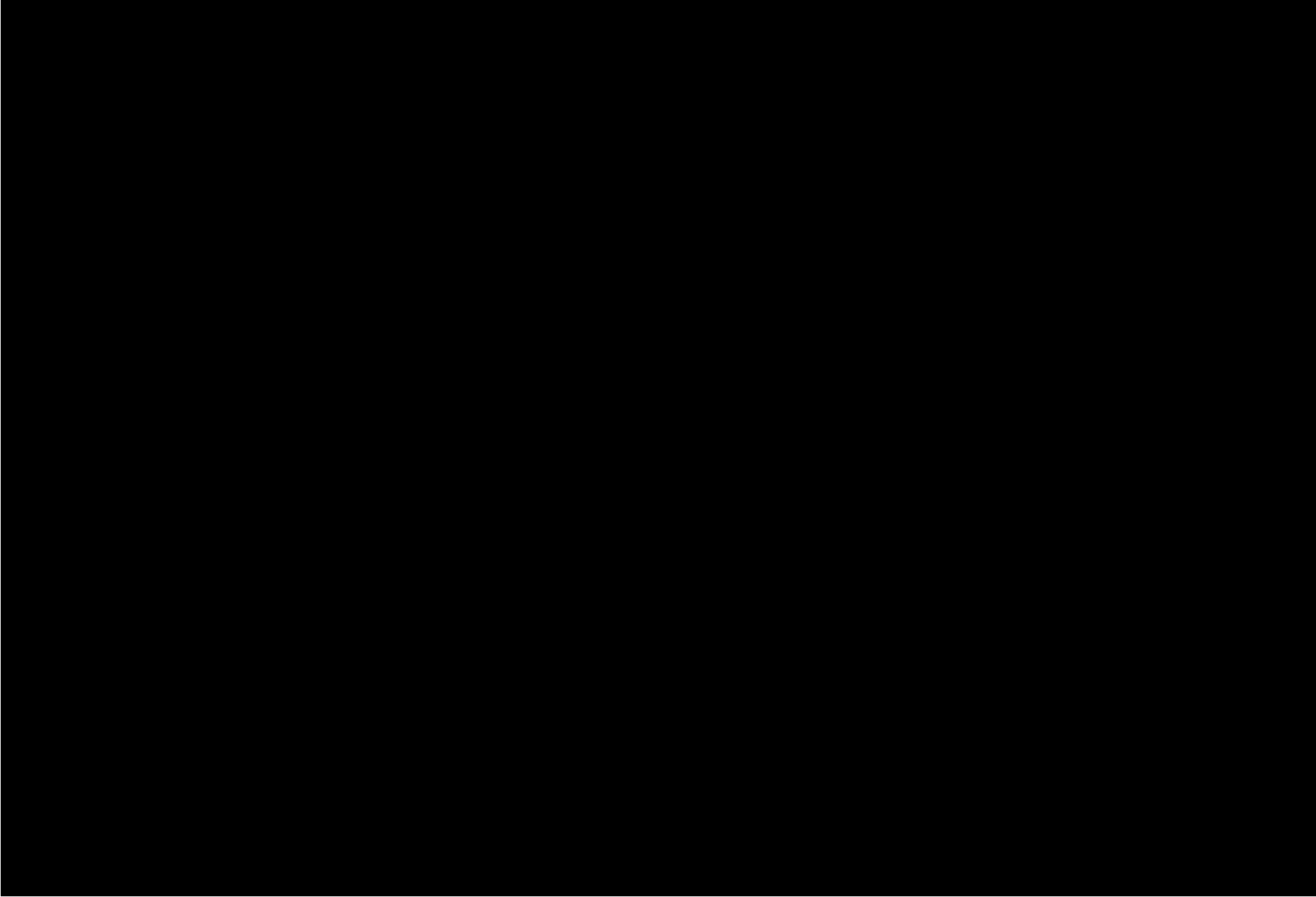
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



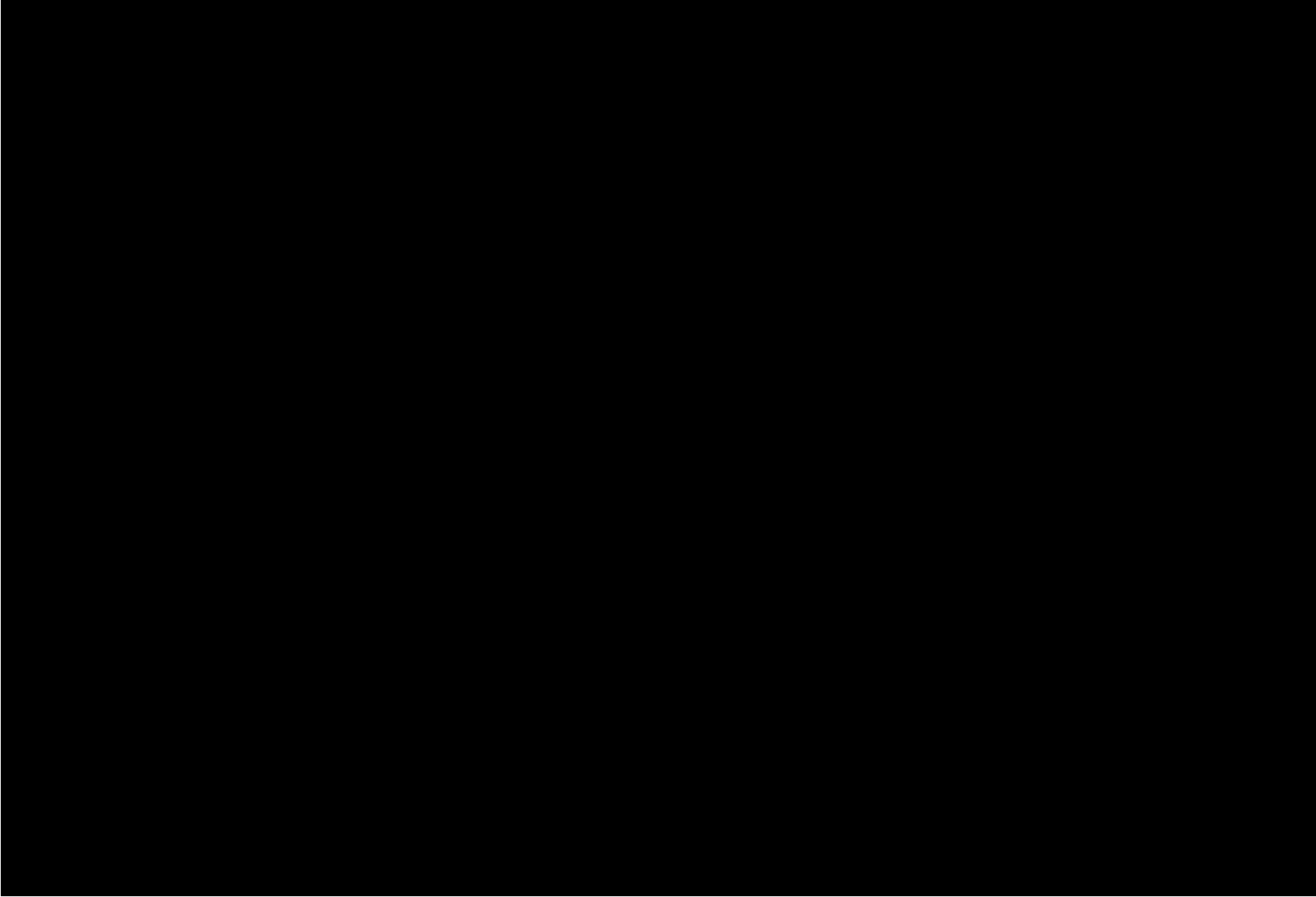
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)

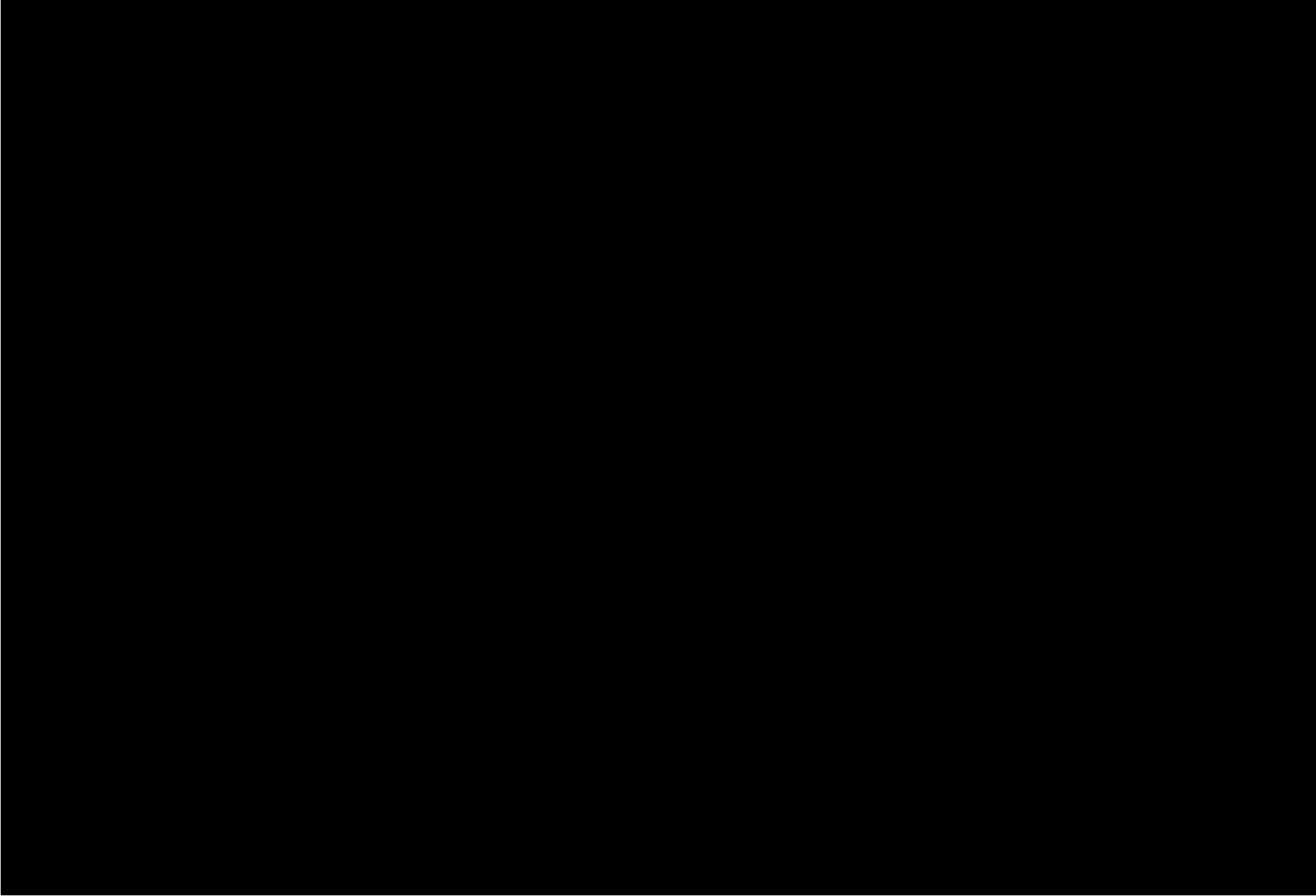


(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)

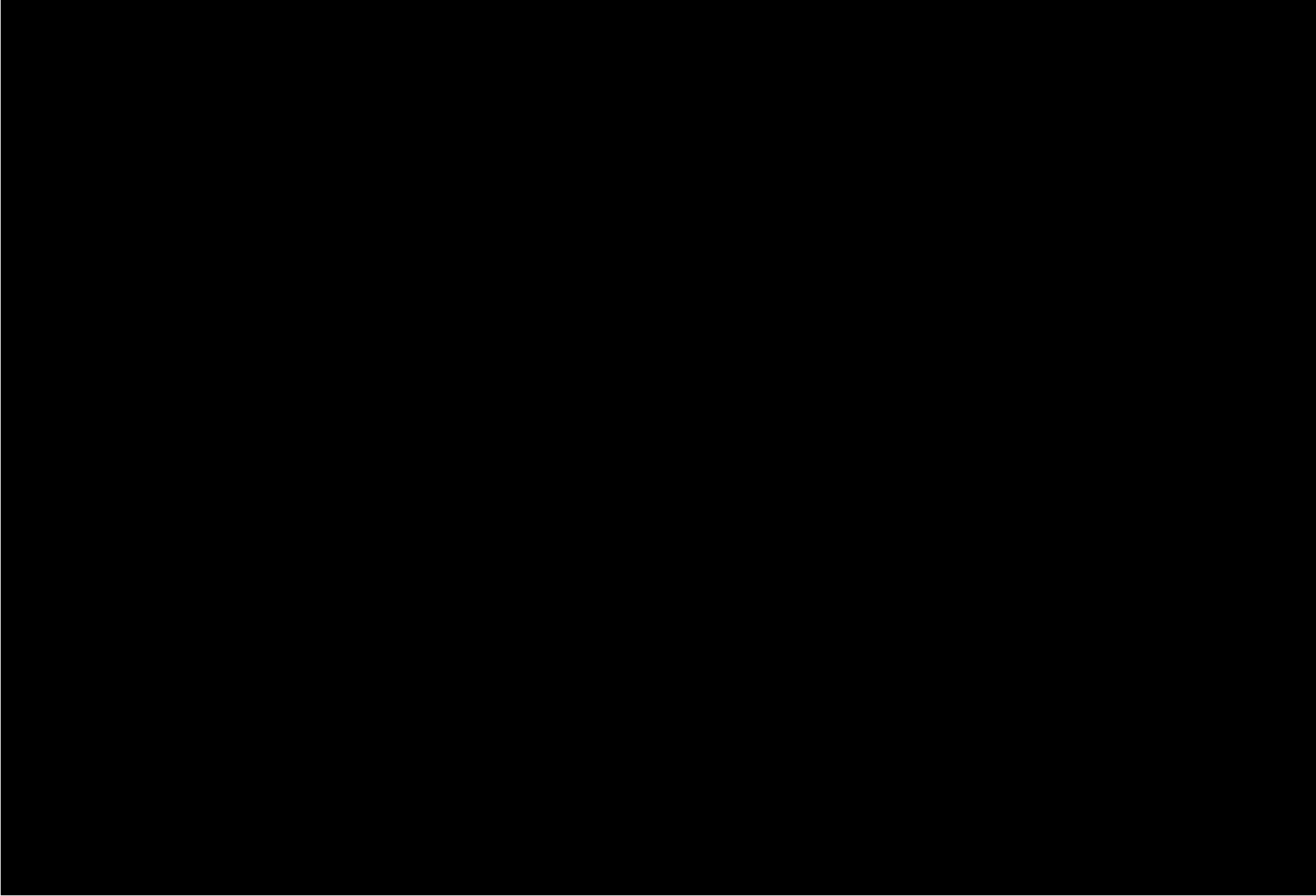




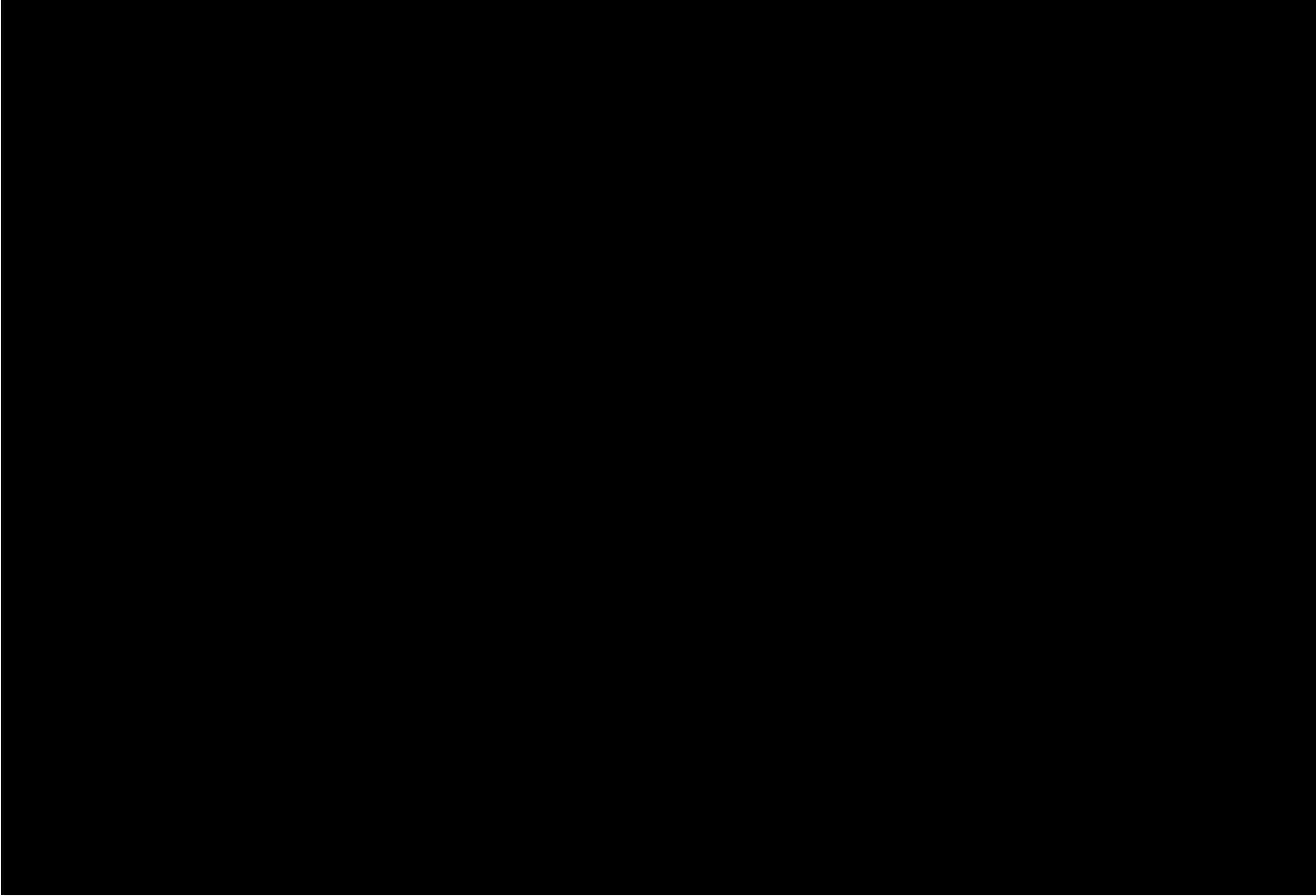
(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



(b) (6), (b) (7)(C)

**Subject:** SPAD 2nd Quarter FY18 (b) (7)(E) Brief  
**Location:** USBP CONFERENCE ROOM

**Start:** Tue 6/5/2018 12:00 PM  
**End:** Tue 6/5/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C) HOOVER, CRINLEY S; (b) (6); (b) (7)(C) HASTINGS, BRIAN S; (b) (6); (b) (7)(C) SINGLETON, RUYNARD R; (b) (6); (b) (7)(C)

**Optional Attendees:**

(b) (6), (b) (7)(C)

**Resources:** USBP CONFERENCE ROOM

Good morning, this meeting has been rescheduled for June 5, 2018 at Noon.

-Thank you!  
ASC (b) (6), (b) (7)(C)

**2<sup>nd</sup> Quarter FY18** (b) (7)(E) **Brief**

**What:** FY18—2<sup>nd</sup> Quarter (b) (7)(E) Update

**Who:** B1, B2, all 4 Directorate Chiefs (or their deputy if they cannot attend), Director (b) (6), (b) (7)(C) Deputy Director (b) (6), (b) (7)(C) and myself. (Then, about 10 other (b) (7)(E) SMEs, who we will forward the calendar invite to at a later date).

**Venue:** Conference Room (b) (6) (need space for around 25 people)

**Length of meeting:** 1 hour

**Read aheads:** Will not be available until a few days prior to the brief.

**POC:** (b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

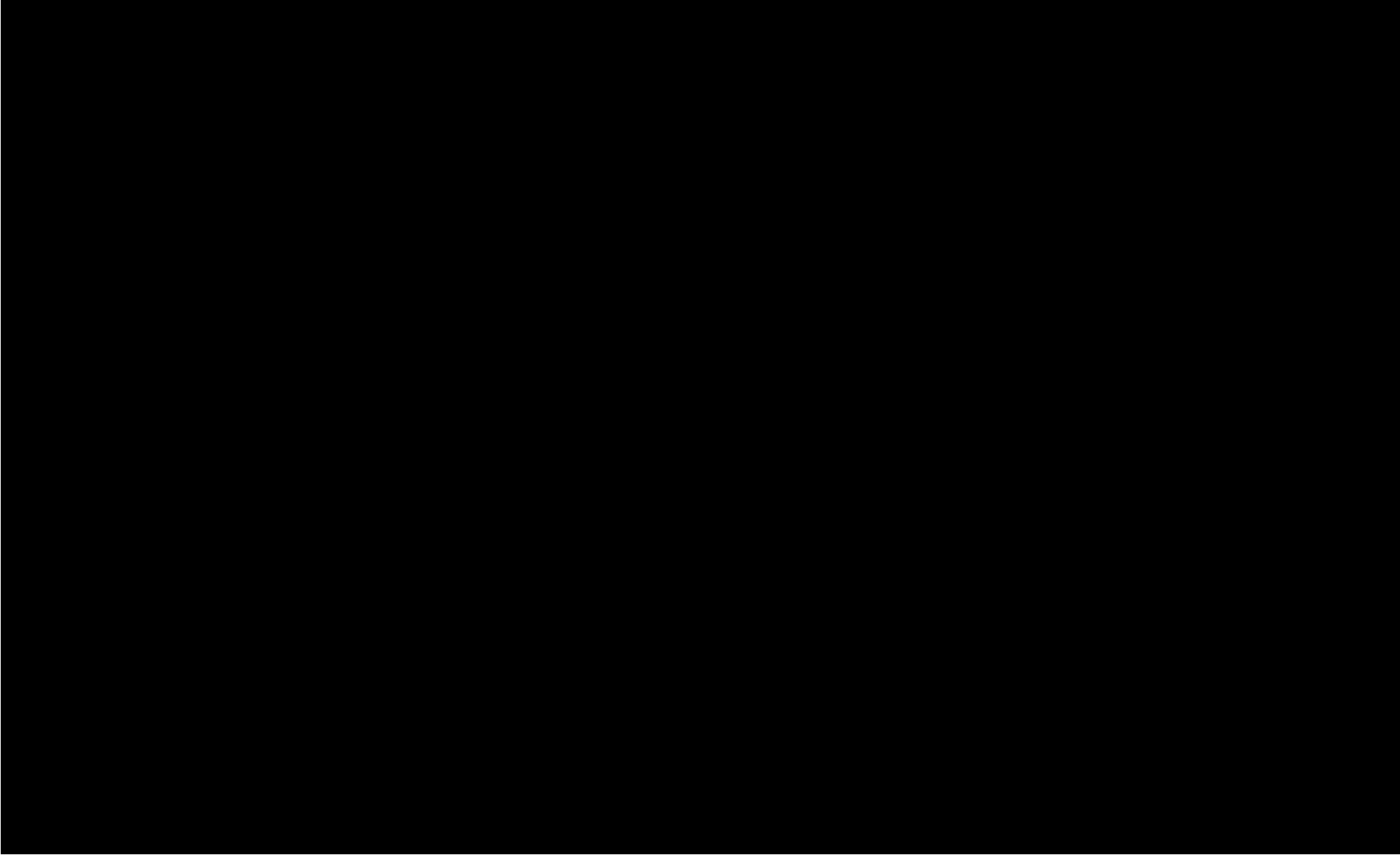
(b) (5), (b) (7)(E)

(b) (5)

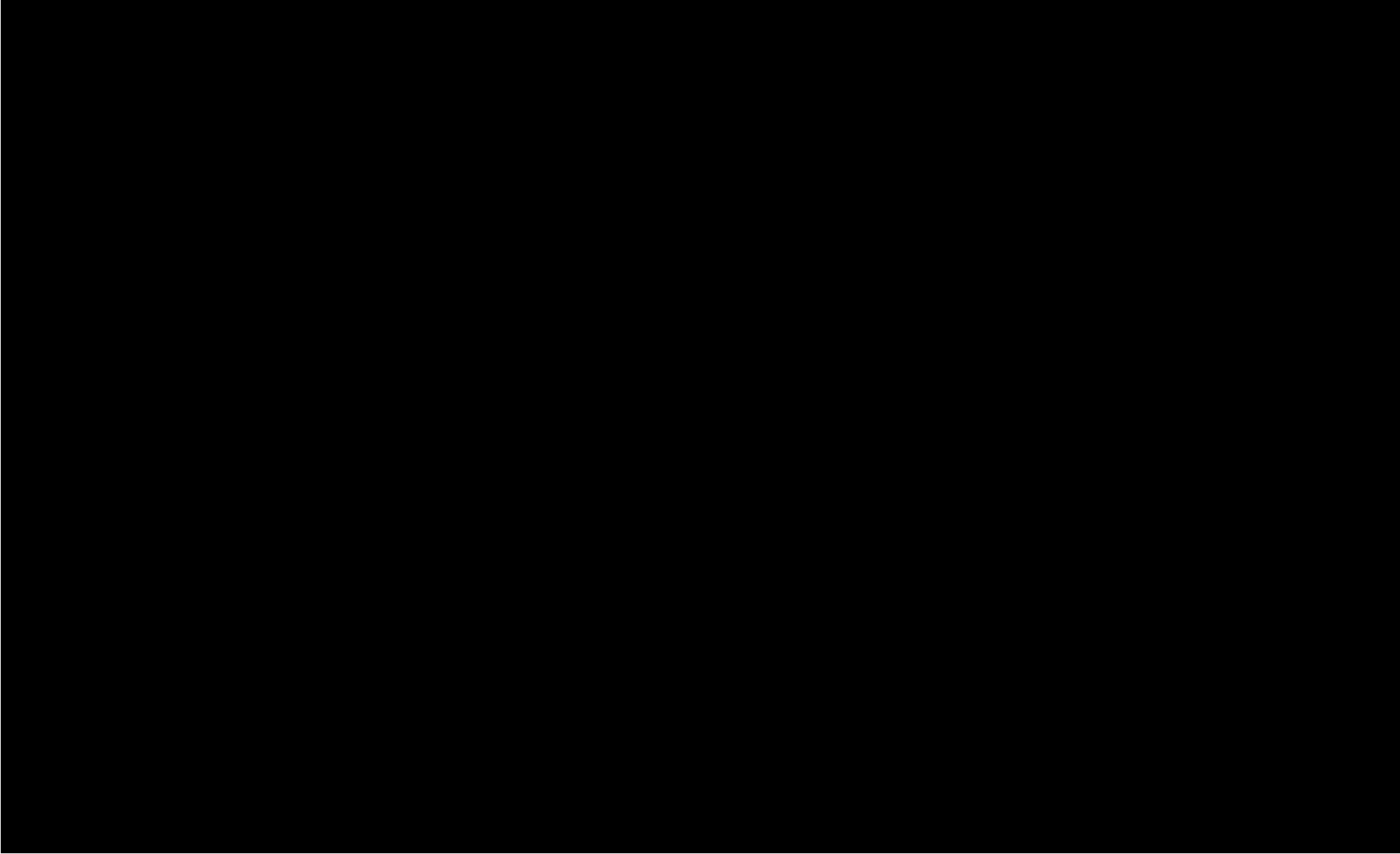
(b) (5)



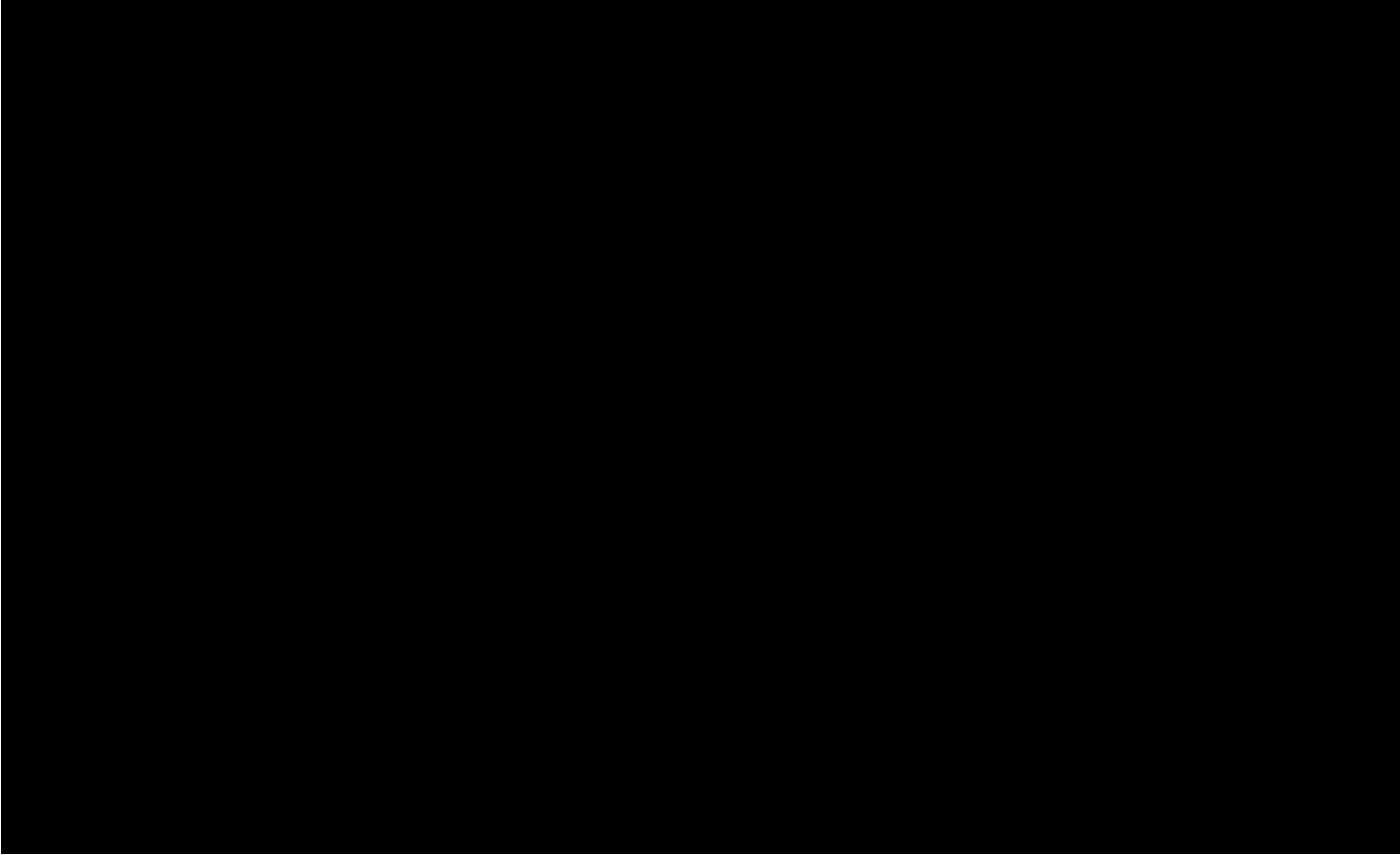
(b) (5), (b) (7)(E)



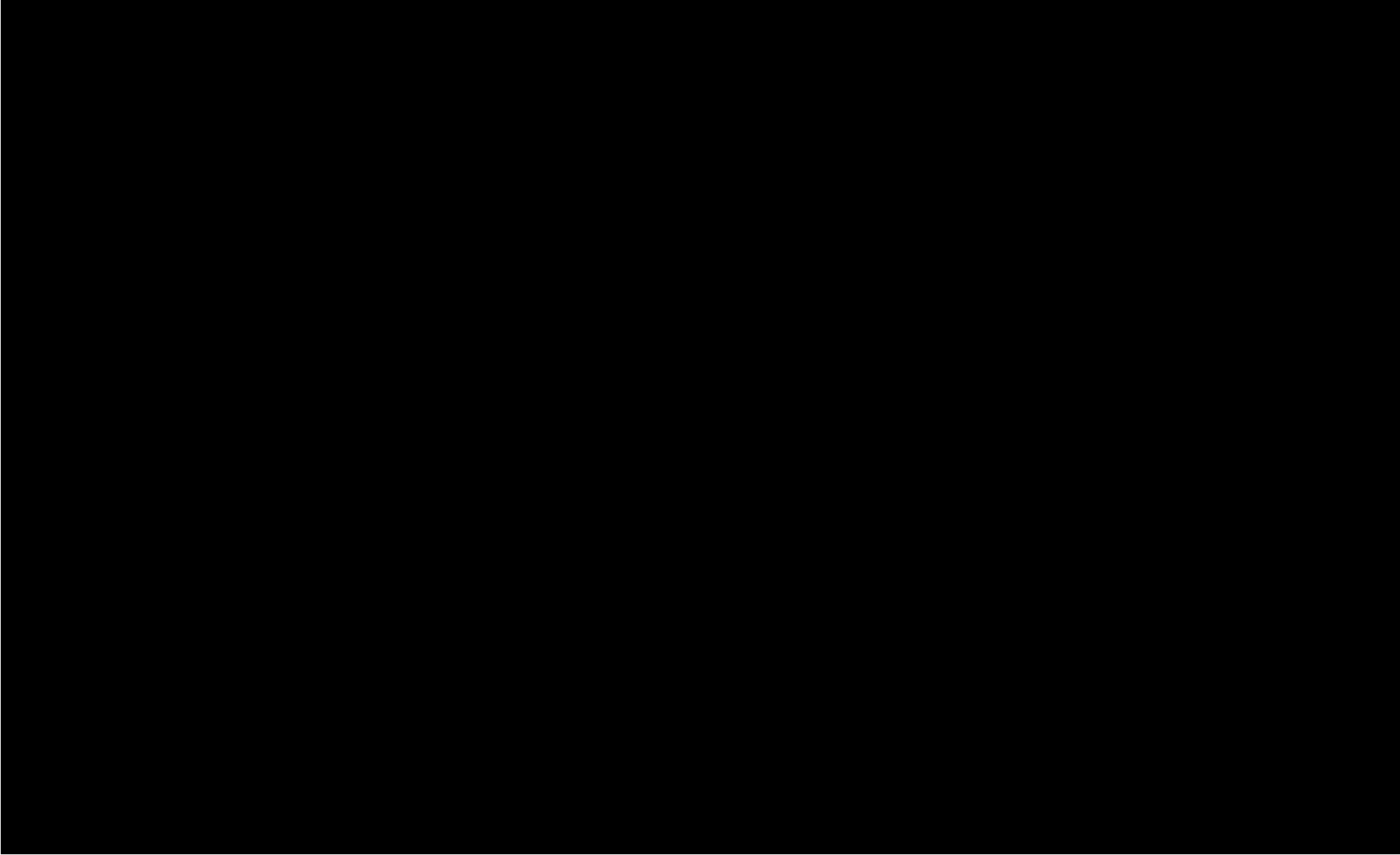
(b) (5), (b) (7)(E)



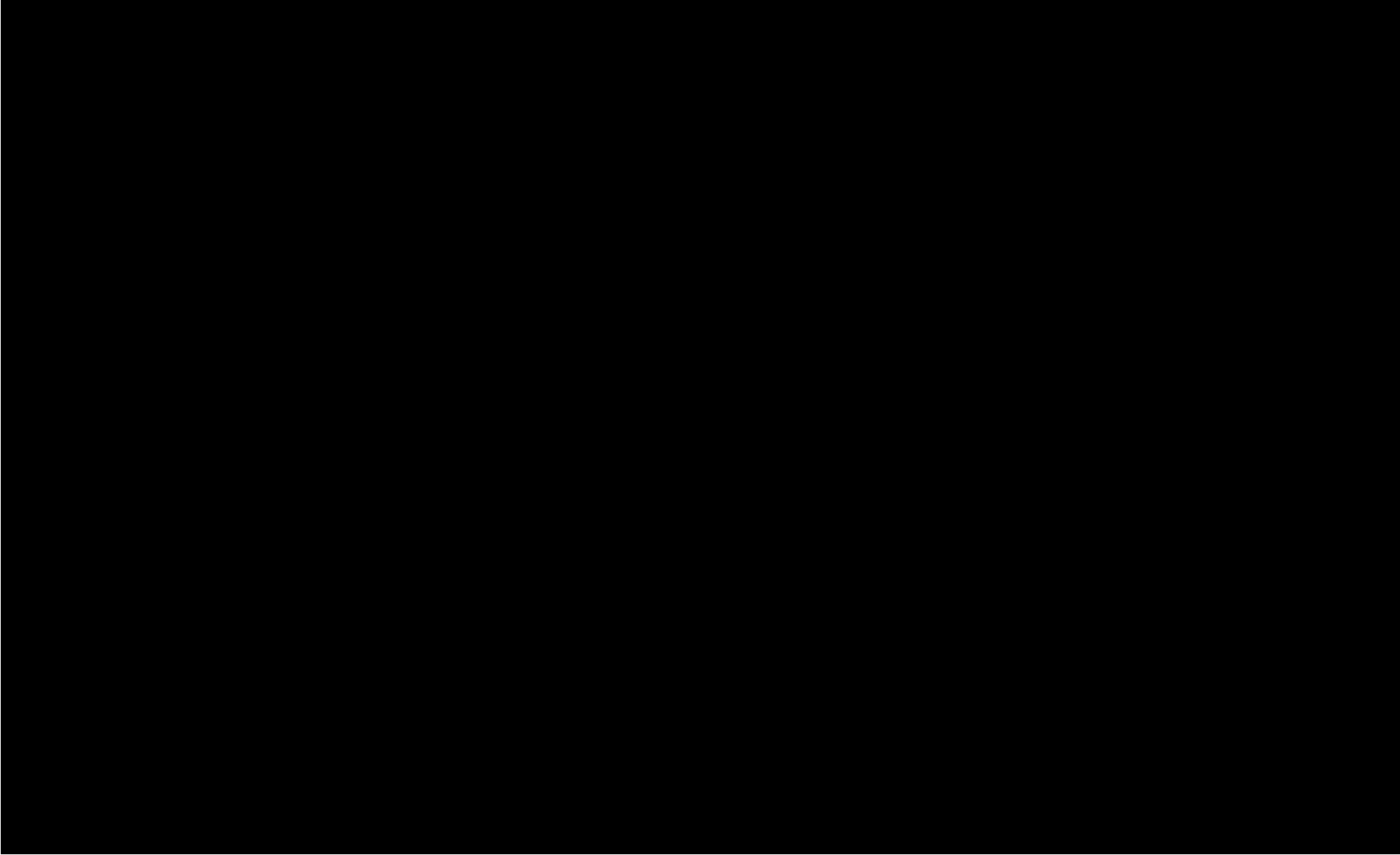
(b) (5), (b) (7)(E)



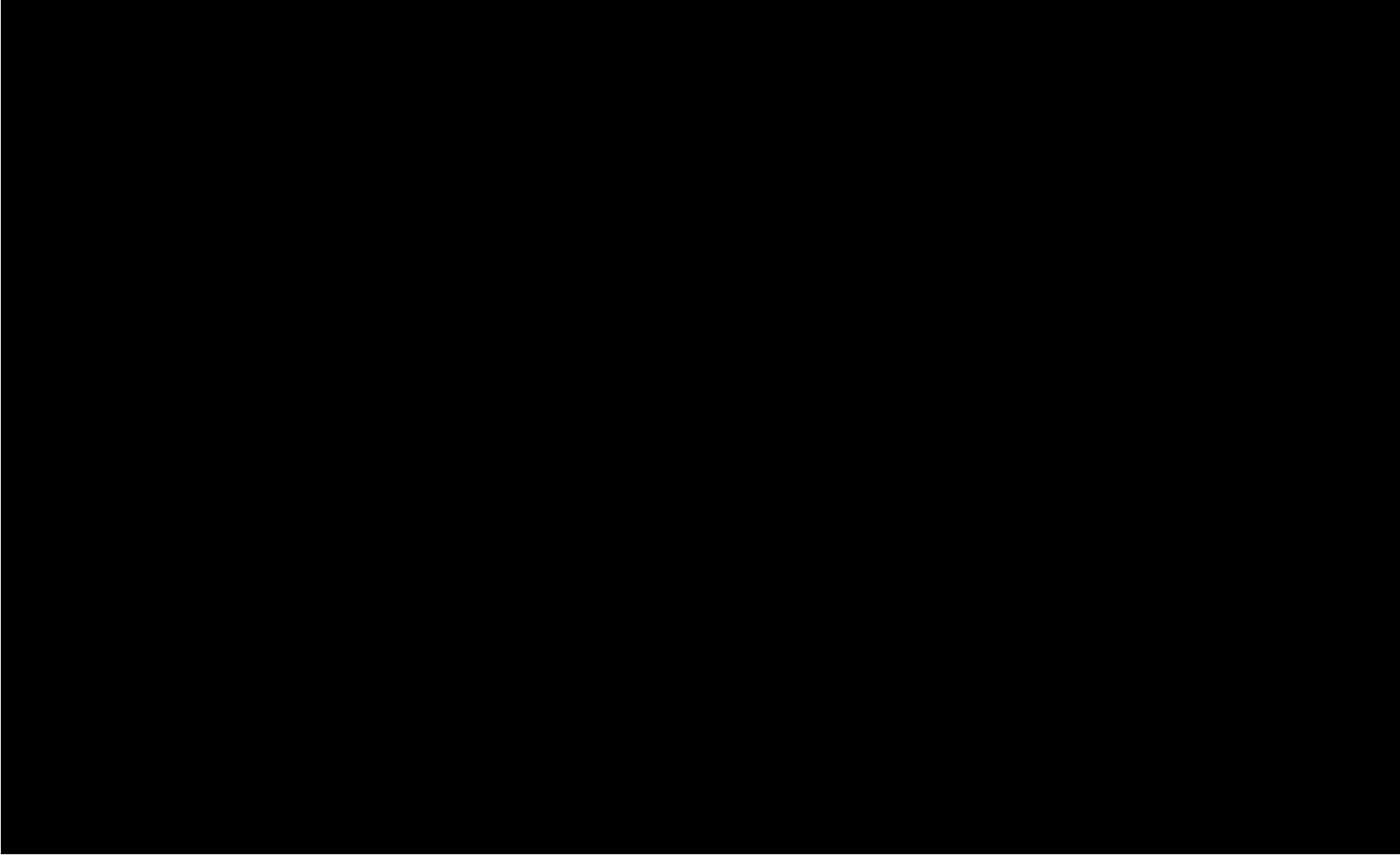
(b) (5), (b) (7)(E)



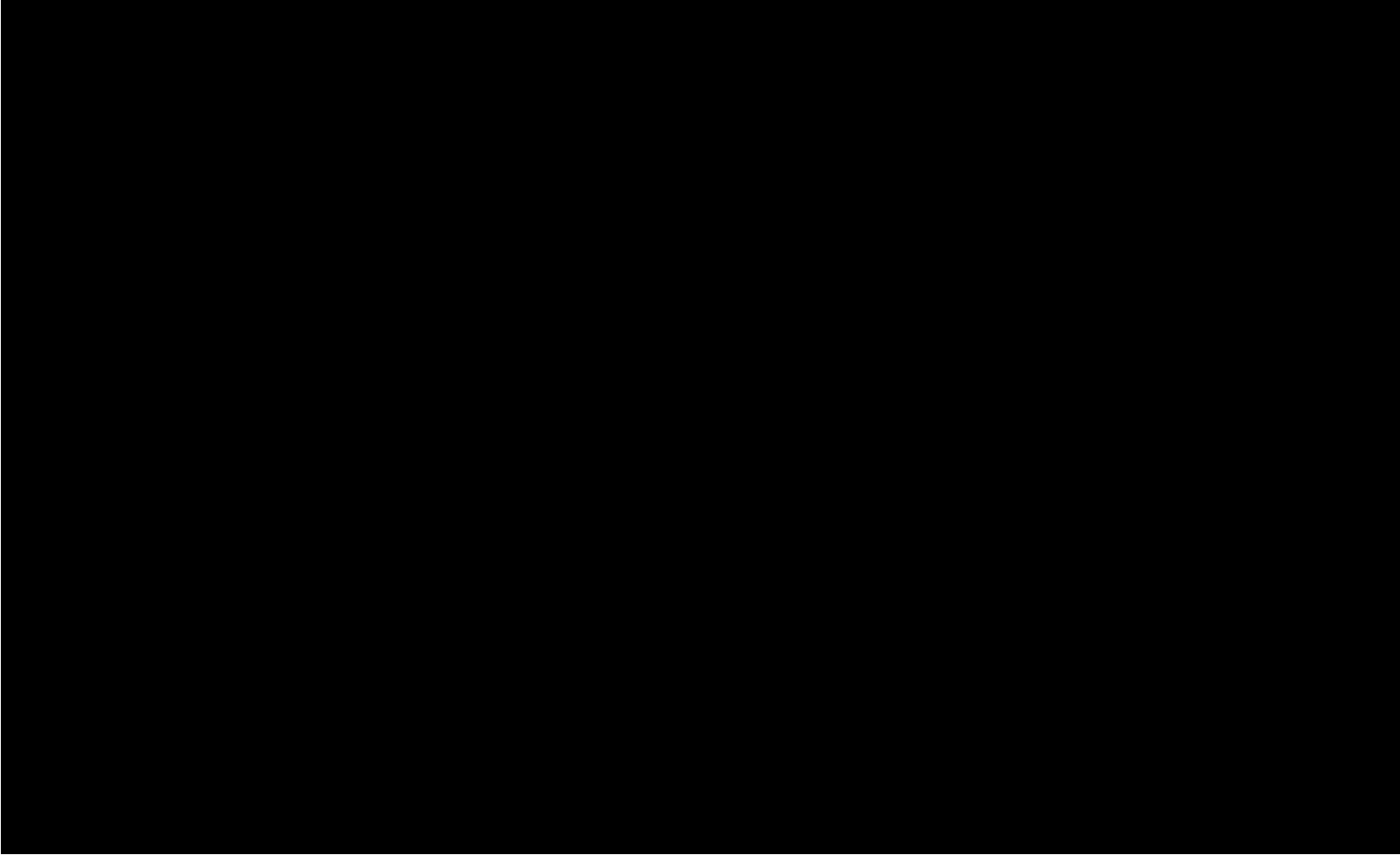
(b) (5), (b) (7)(E)



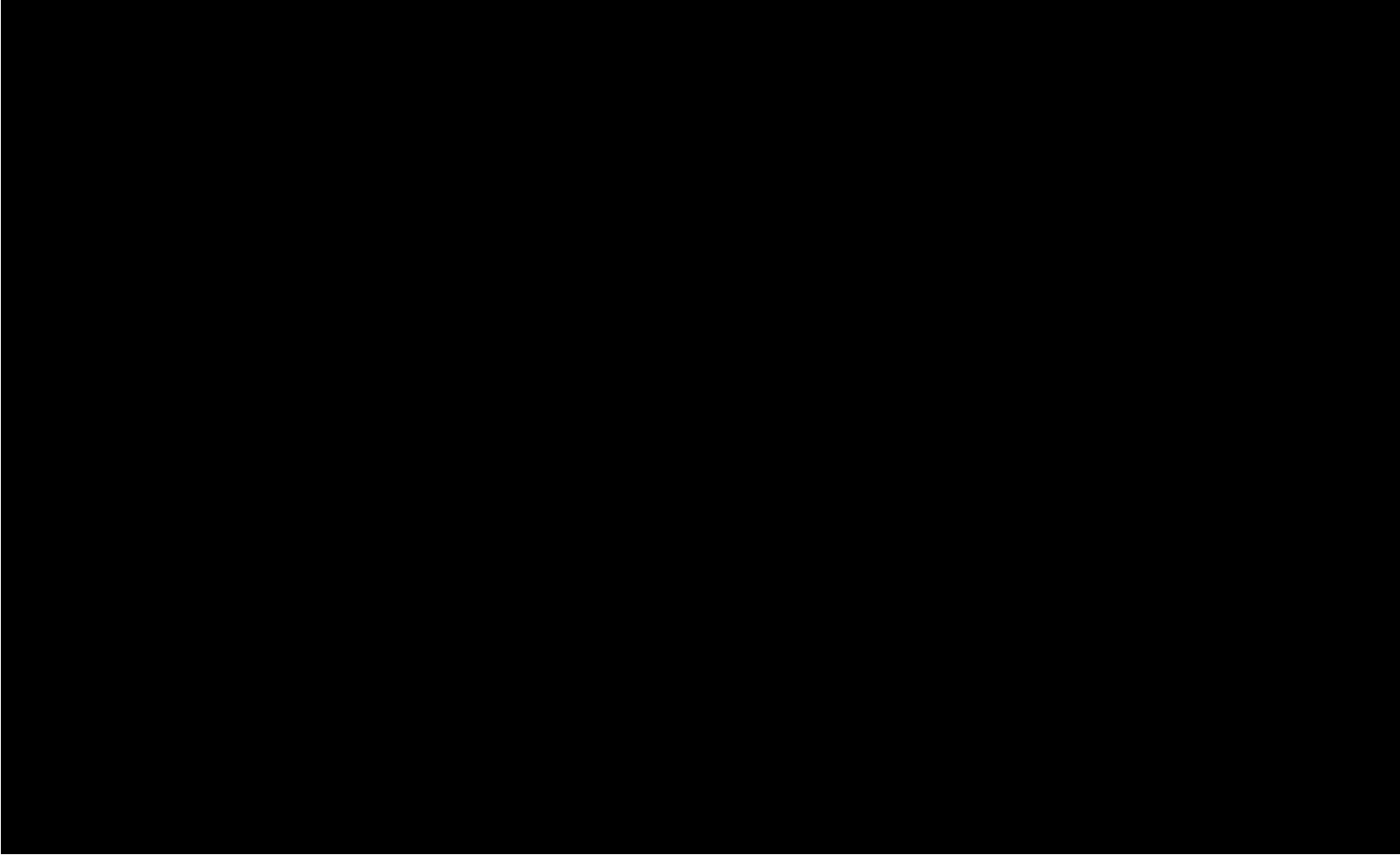
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)





(b) (6), (b) (7)(C)

**Subject:** SPAD Associates Division Brief  
**Location:** 6.5E USBP Conf RM (b)

**Start:** Fri 5/4/2018 9:50 AM  
**End:** Fri 5/4/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C) SPPA Associates; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

**Resources:** USBP CONFERENCE ROOM (b)

Sincerest apologies.

Once again due to scheduling conflicts, and other unavoidable obligations, this meeting will now be held from 1000-1100 **05/04/2018**.

SPAD Associates Division Brief for B1 and B2. *This Briefing is the rescheduled appointment from November 27, 2017.*

Thank you.

Respectfully,

(b) (6), (b) (7)(C) | Assistant Chief  
Adjutant to Chief Carla Provost  
U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** SPAD Associates Division Brief  
**Location:** 6.5E USBP Conf RM (b) (6), (b) (7)(C)

**Start:** Fri 5/4/2018 9:50 AM  
**End:** Fri 5/4/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C) SPPA Associates; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

**Resources:** USBP CONFERENCE ROOM (b) (6), (b) (7)(C)

Sincerest apologies.

Once again due to scheduling conflicts, and other unavoidable obligations, this meeting will now be held from 1000-1100 **05/04/2018**.

SPAD Associates Division Brief for B1 and B2. *This Briefing is the rescheduled appointment from November 27, 2017.*

Thank you.

Respectfully,

(b) (6), (b) (7)(C) | Assistant Chief  
Adjutant to Chief Carla Provost  
U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** TALMEC briefing  
**Location:** Chief's Office

**Start:** Mon 5/7/2018 1:30 PM  
**End:** Mon 5/7/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** HUDSON, RICHARD M; (b)(6);(b)(7)(C) LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

This meeting has been pushed down 30 minutes. Please contact me if there are any questions.

15 min briefing on TALMEC progress.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** TALMEC briefing  
**Location:** Chief's Office

**Start:** Mon 5/7/2018 1:30 PM  
**End:** Mon 5/7/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** HUDSON, RICHARD M; (b)(6);(b)(7)(C) LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

This meeting has been pushed down 30 minutes. Please contact me if there are any questions.

15 min briefing on TALMEC progress.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Total Flow Measures  
**Location:** Conference Room (b)

**Start:** Wed 5/9/2018 1:00 PM  
**End:** Wed 5/9/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)  
HUFFMAN, BENJAMINE C; (b)(6);(b)(7)(C)  
HASTINGS, BRIAN S; (b)(6);(b)(7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C) USBP CONFERENCE ROOM (b)(6);(b)(7)(C)  
HUDSON, RICHARD  
M; HOOVER, CRINLEY S; (b)(6);(b)(7)(C); SINGLETON,  
RUYNARD R; (b)(6);(b)(7)(C)

Briefing for Chief by SPAD and APL on Total Flow.

This briefing was also delivered to C1 and B2 on April 30<sup>th</sup>.

Please forward invite as required.

(b) (6), (b) (7)(C)

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**Subject:** TRAVEL NAC

**Location:** TRAVEL

**Start:** Tue 5/8/2018 1:30 PM

**End:** Tue 5/8/2018 2:30 PM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** HUFFMAN, BENJAMINE C

**Required Attendees:** PROVOST, CARLA (USBP);

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Travel status

**Start:** Tue 5/22/2018 12:00 AM  
**End:** Tue 5/29/2018 12:00 AM  
**Show Time As:** Out of Office

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

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**Subject:** Travel to the NAC

**Start:** Tue 6/5/2018 1:30 PM  
**End:** Tue 6/5/2018 2:30 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

**Categories:** Travel



(b) (6), (b) (7)(C)

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**Subject:** USBP Anniversary and Newton Azrak Recipients Ceremony

**Location:** USBP CONFERENCE ROOM (b) (6), (b) (7)(C)

**Start:** Wed 5/30/2018 11:30 AM

**End:** Wed 5/30/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

**Resources:** (b) (6), (b) (7)(C)  
USBP CONFERENCE ROOM (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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**Subject:** USBP Pay reform - memo for EAC to B1  
**Location:** EAC Office

**Start:** Thu 6/7/2018 3:00 PM  
**End:** Thu 6/7/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** KOLBE, KATHRYN  
**Required Attendees:** PROVOST, CARLA (USBP)

POC: **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

**Subject:** USNORTHCOM Meet and Greet  
**Location:** Conf RM (b) 6.5 E

**Start:** Thu 6/14/2018 10:00 AM  
**End:** Thu 6/14/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** (b)(6);(b)(7)(C) HASTINGS, BRIAN S; LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C

**Resources:** USBP CONFERENCE ROOM (b)

A meet and greet between Chief Provost, and Executive Director William C. Redmond. XD Redmond will be accompanied by ACC (b) (6), (b) (7)(C) and possibly 2 other members of the J-9 section of NORTHCOM.

This meeting is scheduled for 1 hour.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)

<<

Mr. Redmond's Bio.pdf (142.2KB)

(142.2KB)

>>

(b) (6), (b) (7)(C)

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**Subject:** USNORTHCOM Meet and Greet  
**Location:** Conf RM (b) 6.5 E

**Start:** Thu 6/14/2018 10:00 AM  
**End:** Thu 6/14/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** (b)(6);(b)(7)(C) HASTINGS, BRIAN S; LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C

**Resources:** USBP CONFERENCE ROOM (b)

A meet and greet between Chief Provost, and Executive Director William C. Redmond. XD Redmond will be accompanied by ACC (b) (6), (b) (7)(C) and possibly 2 other members of the J-9 section of NORTHCOM.

This meeting is scheduled for 1 hour.

Respectfully,

Assistant Chief (b) (6), (b) (7)(C)

Adjutant of Chief Carla L. Provost

U.S. Border Patrol Headquarters

(b) (6), (b) (7)(C) Desk | (b) (6), (b) (7)(C) Mobile

Email HSDN: (b) (6), (b) (7)(C)



# BIOGRAPHY



UNITED STATES AIR FORCE

## WILLIAM C. REDMOND

William C. Redmond, a member of the Senior Executive Service, is the Executive Director, Air Force Operational Test and Evaluation Center, Kirtland Air Force Base, New Mexico. He is responsible for providing direction in the operational test and evaluation planning, execution and reporting of more than 76 major programs valued at more than \$650 billion being assessed at 12 different locations. Mr. Redmond assists the AFOTEC commander as the senior interface between AFOTEC and major commands, other services, agencies, allied partners, industry and the scientific community.



Mr. Redmond was born in Nashville, Tennessee. He entered the Air Force in 1977 as a crew chief and was commissioned in 1980. He has more than 3,200 hours in the F-4C/D/E/G, F-15E, F-16D and B-1B, and more than 350 combat hours to include combat weapons employment in the F-4G, F-15E, and B-1B as a weapons system officer. He is a graduate of the USAF Fighter Weapons School, and a distinguished graduate of the Marine Corps Command and Staff College, Marine Corps School of Advanced Warfighting and the National War College.

Mr. Redmond served tours in Europe, Korea and throughout the Middle East. He has commanded an operational fighter squadron and operational bomber group. He also served as the Vice Commander of the Air Force Command and Control, Intelligence, Surveillance and Reconnaissance Center and the 7th Bomb Wing. His staff tours include U.S. Forces Korea as Chief, Strategy and Policy, and on the Air Staff as Chief Electronic Combat Programs, Air Force Test and Evaluation. He retired from the Air Force in 2005. Mr. Redmond then entered civil service where he served as Director of the Commander's Advisory Group at U.S. Joint Forces Command and NATO Allied Command Transformation, Deputy Chief of Safety and Executive Director of the Air Force Safety Center and Director of Staff for Air Force Reserve Command until assuming his current position. Mr. Redmond joined the Senior Executive Service in 2007.

### EDUCATION

1980 Bachelor of Arts degree in international relations, Texas Lutheran University

1992 Master of Arts degree in international relations, Troy State University

1994 Distinguished graduate, Master of Science degree in military history, Marine Corps Command and Staff College, Quantico, Va.

2001 Distinguished graduate, Master of Arts degree in national security studies, National War College, Fort

Lesley J. McNair, Washington, D.C.

**CAREER CHRONOLOGY**

1. June 2005 - November 2007, Director, Commander's Advisory Group, U.S. Joint Forces Command and NATO Allied Command Transformation, Norfolk, Va.
2. December 2007 - April 2010, Deputy Chief of Safety and Executive Director of the Air Force Safety Center, Kirtland AFB, N.M.
3. May 2010- September 2012, Director of Staff, Headquarters Air Force Reserve Command, Robins Air Force Base, Ga.
4. September 2012- August 2014, Deputy Director, Air, Space and Information Operations Directorate, Air Force Materiel Command, Wright-Patterson AFB, Ohio
5. August 2014 – present, Executive Director, Air Force Operational Test and Evaluation Center, Kirtland AFB, N.M.

**AWARDS AND HONORS**

Defense Superior Service Medal  
Legion of Merit with oak leaf cluster  
Distinguished Flying Cross  
Defense Meritorious Service Medal  
Meritorious Service Medal with three oak leaf clusters  
Air Medal with three oak leaf clusters  
Aerial Achievement Medal with silver oak leaf cluster  
Joint Service Commendation Medal with oak leaf cluster  
Air Force Commendation Medal with four oak leaf clusters  
Air Force Achievement Medal  
Joint Meritorious Civilian Service Award  
Air Force Meritorious Civilian Service Award with two oak leaf clusters

(Current as of August 2014)

(b) (6), (b) (7)(C)

**Subject:** Valor Memorial Prep  
**Location:** Commissioner's Large Conference Room  
**Start:** Tue 5/15/2018 4:00 PM  
**End:** Tue 5/15/2018 4:45 PM  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** VITIELLO, RONALD D (USBP); FLANAGAN, PATRICK S; PROVOST, CARLA (USBP);  
YOUNG, EDWARD E; KOLBE, KATHRYN; KLEIN, MATTHEW (OPR); HARRIS, MELVIN;  
(b) (6), (b) (7)(C)  
DCC10A-RMB-COMMISSIONER-CN-RM; (b) (6), (b) (7)(C)  
Owen, Todd C (AC OFO)  
**Optional Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Valor Memorial Rehearsal  
**Location:** Woodrow Wilson Plaza

**Start:** Tue 5/15/2018 5:00 PM  
**End:** Tue 5/15/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) KLEIN, MATTHEW (OPR); Owen, Todd C (AC OFO); YOUNG, EDWARD E;  
PROVOST, CARLA (USBP); KOLBE, KATHRYN; HARRIS, MELVIN (b) (6), (b) (7)(C)  
KOUMANS, MARK; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

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**Subject:** Wall PMO Transition Update  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Fri 5/18/2018 3:30 PM  
**End:** Fri 5/18/2018 4:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** KOLBE, KATHRYN; PROVOST, CARLA (USBP); FLANAGAN, PATRICK S; SINGLETON, RUYNARD R; (b)(6);(b)(7)(C) VITIELLO, RONALD D (USBP); OC BRIEFING STAFF

BM: Yes  
Lead Office: ES  
OC POC: (b) (6), (b) (7)(C)

**FOR OFFICIAL USE ONLY**

**Wall PMO Transition Update  
May 18, 2018  
3:30-4:00PM  
Commissioner's Small Conference Room**

**Overview:**

- The Commissioner and Deputy Commissioner will meet with EAC Kolbe and Chief Provost to receive a transition update on the Border Wall program from Enterprise Services (ES) to the U.S. Border Patrol (USBP).
- Meeting goal is to ensure the Commissioner and Deputy Commissioner are updated on transition progress and have awareness that in the near future USBP will ask for approval on a new proposed Wall PMO staffing plan.
- Participants. You will be meeting with EAC Kolbe and Chief Provost. A full list of participants is below.

**Discussion Points:**

- Status of the Transition Plan.
- Personnel.
  - USBP new Border Wall PMO staffing plan
  - ES providing temporary detailed personnel for mission continuity for 90 days
- Meetings & Deliverables.
- Communications.
- Way Ahead.

**Watch Out For/ If Asked:** N/A.

**Background:**

- Last meeting/interaction with participants on this topic was May 1<sup>st</sup>.
- EAC Kolbe and Chief Provost approved/signed the transition plan on May 15<sup>th</sup>.

- 
- 
- 

EAC Kolbe

(b) (5)  
(b) (7)(E)

”

**PRESS:** N/A

**CBP/OPA Services Required:** None

**ATTACHMENTS:**

- Discussion Slide
- Wall Acquisition Program Management Office Transition Plan

**PARTICIPANTS:**

CBP

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Commissioner

Acting Deputy Commissioner

Patrick Flanagan, Chief of Staff, CBP

Kathryn Kolbe, EAC, Enterprise Services

Carla Provost, Acting Chief, USBP

Ruynard Singleton, Executive Director, Program Management Directorate, USBP

(b) (6), (b) (7)(C) Advisor

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C)

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(b) (5)

(b) (5)

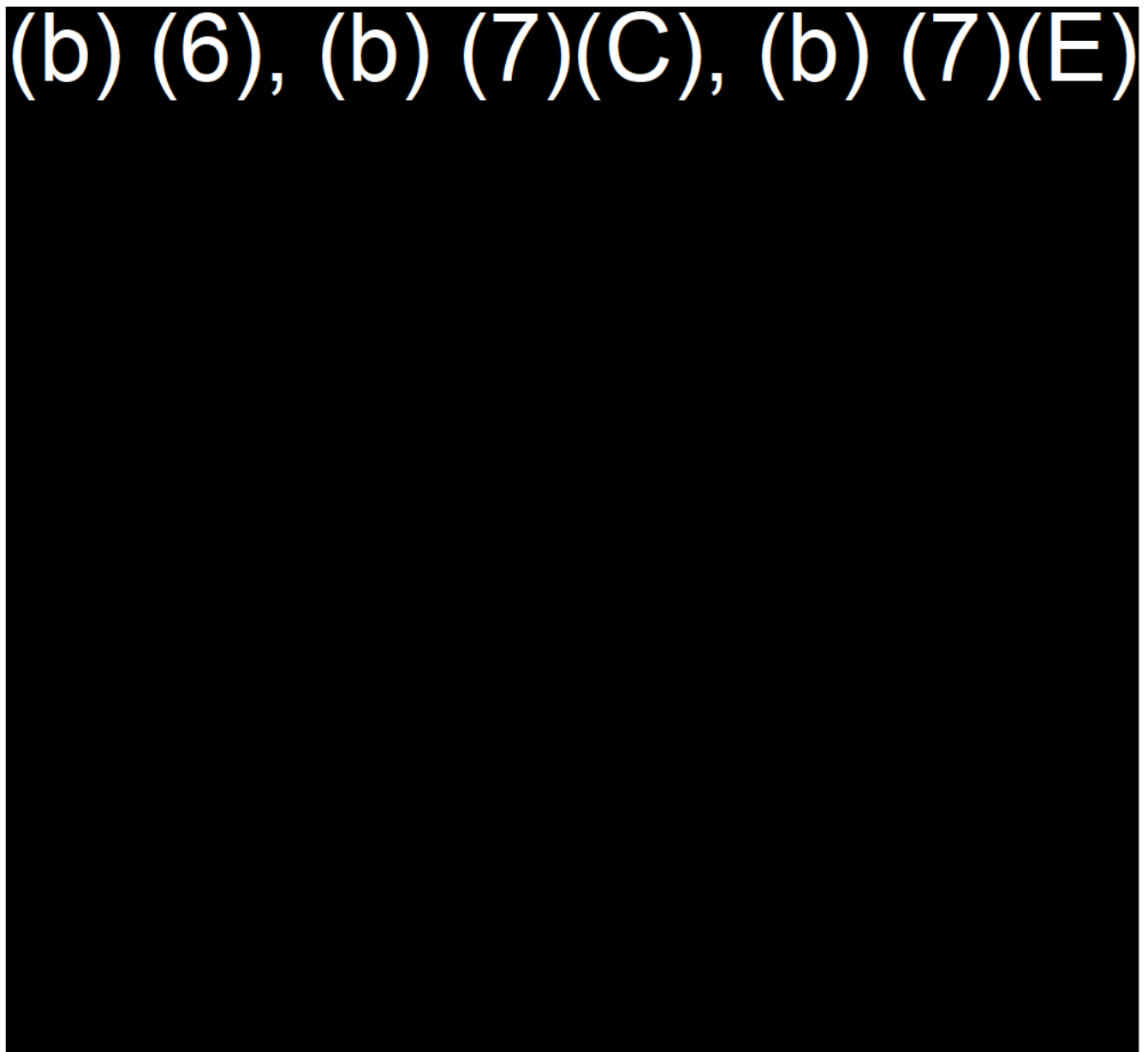
# **WALL ACQUISITION PROGRAM MANAGEMENT OFFICE TRANSITION PLAN**

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**REALIGNING FROM ENTERPRISE SERVICES, CBP TO THE UNITED  
STATES BORDER PATROL**

**Version 1.7 Final Version  
May 2018**

(b) (6), (b) (7)(C), (b) (7)(E)



### Confidentiality Statement

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## Document Control Panel

Revision	Description of Change	(b) (6), (b) (7)(C)	Date
1.0	Original Draft		April 2018
1.1	Modifications		April 2018
1.2	Updates based on new data received		April 23, 2018
1.2ES	ES updates		May 1, 2018
1.3	Incorporated comments received from ES on 5/1/18		May 2, 2018
1.4	Incorporated comments discussed at mtg with ES and PMOD on 5/3/18		May 4, 2018
1.5	Incorporated communication plan provided by ES on 5/2/18		May 7, 2018
1.5ES	ES updates		May 8, 2018
1.6	USBP Final Updates		May 9, 2018
1.6ES	ES Final Updates		May 11, 2018
1.7 USBP	Incorporated USBP/ES Updates		May 14, 2018



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(b) (6), (b) (7)(C), (b) (7)(E)



Executive Liaison	(b) (6), (b) (7)(C)	
Acquisitions		
Hiring Center		
Labor Relations		

Table 1 describes a list of actions ES and USBP own to shift the program.

(b) (7)(E)



### 1.5. Stakeholders

Below is a list of transition stakeholders however, this list is not comprehensive in nature; it will be updated as additional information is received.

Name	Organization	Email Address/Phone Number (if applicable)
Carla Provost, Acting Chief, USBP	USBP	(b) (6), (b) (7)(C)
Kathryn L. Kolbe, EAC, Enterprise Services	Enterprise Services	
Ruynard Singleton, Executive Director, PMOD	USBP/PMOD	
Karl H. Calvo, AC OFAM	OFAM, Enterprise Services	
Department of Homeland Security (DHS)	Multiple external organizations & resources within DHS	TBD
TBD	Office of Management and Budget (OMB)	TBD
TBD	United States Army Corps of Engineers (USACE)	TBD

(b) (7)(E)

(b) (7)(E)



(b) (7)(E)



(b) (7)(E)





## Appendix A: Key Acronyms and Abbreviations

Acronym	Definition
ALC	Agency Leadership Council
BIPMO	Border Infrastructure Program Management Office
CAE	Component Acquisition Executive
CBP	Customs and Border Protection
DHS	Department of Homeland Security
ES	Enterprise Services
FTE	Full Time Equivalent
GFE	Government Furnished Equipment
IBWC	International Boundary and Water Commission
LOB	Line of Business
LTA	Lead Technical Authority
OFAM	Office of Facilities and Asset Management
OMB	Office of Management and Budget
PMO	Program Management Office
PMOD	Program Management Office Directorate
RRB	Ronald Reagan Building
USACE	United States Army Corps of Engineers
USBP	United States Border Patrol

(b) (6), (b) (7)(C), (b) (7)(E)



## **Appendix C: Contract Actions**

- A. Contract and/or IAA Number
- B. Contract Name
- C. Contract Type
- D. Contractor Name
- E. Description of Product or Service
- F. Total Contract Value
- G. Obligated Funds to Date
- H. Unobligated Balance
- I. Period of Performance
- J. Contract Specialist Name & Email Address
- K. Contracting Officer Name & Email Address
- L. Contracting Officer Representative (COR) Name & Email Address
- M. Notes

## APPENDIX D (USBP Wall Acquisition PMO Organization) to Wall Acquisition Program Management Office Transition Plan

	<b>United States Border Patrol (USBP) Program Management Office Directorate (PMOD) Position</b>	<b>Series</b>	<b>Grade</b>
1.	Communications & Reporting Branch Chief	340	GS-15
2.	Deputy Director	340	GS-15
3.	Systems Engineer	0801	GS-15
4.	Real Estate & Environmental Lead	343	GS-13
5.	Systems Engineer	0801	GS-14
6.	Lead Project Analyst	340	GS-14
7.	Lead Project Manager	340	GS-14
8.	Acquisition Lead	340	GS-14
9.	Information Technology Specialist	2210	GS-12/13
10.	Acquisition Analyst	343	GS-13
11.	Deputy Director Communications & Reporting	340	GS-14
12.	Realty Specialist	1170	GS-/13
13.	Operational Research Analyst (Planning)	1515	GS-13
14.	Finance Analyst	560	GS-13
15.	Project Manager	340	GS-15
16.	Project Manager	340	GS-13
17.	PMO Director	340	GS-15
18.	Project Manager	340	GS-13

**Appendix E: Meetings (Executive Level Border Wall PMO Meetings)**

Data below received from ES on 4/20/18

Name	Time	Frequency	Attendees
OMB Bi-Weekly Check-In	1:30 pm - 2:00 pm	Bi-Weekly on Fridays	KOLBE, KATHRYN (b) (6), (b) (7)(C)
			(b) (6)
			BORKOWSKI, MARK S (b) (6), (b) (7)(C)
			CALVO, KARL H. (b) (6), (b) (7)(C)
			(b) (6), (b) (7)(C)
			CAINE, JEFFREY (b) (6), (b) (7)(C)
			(b) (6), (b) (7)(C)
			(b) (6)
			LOWRY, KIM M (b) (6), (b) (7)(C)
			(b)(6);(b)(7)(C)
			(b)(6);(b)(7)(C)
			GRABLE, SAMUEL D (b)(6);(b)(7)(C)
			KOUMANS, MARK (b) (6), (b) (7)(C)
			(b) (6), (b) (7)(C)
			PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)
			(b) (6)
			LUCK, SCOTT A (USBP) (b) (6), (b) (7)(C)
			HUFFMAN, BENJAMINE C (b) (6), (b) (7)(C)
			SINGLETON, RUYNARD R (b)(6);(b)(7)(C)

DHS Bi-Weekly Border Wall Program Briefing (USM/DUSM)	2:30 pm - 3:30 pm	Bi-Weekly on Tuesdays (usually)	KOLBE, KATHRYN (b) (6), (b) (7)(C)
			Grady, Claire;
			(b) (6)
			BORKOWSKI, MARK S;
			CALVO, KARL H.;
			(b) (6), (b) (7)(C)
			HUFFMAN, BENJAMINE C;
			(b) (6), (b) (7)(C)
CBP Monthly Wall IPT	3:00 PM - 4:00 PM	Monthly	VITIELLO, RONALD D (USBP);
			VITIELLO, RONALD D (USBP);
			CALVO, KARL H.;
			(b) (6), (b) (7)(C)
			FLANAGAN, PATRICK S;
			(b) (6), (b) (7)(C)
			FRIEL, MICHAEL J;
			(b) (6), (b) (7)(C)
			KOLBE, KATHRYN;
			LOWRY, KIM M;
			(b) (6), (b) (7)(C)
			PROVOST, CARLA (USBP);
			(b) (6), (b) (7)(C)
			KOUMANS, MARK;

		SAHAKIAN, DIANE V;
		(b) (6), (b) (7)(C)
		CAINE, JEFFREY;
		(b)(6);(b)(7)(C)
		QUINN, TIMOTHY;
		(b)(6);(b)(7)(C)
		HUFFMAN, BENJAMINE C;
		(b)(6);(b)(7)(C)
		LADOWICZ, JOHN P;
		(b)(6);(b)(7)(C)
		SALAZAR, REBEKAH A.;
		(b) (6), (b) (7)(C)
		PADILLA, MANUEL JR;
		(b)(6);(b)(7)(C)
		SINGLETON, RUYNARD R;
		(b)(6);(b)(7)(C)
		PETERLIN, MEGHANN K;
		(b)(6);(b)(7)(C)
		GRABLE, SAMUEL D;
		(b)(6);(b)(7)(C)



			GARCIA-TOMCHICK, HONOR;
			(b) (6), (b) (7)(C)
			KOLBE, KATHRYN;
Monthly USACE Wall PMR	2:00 PM - 3:00 PM	Monthly	(b) (6)
			CALVO, KARL H.
			(b) (6), (b) (7)(C)
			BORKOWSKI, MARK S
			(b) (6), (b) (7)(C)
			PROVOST, CARLA (USBP)
			HUFFMAN, BENJAMINE C
			KOUMANS, MARK
			(b) (6), (b) (7)(C)
			LUCK, SCOTT A (USBP)
			SINGLETON, RUYNARD R
			KOLBE, KATHRYN;
DHS Interagency Task Force (aka The Deputies Meeting)	varies	Monthly	(b) (6)
			Claire Grady, Undersecretary for Management
			(b) (6) Chief Procurement Officer, Management
			Kevin McAleenan, Commissioner, U.S. Customs and Border Protection
			Ronald Vitiello, Deputy Commissioner, U.S. Customs and Border Protection
			Kathryn Kolbe, Executive Assistant Commissioner,



			(b) (6)
Weekly Wall Project Update w/CBP & USACE	8:30 am - 9:00 am	Weekly on Thursdays	
			CALVO, KARL H. (b) (6), (b) (7)(C)
			BORKOWSKI, MARK S (b) (6), (b) (7)(C)
			(b) (6)
			KOUMANS, MARK (b) (6), (b) (7)(C)
			(b) (6), (b) (7)(C)
			PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)
			LUCK, SCOTT A (USBP) (b) (6), (b) (7)(C)
			HUFFMAN, BENJAMINE C (b) (6), (b) (7)(C)
			SINGLETON, RUYNARD R (b)(6);(b)(7)(C)
			(b)(6);(b)(7)(C)
			KOLBE, KATHRYN (b) (6), (b) (7)(C)
Border Wall Acquisition Meeting	varies	Monthly	Claire Grady, Acting Deputy Secretary
			(b) (6)
			Kevin McAleenan, Commissioner, U.S. Customs and Border Protection
			Ronald Vitiello, Deputy Commissioner, U.S. Customs and Border Protection
			KOUMANS, MARK (b)(6);(b)(7)(C)
			(b) (6)

			(b) (6)

(b) (6), (b) (7)(C), (b) (7)(E)



(b) (6), (b) (7)(C)

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**Subject:** Wall PMO Transition Update  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 5/1/2018 4:45 PM  
**End:** Tue 5/1/2018 5:15 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** PROVOST, CARLA (USBP); KOLBE, KATHRYN; FLANAGAN, PATRICK S; (b) (6). (b) (7)(C)  
VITIELLO, RONALD D (USBP); LUCK, SCOTT A (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** War College Graduation  
**Location:** Ft. McNair

**Start:** Thu 6/7/2018 10:00 AM  
**End:** Thu 6/7/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

**Required Attendees:** LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

The President of the National Defense University requests the pleasure of your company at a Graduation Ceremony in honor of the Class of 2018 on Thursday, the seventh of June, two thousand eighteen at ten oclock in the morning Fort Lesley J. McNair Washington, D.C. 20319 Service Dress Business Attire

Click the following link to view the invitation.

(b) (7)(E)

# National Defense University

## Fort Lesley J McNair, Washington D.C.

Welcome to the National Defense University. The University is located on the grounds of Fort Lesley J. McNair in Southwest Washington D.C. between the Anacostia River and the Washington Channel.

### Travel Directions:

**Via METRO:** NDU is located about 1 mile from the Washington Metro's **Waterfront** station on the **Green Line**. The station exit is in front of a Safeway store on the north side of M Street. Leaving the station, walk down 4th Street (S) three blocks until it ends and becomes P Street SW. Walk one block on P Street SW (E) to 2nd Street SW. Make a right on 2nd Street SW (S) following the brick wall on your right until you can make a right to enter Ft McNair Visitor Gate. Proceed through the gate until you get to the Security guard.

You will need to present a U.S. Government issued photo ID or passport. You are subject to be searched.

Follow the Fort McNair Map to your destination.



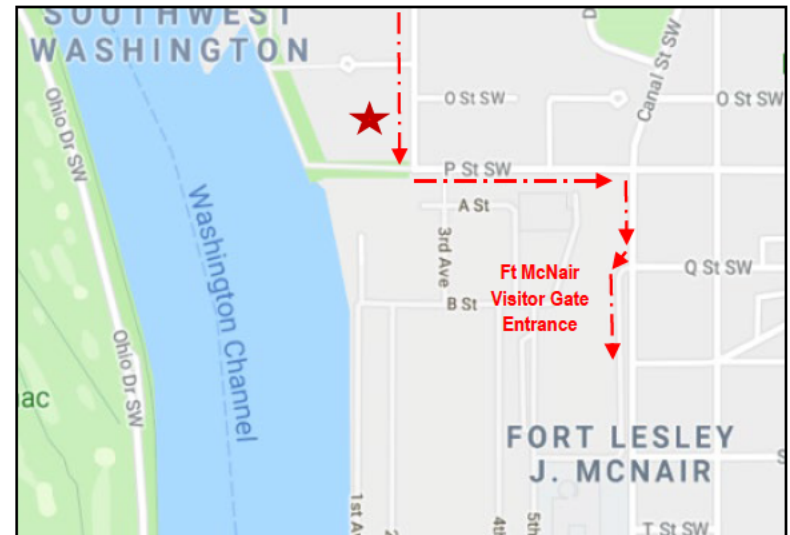
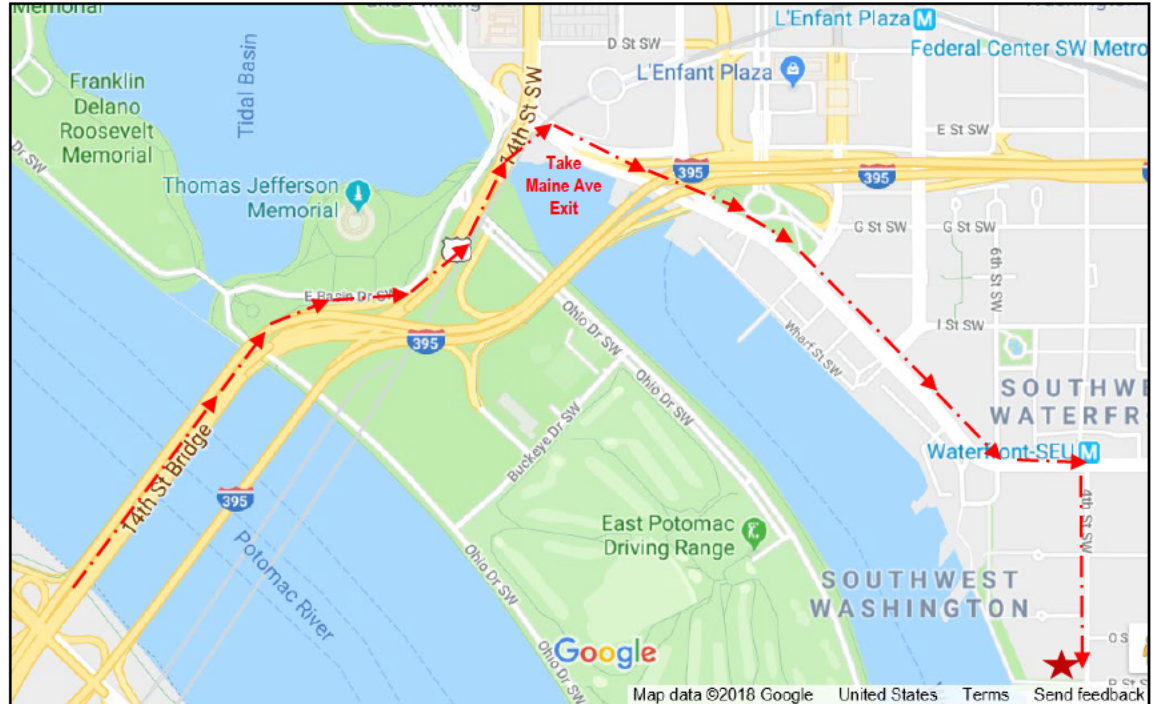
# National Defense University

## Fort Lesley J McNair, Washington D.C.

### Travel Directions Continued:

**From Arlington and points South and West (via 14th St Bridge):** Follow I-395 North on the 14th Street Bridge (US Rte 1 North) across the Potomac River. Take the Maine Avenue exit on the right (just after the road dips down and curves to the left). At the foot of the ramp turn left. On Maine Avenue, bear right, staying at street level and continue on Maine Avenue until it curves left and becomes M Street SW. Turn right (S) on 4th Street SW and continue three blocks until it ends and becomes P Street SW. Continue one block on P Street SW (E) to 2nd Street SW. Make a right on 2nd Street SW (S) following the brick wall on your right until the first right you can make to enter Ft McNair Visitor Gate. Proceed through the gate until you get to the Security guard. Follow the map to designated parking.

You will need to present a U.S. Government issued photo ID or passport. Your vehicle is subject to be searched.





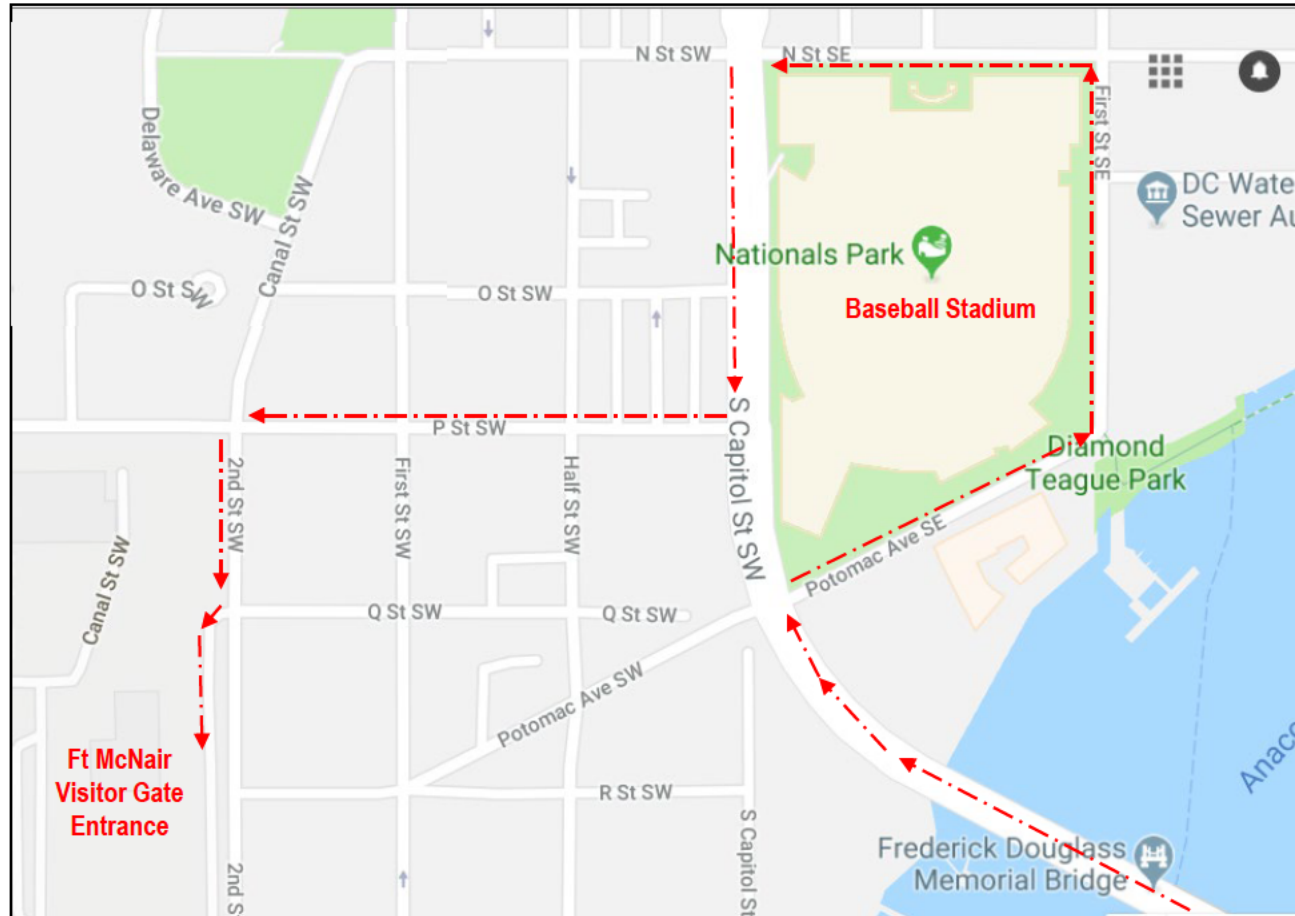
# National Defense University Fort Lesley J McNair, Washington D.C.

## Travel Directions Continued:

**From Alexandria or Anacostia (via Woodrow Wilson Bridge):** Follow I-295 North to the South Capitol Street exit. Proceed across the South Capitol Street Bridge, staying to the right. Turn right on Potomac Ave SE to First Street SE. Make a left on to First Street SE staying in the left lane. Proceed one block to N Street SE and make a left. Proceed 3 blocks on N Street SE to S Capital Street SW and make a left. Ensure you are in the right lane. Go 2 blocks on S Capital Street SW heading south to P Street SW and make a right. Proceed 3 blocks on P Street SW to 2nd Street SW and then make a left. Go one block and then veer right onto Ft McNair Visitor gate entrance.

You will need to present a U.S. Government issued photo ID or passport. Your vehicle is subject to be searched.

Follow the Fort McNair Map to your destination.





# National Defense University

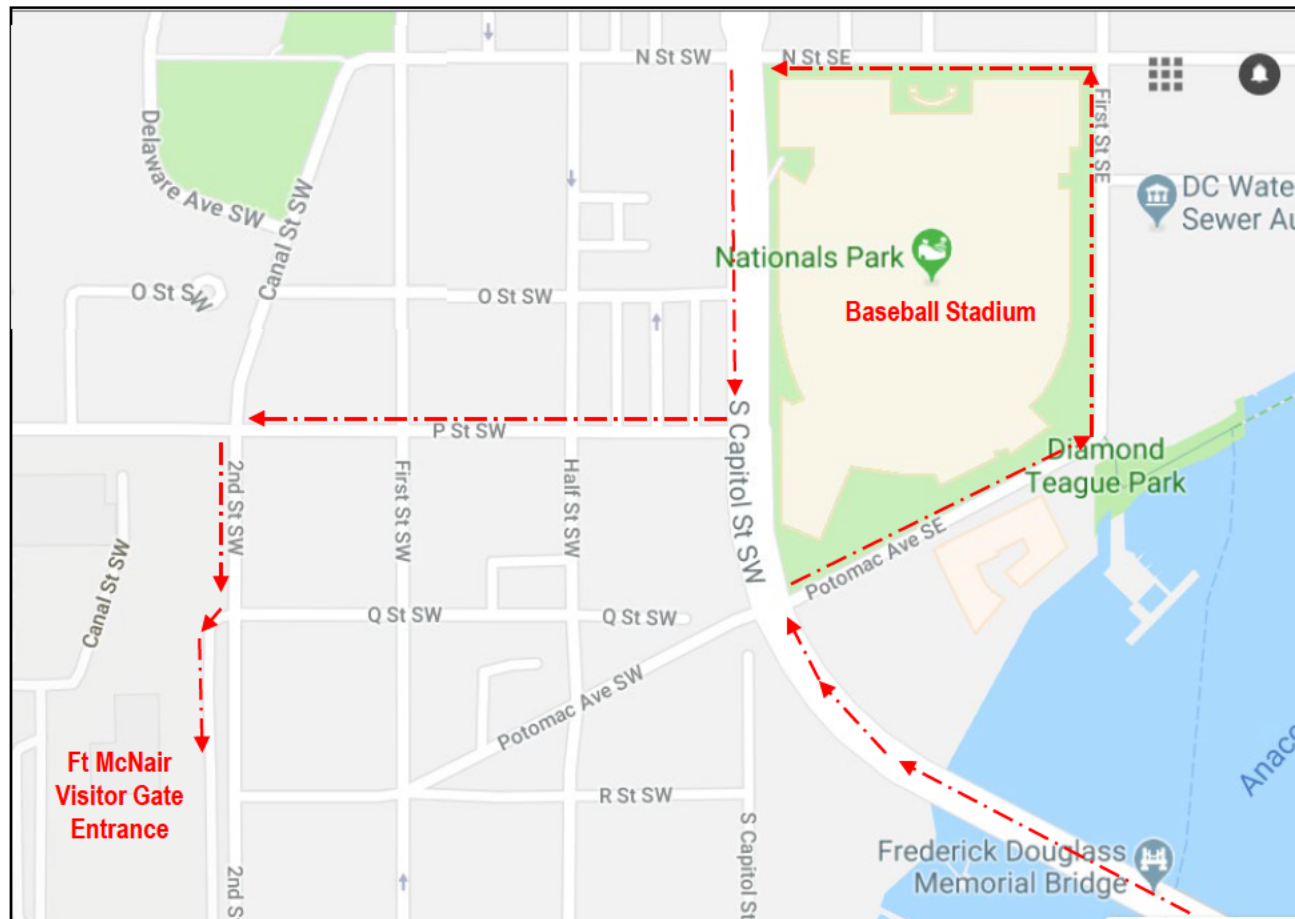
## Fort Lesley J McNair, Washington D.C.

### Travel Directions Continued:

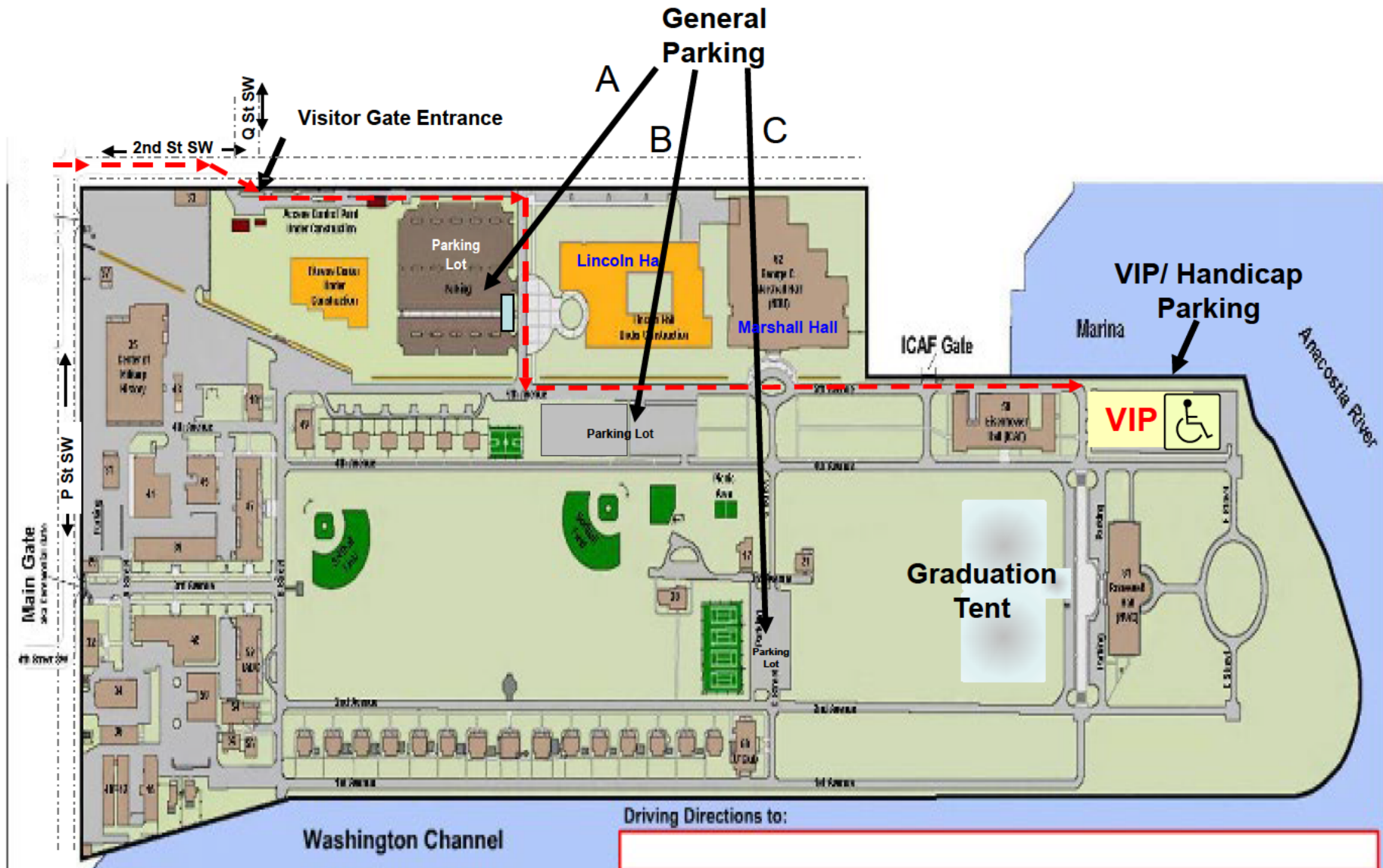
**From Maryland, Prince George's County and Eastern Montgomery County:** Follow the Capitol Beltway (I-495 or I-95) to the Baltimore-Washington (B-W) Parkway exit. Proceed Southbound on the B-W Parkway. As you near Washington, the B-W Parkway will become I-295 South; continue on I-295 to the Suitland Parkway exit. Exit at the Suitland Parkway and immediately exit on to I-295 Northbound. After joining I-295 North exit immediately at the South Capitol Street exit. Proceed across the South Capitol Street Bridge, staying to the right. Turn right on Potomac Ave SE to First Street SE. Make a left on to First Street SE staying in the left lane. Proceed one block to N Street SE and make a left. Proceed 3 blocks on N Street SE to S Capital Street SW and make a left. Ensure you are in the right lane. Go 2 blocks on S Capital Street SW heading south to P Street SW and make a right. Proceed 3 blocks on P Street SW to 2nd Street SW and then make a left. Go one block and then veer right onto Ft McNair Visitor gate entrance.

You will need to present a U.S. Government issued photo ID or passport. Your vehicle is subject to be searched.

Follow the Fort McNair Map to your destination.



# Ft McNair National Defense University





\* Rank/Title:

\* First Name:

\* Last Name:

Organization/Office Symbol:

\* Will You Be Attending the Ceremony: ☒ Yes  
☐ No

Daytime Phone:

\* Email Address:

Will you have guest(s) attending with you?: ☐ Yes  
☒ No

Names of guest(s):

Confirmation Code:  Enter this code in the field below:



This Application is secured for your protection.

[Click for details](#)

(b) (6), (b) (7)(C)

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**Subject:** Weekly Wall Project Update w/ CBP & USACE

**Location:** Dial: (b) (7)(E) Pin: (b) (7)(E)

**Start:** Thu 5/17/2018 1:30 PM

**End:** Thu 5/17/2018 2:00 PM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** KOLBE, KATHRYN

**Required Attendees:** (b) (6) CALVO, KARL H.; 755N-EXEC-CR-NP;

BORKOWSKI, MARK S;

(b) (6)

KOUMANS, MARK; (b) (6), (b) (7)(C)

PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C;

SINGLETON, RUYNARD R; (b)(6);(b)(7)(C)